

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Wednesday November 4 1987

D 8523 A

West Germany: How  
Wunder turned  
to whimper, Page 26

## World News

## Business Summary

### W. German police mourn their colleagues

Tens of thousands of West German police, many wearing black armbands, staged protest rallies after demonstrators shot dead two policemen and wounded nine others during a protest against the construction of a new runway at Frankfurt airport.

It was the first time that members of the police force had been killed at a political demonstration in West Germany since the Second World War.

### British broker hit by more resignations

WILLIAM FAIRER, second biggest British-based insurance broker group, has suffered a fresh wave of staff resignations in the wake of its merger this summer with Stewart Watkinson, a fellow broker.

GOLD: Short covering on expectations of a lower dollar left the December gold contract \$1.30 an ounce higher in New York last night. A possible increase in Opec output could tend to

Iranian missile deal  
Tehran signed a \$400m contract early last year for Silkworm missiles from China, Iran's main opposition group, the Bagdad-based Mujahideen Khalq, reported. Chinese pledge on arms sales, Page 23

Swiss secrecy lifted  
Switzerland lifted its bank secrecy laws and gave a US special prosecutor thousands of bank records tracing the money and activities of key figures in the Iran-Iraq scandal.

Gulf war talks  
Iran and Iraq agreed to send representatives for a round of talks with UN Secretary-General Javier Perez de Cuellar on ending their seven-year war.

Nato discusses treaty  
Nato defence ministers met in California to review ways of reshaping Western Europe's nuclear defence after the departure of US medium-range missiles under the impending INF treaty.

Danes accuse Moscow  
Danish Foreign Minister Uffe Ellemann-Jensen accused the Soviet Union of creating tension in the Nordic region by building up military forces in the Kola peninsula.

Manila safety pledge  
The Philippines assured South-East Asian leaders of their safety at a summit next month and said suspects had been detained in connection with a huge time-bomb discovered in the Manila building where the talks were due to be held.

Sri Lanka death threats  
More than 100 government MPs in Sri Lanka received "final warnings" letters written in blood saying they would be killed if they voted for bills to implement the India-Sri Lanka peace accord.

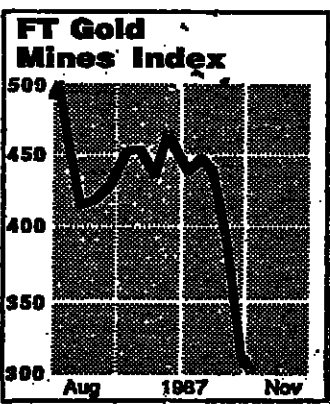
Fijian Indians' exodus  
Fiji's Indians, caught in a rising tide of indigenous nationalism following two military coups, were leaving the country in growing numbers, Indian community leaders in Suva said.

Zulu leader's plea  
Chief Mangosuthu Buthezi, leader of South Africa's 5m Zulus, urged President P.W. Botha to take holder initiatives to reform apartheid. Natal Jans' executive, Page 3

Ethiopian food crisis  
Food supplies in parts of drought-stricken northern Ethiopia were beginning to run short because of a rebel attack on a food convoy on October 22, the World Food Programme said.

Police pay protest  
Dutch police intended to drop 50,000 leaflets from an aircraft in Amsterdam's Olympic stadium as part of a pay protest - then delay a soccer match by slowly picking up the leaflets with litter spikes, Dutch radio reported.

Unesco cuts cake  
Unesco administrators decided to cut coffee and cake breaks, reduce executives' privileges and hold shorter conferences and board meetings in an effort to reduce costs.



keep the metal in a narrow range in Far East trading but there was sufficient interest to encourage the opening price in London to \$470.4 from \$470 last night.

WALL STREET: The Dow Jones industrial average closed down 50.56 at 1,963.23.

LONDON: The cautious recovery of confidence was abruptly halted by the sliding dollar. Share prices dropped and the FT-SE 100 index lost 68.8 to 1,633.9.

TOKYO was closed for a national holiday.

ITALY: Hopes of salvaging the proposed telecommunications equipment merger between state group IRI-Sest's Italtel subsidiary and Fiat's Telettra sagging.

WEST GERMAN industrial output fell 0.5 per cent from August to September, following a 5 per cent rise in August.

POLAND will be looking to the West for more loans next year.

MATSUMITA, the Japanese electronics group, is considering building several factories in the UK and on the Continent.

TEXAS AIR, heavily indebted holding company which owns the biggest US airline system, lost \$72.6m or \$1.97 a share after its third-quarter earnings increased to \$200.5m or \$5.76 a share.

CIGNA, large Philadelphia-based insurance group, lifted third-quarter operating income by 23 per cent to \$163.3m, or \$1.94 per share.

CANNON GROUP, financially troubled film production and distribution company with operations in the US and UK, has missed a \$250m interest payment on a loan of subordinated notes.

DEAN WITTER, Wall Street firm owned by Sears, Roebuck, largest US retailer, has fired almost half its municipal bond underwriting staff so that it can hire the nucleus of the Salomon Brothers team axed last month.

CAINSE de Depot, Quebec Pension Plan investment manager with \$30bn (US\$22.9bn) in assets, is expanding its property portfolio outside Quebec by investing in Cadillac Fairview, big Canadian property developer.

MOLSON Companies, Canada's second largest brewer with interests in special chemicals and building materials, posted a sharp gain in earnings in the first half ended September 30, with net profits at \$36.1m (US\$42.5m), or \$1.71 a share fully diluted, up from \$37.5m or \$1.19 a year earlier.

## Weinberger ready to quit as US Defence Secretary

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

MR CASPAR Weinberger, one of President Ronald Reagan's closest advisers since he took office in 1981, is expected to announce his resignation as US Defence Secretary later this week.

Although Administration officials are refusing to comment on widespread published reports of his imminent resignation, indirect confirmation came yesterday from Mr Robert Dole, Senate Minority leader and Republican presidential candidate. He understood that Mr Weinberger was leaving for personal reasons. Mr Weinberger's wife is seriously ill.

He is expected to be replaced by Mr Frank Carlucci, the National Security Adviser, who has served as Mr Weinberger's deputy at the Pentagon since the Reagan Administration in 1981 and 1982, and at the Office of

Management and Budget in the Nixon Administration.

Reports of Mr Weinberger's imminent departure triggered speculation in Washington yesterday about the implications of his decision.

Coming after the resignation of Mr Bill Brock, the Labour Secretary, and Mrs Elizabeth Dole, the Transport Secretary, as well as other numerous resignations of political appointees below Cabinet level, it tends to add to the impression that the Reagan Administration is disintegrating.

Assuming Mr Frank Carlucci takes over as Defence Secretary and is replaced by his deputy, Lt General Colin Powell, Mr Weinberger's departure will be seen to be a weakening of the

Administration, particularly in the eyes of its conservative supporters.

Mr Weinberger, one of the group of Californians who came to Washington with Mr Reagan, has been one of the most influential Cabinet officers during the Reagan presidency. This is partly a result of a working relationship which goes back 20 years to Mr Reagan's days as Governor of California. But, as Defence Secretary, Mr Weinberger has been responsible for implementing the build-up in US defence spending, which has been one Mr Reagan's top priorities.

Mr Weinberger also shares the president's distrust of the Soviet Union, together with Mr Richard Perle, who resigned as

Assistant Secretary of Defence earlier this year.

Mr Weinberger has been a vigorous opponent of arms control and an advocate of the Star Wars Strategic Defence Initiative.

As Mr Reagan has embraced the view that Washington can and should seek verifiable arms control accords with Moscow to reduce nuclear weapons, and with Mr Perle's departure, Mr Weinberger's influence has been on the wane. Meanwhile, the State Department, traditionally more flexible on arms control issues, and Mr George Shultz, Secretary of State, have grown in strength.

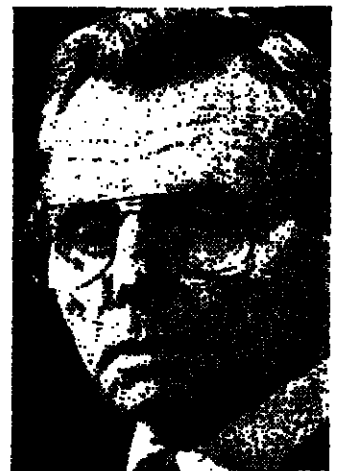
Mr Weinberger's political strength has also been eroded by increasing public scepticism about the need for a continuation in the rapid expansion of the defence budget, scepticism which has already been trans-

lated into nominal cuts in defence authorisations.

On the wider implications for US-Soviet relations of Mr Weinberger's departure, some in Washington maintained that Moscow will be pleased. It may also improve the atmosphere surrounding the forthcoming summit meeting between Mr Reagan and Mr Mikhail Gorbachev, the Soviet leader.

Whether it will significantly change the way US-Soviet relations evolve in what is left of Mr Reagan's term is much more difficult to judge.

To the extent that lack of flexibility in Washington on SDI is an obstacle to such an accord, this would appear to be the case, for Mr Weinberger is now not only a staunch advocate of the space defence programme but also has been pressing for its early deployment.



Frank Carlucci: tipped as Defence Secretary

## Senior Soviet official discounts seriousness of rift in leadership

BY PATRICK COCKBURN IN MOSCOW

MR ALEXANDER Yakovlev, a senior member of the Soviet Politburo, yesterday denied reports that the rift between Mr Mikhail Gorbachev and Mr Boris Yeltsin, a prominent radical Communist Party leader and supporter of the reforms now under way, had created a political crisis in the Kremlin.

However, Mr Yakovlev confirmed that many members at the party's central committee meeting on October 23 had criticised Mr Yeltsin's criticism of the progress of reform in the Soviet Union.

Mr Yeltsin is leader of the Moscow city party. His offer to resign would have been a vital test of the loyalty of the leaders of the Moscow party, said Mr Yakovlev.

Mr Yakovlev, as the Soviet Communist Party's Secretary for Propaganda and Culture, is the main architect of the policy towards increasing freedom of expression accompanying the economic reforms being pushed through by Mr Mikhail Gorbachev.

Although Mr Yakovlev said there were often arguments within the central committee, the Soviet leadership is clearly united to demonstrate at home and abroad that it is united in support of radical political and economic reform advocated by Mr Gorbachev.

Mr Yakovlev's resignation - he is the most eloquent if not necessarily the most effective of radicals among the leaders - would almost certainly be seen as a setback Mr Gorbachev's reform plans.

Although downplaying the

significance of the incident, Mr Yakovlev appeared surprised that the Soviet news agency had reported Mr Yeltsin's threatened resignation.

He was evidently unaware that it had done so, but with a recommendation to Soviet editors not to publish.

Turning to Mr Gorbachev's speech on Monday celebrating the 70th anniversary of the 1917 Bolshevik revolution, Mr Yakovlev stressed the diversity of attitudes, largely depending on generations, towards Stalin.

During the Second World War, in which he lost a leg, Mr Yakovlev said he was "not ashamed to admit that I had faith that Stalin's leadership was correct".

Soviet intelligentsia, for whom the Government's condemnation of Stalin in a vital test of the credibility of its commitment to reform, was disappointed by the way in which Mr Gorbachev denounced Stalin's purges in the 1930s, but praised his war leadership.

It is doubtful, however, that Mr Gorbachev could have gone further in condemning Stalin, even if he had wanted to, without alienating significant sections of party and public opinion.

Mr Yakovlev said the question of Stalin was not a simple one. "What I want to say is that the search for a single answer is hopeless and irresponsible."

He said a commission would be set up to examine documents on the people purged - presumably a reference to confessions fre-

quently extorted by torture.

Referring to Mr Gorbachev's summit meeting with US President Ronald Reagan, Mr Yakovlev said that the Soviet leader's initial surprise decision not to go to Washington was because he wanted an agreed agenda from which results could be expected.

The US yesterday welcomed Mr Gorbachev's declaration on Monday that he was committed to better superpower relations. Reuter reports from Washington, however, state Department spokesman Charles Redman limited his commentary on Monday's speech by the Soviet leader to two elements which he said Washington saw as encouraging. In addition to the commitment to better relations with Washington, Mr Redman also welcomed Mr Gorbachev's declaration that he wanted next month's summit with President Reagan to achieve concrete results.

"We are pleased to note the Soviet leader's stated commitment to achieving what he called tangible progress in US-Soviet relations at the upcoming summit," he said. "We also welcome Mr Gorbachev's commitment to achieving deep reductions in strategic offensive forces. We hope this indicates Soviet willingness to work intensively on a treaty on 50 per cent START reductions," he added.

START refers to negotiations to have superpower arsenals of strategic nuclear missiles. Both sides have said they want to sign a treaty doing that.

## Plessey expands in US with \$80m takeover of Sippican

BY TERRY DOOSWORTH AND DAVID THOMAS IN LONDON

PLESSEY, the UK electronics group, yesterday launched its expected expansion programme in the US with a \$80m takeover of Sippican, a Massachusetts-based defence company specialising in naval warfare.

The deal follows Plessey's abortive attempt to acquire Harris, a much larger US defence contractor, earlier this year. It will give the UK group a larger foothold in the US market, where its sales at present amount to about \$35m a year against Sippican's \$50m.

Plessey abandoned its plans to make an approach to Harris after it became clear that the US Defence Department was opposed to a takeover of merger because of the American group's involvement in top secret work.

There have been indications over the last year or so that the US authorities are becoming increasingly concerned about foreign involvement in the defence sector, where UK companies have made a number of takeovers over the last few months. But Mr Alan Jones, who heads Plessey's defence activities, said yesterday that he was con-

Purchaser	Target	Date	Price
Plessey	Harris	Spring	*
Smith Industries	Low Siegler's avionics (part)	July	\$350m
GE	Low Siegler's avionics (part)	July	\$205m
Ferranti (merger)	International Signal and Control	September	\$1.6bn+
Plessey	Sippican	November	\$80m

\* dropped after Plessey acquisition. + combined sales

ident there would be no opposition to the Sippican deal.

Sippican, which is being acquired for cash out of Plessey's current liquid balances of about \$270m (\$464m), made profits last year of \$44m from sales of a range of radar and communications products. While this equipment has less technology content than Harris, Plessey said yesterday that it was relatively immune to the cuts in US defence spending because much of it is expendable and has to be renewed.

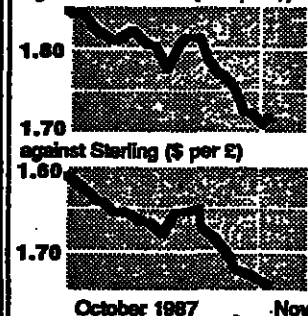
Plessey's announcement comes after a period of hectic activity in the company. In the last few weeks it has agreed to merge its telecommunications activities with the General Electric Company, and has lost its managing

director, Sir James Rhyll, who left abruptly after an apparent failure to see eye to eye with Sir John Clark, the group's chairman.

At the same time the company's shares have been buffeted by a general slump on the Stock Exchange, where it has been the target of persistent speculation that it might be a potential takeover victim itself. Yesterday the shares fell another 6p to 142p.

The Sippican agreement is widely seen as part of a new expansionist strategy by the company as it tries to develop its overseas activities and ward off potential acquisition threats. It is expected that the company will pursue other overseas takeovers.

### Dollar



### Dollar falls again amid doubts over US budget

By Simon Holthorpe in London and Richard Oram in New York

THE DOLLAR continued to slide on foreign exchanges yesterday, hitting all-time lows against the yen and D-Mark in European trading, amid scepticism over the prospects for a decision on ending the US deficit by the end of this week. Equity markets in London and New York also came under heavy selling pressure with key market indices posting their biggest falls in recent days.

US investors took out their frustration and nervousness about Washington's lack of progress towards ending the federal budget deficit by re-asserting their heavy selling of equities. Wall Street share prices fell from the opening, with the Dow Jones Industrial Average by more than 110 points before it staged a partial recovery to close down 58.56 at 1,963.23.

In London, the FT-SE 100 index continued on Page 23  
Dutch interest rates cut, Page 2

## Lawson predicts steady growth in UK economy

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

MR NIGEL Lawson, the British Chancellor, yesterday forecast a further year of UK economic growth in 1988 in his Autumn economic statement.

But he acknowledged that the collapse on world stock markets had created uncertainties. Growth would be slower than in 1987, while the deficit current account of the balance of payments was likely to widen.

He gave an upbeat assessment of the outlook for Britain's economic outlook despite sharp falls in world equity prices. "The strength of the British economy, and of our public finances, puts us in the best possible position to weather any storm," he told the House of Commons.

Substantial increases in Government cash targets for public spending were unveiled but it sought to underline the strength of its finances by predicting that public borrowing would fall to its lowest level for 17 years.

The statement, which followed intense bargaining between the Treasury and spending departments, provides for a £2.6bn (£4.4bn) increase to £15.6bn in the cash target for departmental spending in the financial year beginning next April.

For the following 1989-90 year the target has been raised by £5.6bn to £21.2bn. Mr Lawson said, however, that overall spending would continue to fall as a proportion of national income, to give the longest sustained reduction since the early 1950s.

### ON OTHER PAGES

City and political reaction, Page 7  
GDP statement, Page 11  
Public spending target, Page 12  
Ready reckoner, Page 13  
Paternalism in reverse, Page 14  
Editorial comment, Page 26  
Lex, Page 28

Excluding privatisation proceeds, spending is expected to account for 41 1/4 per cent of GDP by 1990/91, against 42 1/4 per cent this year.

The Chancellor fuelled speculation about the scope for sizeable tax cuts in next year's budget by saying that the Government's revenues in the current financial year were running £24bn above its previous forecast. City of London economists believe Mr Lawson could cut income taxes by £2bn to £3bn in March.

Buoyant revenues and a small undershoot in spending this year mean that the public sector borrowing requirement is now projected at only £1bn in 1987-88 against £4bn.

Yesterday's projections assume that the borrowing requirement will be set at this new lower level next year. Mr Lawson suggested, however, that if the economy slowed by more than he expected because of the turmoil on world financial markets, he might not seek to fully offset the impact of that weakening on borrowing.

Continued on Page 28

## IN/RESEARCH SWINDON COMES OUT ON TOP.

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## CONTENTS

Europe	2
Companies	36
America	4
Companies	29
Overseas	3
Companies	31
World Trade	4
Britain	7-14
Companies	34-36
Agriculture	25
Arts - Reviews	25
World Guide	25
Commercial Law	6
Commodities	25
Crossword	37
Corrections	37
Editorial comment	26
Eurobonds	25
Euro-options	25
Financial Futures	27
Gold	4
Int'l Capital Markets	25
Letters	27
Lex	27
London	25
Management	25
Men and Motors	25
Money Markets	27
Raw Materials	25
Stock markets - Sources	27-28
- Wall Street	27-28
- London	25-27, 28
Technology	37
Unit Trusts	40-43
Weather	25
World Index	40

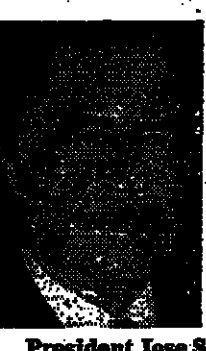
### MOMENT

### OF TRUTH

### FOR THE

### PRESIDENCY

### IN BRAZIL



President Jose Sarney, who has lost the initiative after a humiliating failure, Page 28

### Bangladesh: Opponents of Ershad join forces

### Law Report: Judgment defies international principles

### Editorial comment: Lawson statement; Mr Weinberger departs

### Europe's space industry: Calling mission cash control

### Lex: Chancellor's statement; Markets; Rosehaugh

### Management: When golden handcuffs meets golden hello

### Technology: Superconductor research - sparks fly in the glasshouse

### Survey: Computers in business



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## Big fall in Sweden's growth forecast

By Sara Webb in Stockholm

SWEDEN CAN expect much lower economic growth next year as a result of the recent stock market crash, according to a report released yesterday by Svenska Handelsbanken, the country's third largest commercial bank.

GDP growth in 1988 is expected to be only 0.8 per cent, in contrast with Svenska Handelsbanken's earlier forecast of 1.5 per cent and the Government's more optimistic figures of 2.2-2.3 per cent presented two weeks ago.

The bank's report warned of lower export market growth of about 1.5 per cent instead of the 3.5 per cent growth forecast previously.

The lower dollar is expected to mean reduced demand from the US market, which would take its toll on Sweden's car and forestry product exports. In addition, lower domestic demand in Denmark and Norway, two important markets for Swedish exports, will also serve to restrict export growth.

The stock market crash means that it will be more difficult for Swedish companies to raise new capital on the market, leading to lower investment in plant and machinery next year, the bank says.

However, on a more optimistic note, Handelsbanken adds that the stock market crash should have a "useful effect" on the Swedish economy by helping to dampen inflation.

Only a month ago, the bank had warned that the Swedish economy was in danger of overheating, but yesterday it withdrew its warning, saying that the stock market crash would help to push up household saving and lower domestic demand for goods.

Given the gloomier economic outlook, the bank believes that the unions will have to take a more realistic approach to the forthcoming wage negotiations and settle for lower wage increases for 1988.

## Poland looks West for more credit

By Christopher Robinson in Warsaw

POLAND will be looking to Western governments to provide new loans next year following the initialising in Paris last week of an agreement rescheduling more than \$38m worth of capital and interest payments falling due between 1988 and 1989.

The agreement, which is to be signed next month, reschedules the payments over 10 years, although Poland had asked for a longer period, Mr Jerzy Urban, the government spokesman, said.

Interest rates on the rescheduled amounts are to be fixed in bilateral negotiations after the signing with each of the 17 countries involved in the Paris Club agreement. Poland's total debt now stands at \$38m.

This accord opens the way to formal talks with the International Monetary Fund and the World Bank on standby credits and investment loans to Poland. The agreement, Mr Urban said, entails an increase in hard currency outflows this year and next in the period covered by the start of the 36-month official reform programme.

## EUROPEAN NEWS

### Bundesbank puts off 'repo' deals

BY ANDREW FISHER IN FRANKFURT

THE West German Bundesbank said yesterday that it was conducting no securities repurchase deals to add to money market liquidity this week, because last week's currency intervention had led to inflows of more than DM85m (\$47bn).

The central bank said that the funds flowed into West Germany as a result of its intervention to support the dollar and currencies in the European Monetary System against the rising D-Mark.

However, despite further intervention yesterday the dollar fell to its lowest level in West Germany since the Second World War. It was fixed in Frankfurt at DM1.7050 compared with DM1.7204 on Monday.

The previous low in the history of the Federal Republic was DM1.7082 in January 1983. The Bundesbank's decision not to offer any securities repurchase agreements this week follows its moves to increase liquidity last week as commercial bank funding needs increased at the end of the month. That action brought a call money rate - yesterday, they rose again - and led to speculation that this week's repurchase offering, a means of commercial bank refinancing, would be at a lower rate than the previous level of 3.80 per cent.

When the so-called 'repo' rate went up to 3.85 per cent in mid-October, Mr James Baker, the US Treasury Secretary, roundly criticised West Germany. However, Mr Karl Otto Poehl, the Bundesbank president, said in New York on Monday that West Germany did not want higher interest rates and that the latest upward trend had begun in the US.

Mr Poehl also said the Bundesbank would stick by its monetary policy, denying that it was too restrictive. He reaffirmed West German support for Federal Reserve action on currency stability, but added: "In the end, stable exchange rates are not a goal in themselves. What we are really aiming for is a co-ordinated process of non-inflationary growth."

Some foreign exchange dealers said this statement contributed to the further fall in the US currency. If the dollar does not recover by December 31, Bundesbank profits will suffer through write-downs in the value of its \$45bn of dollar reserves, now in its books at the end-1979 level of DM 1.7275.

Thus, the Bonn Government, which has budgeted for a Bundesbank payment of some DM50m next year, could find it difficult to accept a much smaller sum. This year, the central bank's payment to the Government dropped to DM7.3bn from DM12.8bn.

Despite the small fall in unemployment, the total still shows an increase of 66,000 people on a year ago when the jobless rate stood at 8.1 per cent. The Federal Labour Bureau was able, however, to conjure up some positive news yesterday when it claimed that the jobs market in October had behaved well in the face of international stock market turbulence.

## West German industrial output falls 3.5%

BY OUR BONN STAFF

WEST GERMAN industrial production fell by 3.5 per cent from August to September, the Government reported yesterday, following a 5 per cent rise in August.

Yesterday's cheerless production statistics coincided with only the slightest of falls - one point - in unemployment in October, leaving 2.09m West Germans, or 6.3 per cent of the workforce, jobless.

The production and jobs figures will probably add further force to calls from abroad for West Germany to expand its domestic economy. There is little chance that the Government will take much notice of this pressure, however.

The Economics Ministry said the September production figures would probably be corrected upwards as was often the case with statistics for that month. For the moment, however, it appears that mining output fell 8 per cent, with electricity and gas supply and the production of finished goods down 3.5 per cent. Activity in the construction sector fell 2.5 per cent from August.

Several leading politicians and bankers have said recently in private that they fear the Telit deal will be "killborn". If this is the case, Italy's telecommunications strategy will be set back by two years, which is the length of time the merger has been under discussion.

The pessimism in Rome can be seen by the tone of a statement issued yesterday by Mr Gerolamo Pellicano, the Republic's vice-president of the budget committee in the Chamber of Deputies. "Telit will be a failure," he said, adding that Parliament should then investigate who was responsible.

For the moment, neither Telit nor Fiat are commenting on the Telit matter.

## Time running out for Italian telecommunications merger

BY ALAN FRIEDMAN IN MILAN

HOPES of salvaging the proposed merger of Italy's state and private telecommunications equipment makers are fading fast among politicians in Rome.

The principal stumbling block appears to lie in continuing differences between the Fiat group and the Iri-Stet state holding concern over the five major companies of Telit, the umbrella company which is supposed to bring together Fiat's Telettra and Iri-Stet's Italian subsidiaries in one telecommunications venture.

The shareholding structure of Telit is supposed to be 48 per cent Fiat-owned, 48 per cent owned by Iri-Stet and 4 per cent owned by Mediobanca, the Milan merchant bank. But a war

of words erupted in September between Fiat and state industry officials when the Turin private group objected to the appointment of Mrs Marina Bellisario, Italian managing director, to the same position at Telit.

Mr Antonio Maccanico, the Mediobanca chairman, who has been mediating between Fiat and Turin, said in a magazine interview this week that "given the present state of affairs I am pessimistic". Trade union leaders, meanwhile, are to meet the Minister for State Industry in Rome this morning to discuss the Telit affair. They want to stress in particular that when Mediobanca is privatised, its 4 per cent stake must be transferred to a state institution.

The shareholding structure of Telit is supposed to be 48 per cent Fiat-owned, 48 per cent owned by Iri-Stet and 4 per cent owned by Mediobanca, the Milan merchant bank. But a war

## France set for higher growth

By George Graham in Paris

FRANCE ECONOMIC growth this year should be much stronger than expected, thanks to buoyant consumer spending and exports, the French statistical office, Insee, said yesterday.

Insee now expects 2 per cent growth in gross domestic product in 1987, compared with its previous projection of 1.5 per cent.

The forecast is higher than the 1.5 per cent anticipated in the September budget forecasts of the Finance Ministry, which has often been criticised by what it has seen as Insee's excessive pessimism.

The new forecasts do not take account of the recent collapse in world financial markets, but the Institute does not expect this to have any marked economic effects until 1988.

Insee says that despite a modest increase in purchasing power, household spending grew strongly in the second and third quarters, especially car sales.

Despite an increase in exports in the spring, France is expected to lose world market share this year and imports are expected to increase yet more strongly. Insee forecasts a foreign trade deficit of 577,000 francs for the whole of 1987.

Unemployment is also expected to be lower than previously forecast, while deflation should also continue. Prices, excluding energy, are expected to rise by 2.4 per cent in 1987.

The Prado Museum in Madrid closed its doors yesterday because of a short wage dispute, Reuters reports. The museum has held a series of strikes in recent weeks. They want an average 28 per cent increase; the management is offering an average 12.5 per cent.

## Strike shuts Prado

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The museum has held a series of strikes in recent weeks. They want an average 28 per cent increase; the management is offering an average 12.5 per cent.

## David White reports on Spain's uneven transition into the EC and warns of continuing friction with France

Disorganised lobby leaves Spanish farmers in the cold

THE Spanish Ministry of Agriculture, a late Victorian pile topped with winged statues, ranks as the most imposing of Madrid's government buildings. But its architecture is not matched by political weight.

The minister, Mr Carlos Romero, is one of seven cabinet members who have kept the same post since Felipe Gonzalez for the past five years, but he maintains a low profile. In Brussels negotiations, his appearances are relatively infrequent, owing to an aversion to air travel and a tendency to delegate the task. A French or West German agriculture minister would not get away with it, but Spain does not have the same farm lobby.

EC diplomats complain of inconsistencies in Spain's position and the lack of a clear global view. Because of the long period of transition, the impact of EC membership on Spanish agriculture is difficult to assess.

When the ministry was built, agriculture and fisheries were almost half of the Spanish economy, but the sector has never been well orchestrated. The country's industrial take-off in the 1960s left agriculture behind. Although some kinds of farming - such as the vegetables grown under plastic in the arid south-east - have proved extremely dynamic, other aspects have hardly changed this century: from the two-cow farm of the north-west to the insecure day-labourers of Andalusia.

About 17 per cent of Spain's active population still belongs to the primary sector (farming, forestry and fishing), more than any EC country except Portugal and Greece, but their share of

gross domestic product has shrunk to between 6 and 7 per cent, compared with 20 per cent 30 years ago.

The second EC country by area after France, Spain is mostly high and dry land, with average productivity reckoned at only 40 per cent of France's, with wild variations. Above all, crops such as wheat. The capacity to raise output dramatically has been demonstrated in irrigated areas but in some regions, such as the recent boom area for maize and barley in La Mancha, the strain on water resources threatens to become acute.

The sector is marked by clear regional disparities. Besides being a major producer of citrus fruit, wine and olive oil, Spain also has a wet Atlantic seaboard dependent on dairy and livestock, ill-placed to compete with the efficient farms of northern Europe. The farmers' lobby - though noisy enough - is divided and poorly organised.

These factors make it uncertain whether Spain will play a prominent role in the southern grouping of EC member states in lobbying for better treatment for its products in the common agricultural policy.

Less than a year after the country's first step into the CAP

in March last year, farm vehicles were out blocking roads across the country. The tractor-drawn reflected a wide spectrum of complaining ranging from less on growers facing a glut to pig farmers unable to export to the EC for health reasons and subjected to an influx on their home market. Above all, the protests showed up farmers' frustration at the lack of information and consultation on the part of the authorities.

The protests, soon forgotten in a wave of industrial conflicts later in the spring, raised concern in the Socialist administration about the emergence of an anti-common market lobby, not on the left as in Britain, but rural and right-wing.

Three right-wing farmers' unions - CNAG, representing big farmers especially in the south, Udaes and an associated young farmers' organisation, CNJA - outweigh the other two, Coag, an active left-wing group, and the small farmers' body Upa, which is linked to the Socialist UGT trade union federation.

These groupings up to now have co-existed with the remnants of the Francoist "vertical union" system, represented in the farm sector by some 8,000 local agriculture chambers,

which are finally to be dismantled under a much-contested new law.

A further complication is the transfer of responsibilities in unequal measures to 17 autonomous regions. In Andalusia and Extremadura, regional governments have shifted land reform programmes, taking over selected farms and spurring others to switch to more productive and more labour-absorbing activities, which farmers argue are not necessarily those demanded by the EC environment.

EC entry will provide Spain with the opportunity to modernise its agriculture, at a cost to some regions and some producers. It has been clear that to develop the infrastructure needed to make full use of EC aid, it wants more Community money to be channelled into structural funds. To that extent, it is an ally for Britain in seeking to reduce the cost of the EC's guaranteed price system.

On the other hand, EC moves to squeeze the producers of surpluses create problems for the Spanish, who argue that their producers in these sectors - dairy or beef farmers, for instance - are the worst-off. The Spanish government has also been criticised for sharing responsibility for disposal of a butter mountain which Spain played no part in building up.

Despite complex transition arrangements, Spain's run-in has not been entirely smooth, especially with had crops and brought a deficit in Spain's farm trade. But this year has produced a turnaround, with a Pta 34.5bn (£17m) surplus in this summer over low prices

## Dutch lower discount rate

By Laura Raun and Richard Cowper in The Hague

THE DUTCH discount rate was trimmed by one quarter of one per cent yesterday in a move that Mr Ruud Lubbers, the Netherlands Prime Minister, said was "a signal" to a reluctant West Germany to lower its interest rates.

The unilateral move by the Dutch central bank to cut the discount rate to 5.25 per cent caught the financial community by surprise because the Netherlands almost always follows interest rate policy made in West Germany. In the wake of the worst stock market crash in modern history Mr Wim Duisenberg, President of the Dutch central bank, emphasised that the cut was aimed at stimulating the Netherlands economy.

The economy is highly dependent on bilateral trade with Germany and was hardly expected to grow at all in 1988 even before the recent stock market collapse. Dutch Cabinet ministers have been keen to see West Germany and Japan take over from the US as motors of world economic growth.

In a comment on the Netherlands' largely symbolic move to cut all its official interest rates by one quarter per cent Mr Lubbers said: "West Germany and other European countries should utilise their capacities to grow."

Another reason for the Dutch interest rate reduction is the sharp appreciation of the guilder in recent weeks as the dollar has plunged. Over the past two years Dutch exporters have been badly hit by the rising guilder, slashing the trade surplus and biting into corporate profits.

Mrs Yvonne van Rooy, the Dutch Trade Minister, said yesterday that after the crash it would be "even more difficult for exporters to keep up their market share." This year exporters have not managed to maintain world market share amid a strong guilder.

"You can't go on decreasing your margins for ever," she said. Exports account for about two thirds of the Netherlands' gross domestic product.

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The case has been handed over to France's special anti-terrorist tribunal, which officials said had opened an official investigation for transportation of arms aimed at disrupting public order.

The five were arrested Friday night when customs officials boarded their 250-ton ship Euxine about 6 nautical miles off the northern Brittany coast near the island of Batz.

## Strike shuts Prado

The Prado Museum in Madrid closed its doors yesterday because of a short wage dispute, Reuters reports.

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## France set for higher growth

By George Graham in Paris

FRANCE ECONOMIC growth this year should be much stronger than expected, thanks to buoyant consumer spending and exports, the French statistical office, Insee, said yesterday.

Insee now expects 2 per cent growth in gross domestic product in 1987, compared with its previous projection of 1.5 per cent.

The forecast is higher than the 1.5 per cent anticipated in the September budget forecasts of the Finance Ministry, which has often been criticised by what it has seen as Insee's excessive pessimism.

The new forecasts do not take account of the recent collapse in world financial markets, but the Institute does not expect this to have any marked economic effects until 1988.

Insee says that despite a modest increase in purchasing power, household spending grew strongly in the second and third quarters, especially car sales.

Despite an increase in exports in the spring, France is expected to lose world market share this year and imports are expected to increase yet more strongly. Insee forecasts a foreign trade deficit of 577,000 francs for the whole of 1987.

Unemployment is also expected to be lower than previously forecast, while deflation should also continue. Prices, excluding energy, are expected to rise by 2.4 per cent in 1987.

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## OVERSEAS NEWS

## Botha, Buthelezi launch Natal joint executive

PRESIDENT P.W. Botha and Chief Mangosuthu Buthelezi, the Zulu leader, two politicians often at odds, joined forces yesterday to launch an unprecedented inter-racial regional executive body, AP reports from Durban.

The 10-member Joint Executive Authority will administer the joint affairs of Natal province and KwaZulu, the black homeland which Chief Buthelezi heads as chief minister.

President Botha said the new panel is "a much needed political reflection of a socio-economic fact, namely the interdependence of KwaZulu and Natal". In the past, the National Party which President Botha heads had envisaged complete separation of the nation's 26m blacks into individual tribal states scattered throughout the 87 per cent of South Africa that is designated for whites.

The Joint Executive Authority will have no legislative or fiscal authority. It will handle such matters as health services, roads and conservation for the roughly 7m residents of the region. Its members include five members of the KwaZulu Cabinet and two whites, two Asians and a person of mixed race from the Natal provincial government.

The two men spoke to a multi-racial audience of several hundred people at the Durban City Hall, including the 10 members of the new panel, Zulu King Goodwill Zwelithini, Natal province officials and Cabinet ministers.

Chief Buthelezi, who has frequently been critical of Mr Botha, praised him yesterday but urged the President to be bolder in pursuing race reforms.

"I recognise you as a South African head of state who has done more than any other previous head of state to point this country in the direction of reform," said Chief Buthelezi.

"But I do not imply that we are anywhere near resolving our problems. What I am saying is that with just a little more boldness we can get closer to resolving our complex problems," he said.

"There is no animosity between us. I believe the white negotiations, we can triumph," Chief Buthelezi told Mr Botha, who did not react, and did not



Buthelezi: first step

applaud when the audience interrupted Chief Buthelezi's speech several times with applause. The two entered the hall separately and sat on either side of Chief Buthelezi's wife. They shook hands once but did not exchange conversation.

Chief Buthelezi said last month he had met Mr Botha on three times in his nine years as prime minister and president, and that they had had little to talk about because Mr Botha was not interested in discussing fundamental reforms of the political system to give blacks equal power.

KwaZulu, one of South Africa's 10 black homelands, has 4m residents living on 40 pieces of land scattered throughout Natal.

Chief Buthelezi and his Inkatha political organisation view the board as a first step toward implementation of proposals for an inter-racial KwaZulu-Natal government. These proposals were put forward earlier this year by a coalition of white and black groups, including white Natal politicians, following lengthy negotiations that were known as the Indaba.

Mr Botha has said little in public about the Indaba plan, which would result in a black-led regional government but which also makes provisions to safeguard white cultural rights. Members of the Botha Cabinet have made conflicting comments about the Indaba - some saying the proposals are promising and others saying they afford too little protection to whites.

## Chirac boosts ties with Israel

By Andrew Whitley in Jerusalem

A NEW warmth has been injected into Franco-Israeli relations by the visit of Mr Jacques Chirac, the French Prime Minister, which ended yesterday. But the political rift between the two countries over the future of the Palestinians remains as wide as ever.

At a press conference yesterday he restated the standard French position that the PLO was "a reality which could not be ignored" and "had to be taken into account." But, he hastened to add, it was not the only representative of the Palestinian people; nor was the creation of an independent Palestinian state between Israel and Jordan the only option.

During his 48 hours in Israel, Mr Chirac - the first French Prime Minister to visit the Jewish state - went out of his way to demonstrate his awareness of the suffering of the Jewish people. The programme included several visits to Jewish memorials.

Bilateral economic, cultural and scientific co-operation agreements were signed, in a demonstration of intent to improve practical co-operation. Credit for joint research projects was doubled.

But the tone of the visit was set during Sunday night's formal speeches, when the French Prime Minister told Mr Yitzhak Shamir, his Israeli counterpart, that the right of the Palestinians, to determine their own future should be recognised.

However, unlikely that prospect may be in the near future, given every Israeli Government's unrelenting opposition to the concept, the principle was being restated unequivocally in Jerusalem by a senior European leader.

Nor was there any bridging of the differences over the value of the promised international peace conference for the Middle East.

"I am more than ever convinced that it will result in a manifestation of anti-Israeli propaganda, and will not serve the cause of peace," Mr Shamir said.

Yesterday afternoon, Mr Chirac followed the familiar course taken recently by every Western politician and held a lunch meeting with a representatives group of Palestinian notables from the West Bank and Gaza.

Dhaka's opposition has found a belated unity, reports Alistair Guild

## Ershad's opponents join forces

BANGLADESH IS in the throes of a political crisis which has thrown the country's two leading politicians together for the first time in a joint attempt to force the Government off stage.

But with six days left before a day of demonstrations designed to paralyse the administration of President Hosain Mohammad Ershad next Tuesday, observers are asking whether the measured reconciliation between Begum Khaleda Zia and Mrs Sheikh Hasina Wazed, the leaders of the two main opposition alliances, has not come too late.

What has started to unite the multitude of opposition parties is their shared belief that President Ershad remains a military dictator, that his return of the country to democracy last year was cosmetic and achieved through fraudulent elections, and that widespread official corruption is diverting much-needed foreign aid.

They argue that the President's Jatiya Party, created by him after he took power in a coup in 1982, remains a facade for dictatorial rule. A key event in stirring the opposition was parliament's acceptance in July of the district council bill allowing the military to have non-voting representatives on the country's 64 local administrations.

President Ershad returned the bill to Parliament for more discussion after a wave of protest demonstrations and strikes virtually brought the country to a halt. The strikes were eventually called off because a flood disaster hit Bangladesh. But the opposition had scented blood.

There are more than 20 parties in the various opposition alliances. The right-of-centre group is led by Begum Zia's Bangladesh Nationalist Party and the left of centre group is



Mrs Hasina: Favours a Westminster style

led by Mrs Hasina's Awami League. A third alliance groups five Marxist-Leninist parties.

The two women agreed that only by joining forces would they stand any chance of overthrowing the President. A liaison committee from all three groups has been meeting secretly and regularly to plan opposition action against President Ershad, a campaign which is also attracting student and trade union support.

The Government, confident though it remains, is taking the opposition tactics seriously. Several thousand opposition activists have been arrested, many of them in the countryside, and the numbers are growing daily. At least four members of parliament have also been detained. The leaders of the opposition parties are constantly on the move around "safe houses" in the capital. Many have gone into hiding.

It is possible that on the day of action President Ershad will close down the transport network, making travel from the outlying parts of the country to Dhaka for the demonstrations virtually impossible.

All the opposition alliances recognise that so far a lack of common objectives, other than the downfall of the President, has helped the Government.

The opposition parties have wanted to fight each other more than they have wanted to fight Ershad. That has been his strength, says Mr Haider Akbar Khan, a member of the politburo of the central committee of the Workers' Party of Bangladesh, one of the main parties in the Five-Party Alliance.

The opposition wants some form of non-military interim government, perhaps headed by the judiciary, which would then hold "free and fair" elections, although there is no agreement about how such polls should be monitored. Mrs Hasina wants new elections for a Westminster-style parliament, while Begum Zia favours the presidential system.

Even if President Ershad's Government were to fall next week, or soon after, the opposition would assume power at one of the most difficult times of year. The country, already hit by the floods and attempting to set up chains of distribution of food to the poor, faces annual shortages of food in January and February. This would make the start of any new government particularly precarious, and would increase the chances of rapid military intervention.

Although the opposition complains that emergency food supplies have been diverted away from those in need, only the military has the resources to distribute relief effectively. This

would give it a powerful lever against any government whose political complexion it did not like.

Were any of the opposition parties able to sustain power, the programmes they would pursue would differ radically.

Begum Zia, who believes President Ershad has "made corruption a fashion", says she would adopt the 19-point programme being pursued by her husband, General Zia, before he was assassinated in May 1981. The essential points are self-sufficiency in food, the provision of clothes, shelter, education and health and population control.

The main thrust of the Marxist-Leninist alliance's 12-point programme would be a large reduction in the military budget from its present level of 60 per cent of the total budget expenditure, a ban on imports of all luxury goods and radical land reform.

Mrs Hasina has been accused by some opposition parties of lending legitimacy to President Ershad's Government by participating in last year's elections which the rest of the opposition boycotted. She claims the opposition won the poll and was cheated out of its victory.

She said this week that the main points of her programme would be land reform and the redistribution of wealth. She is also likely to reverse the present Government's denationalisation programme.

However the most common view among diplomats here is that nothing much is likely to change after next week's demonstrations and that if President Ershad were to be overthrown, it would be by other generals and not by the opposition.

## UK to give £25.5m in extra aid

By Alistair Guild in Dhaka

BRITAIN IS to give an additional £25.5m in aid to Bangladesh, Mr Christopher Patten, Minister for Overseas Development, announced yesterday at the end of a five-day fact finding tour of the country.

"I will tell the people of Britain how well you are using the help that has been provided, to give you more help and to pray for you," he announced to hundreds of people from the village of Tarash gathered to meet him, in one of the districts worst affected by the floods.

After a tour by helicopter and Landrover of projects run by the charities Concern and Oxfam and the Bangladesh Government, Mr Patten said: "The most successful schemes I have seen are those run by NGOs (non-government organisations), not just in disaster relief but in literacy education and community development, including primary health care and the provision of low-cost housing to replace those dwellings lost or damaged in the floods."

In Faba, one district visited by Mr Patten, with a population of 1.7m, 31 people died, 52,699 acres of crops, worth Taka 31m (£590,000) were destroyed, 817 head of livestock were lost and 44,905 homes washed away.

Of the £25.5m pledged, in addition to the £3.5m announced in September as an immediate response to the flood disaster, £5.5m is to be channelled into food aid and through the NGOs, while the remainder is committed to commodity aid. Mr Patten said: "We will be discussing in the next few weeks how that commodity aid should be spent. I'm concerned to speed up the spending arrangements."

## Fijian Indian exodus mounts

By John Elliott in Kaitiaki

FJI'S INDIANS, caught in a rising tide of indigenous nationalism following two military coups, are leaving the country in growing numbers, Indian community leaders said yesterday. Recent reports from Suva.

Four thousand ethnic Indians have left since Col Sitiveni Rabuka staged his first coup five months ago. He mounted a second coup on September 25, again vowing to give indigenous Fijians perpetual political power.

The exodus is expected to continue in the coming months despite assurances

## Tamil crisis talks plan

By John Elliott in Kaitiaki

PRESIDENT Junius Jayawardene of Sri Lanka is flying to New Delhi tomorrow for a day of talks aimed at reassuring the Indian Government that Sri Lanka is not backing out of the peace accord signed between the two countries on the Tamil ethnic crisis at the end of July.

He was invited to spend the day in Delhi on his way home from the South Asian Summit in Kaitiaki by Mr Rajiv Gandhi, the Indian Prime Minister, during two hours of private talks in Kaitiaki late on Monday night.

Officials later raised India's concern that some of the devolutionary concessions agreed in July for the Tamils have not been fully inserted in two draft bills published last month on the constitutional changes and formation of new provincial councils.

This was the first time the two leaders had met since they signed the July agreement in Colombo and they reviewed the security situation in Sri Lanka, including continuing major clashes between Indian troops and Tamil Tigers.

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## Sri Lankan MPs warned

By Mervyn de Silva in Colombo

MORE THAN 100 government MPs in Sri Lanka received a "final warning" yesterday that they would be killed if they voted for two bills to implement the Indo-Sri Lanka peace accord. The bills will be presented in parliament next week. The letters, printed in blood, followed two warning letters last month.

Police say it is the work of the proscribed Peoples Liberation Front (JVP) which was responsible for a grenade attack in parliament in mid-August. An MP died in the explosion and several ministers, including Mr Lalith Athulthumudali, the Na-

tional Security Minister, were seriously injured.

The bills, now before the Supreme Court, will be debated in parliament next week, if it is ruled that a national referendum is not required.

The main opposition party of Mrs Bandaranaike, the former Prime Minister, and a large number of Buddhist organisations have challenged the constitutional legality of the bills, which form the first critical step in implementing the peace accord signed by President Jayawardene and Prime Minister Gandhi on July 29.

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## AMERICAN NEWS

Stewart Fleming on the likely departure of the US Defence Secretary

## Weinberger succumbs to Detente II

MR CASPAR Weinberger, architect of President Reagan's \$2 trillion arms build-up, fierce critic of arms control, and outspoken advocate of early deployment of the Strategic Defence Initiative, is reportedly planning to resign. The view in Washington is that President Reagan's Defence Secretary has been losing the internal debate about how to handle Moscow.

With Mr Mikhail Gorbachev, the Soviet leader, due to arrive in Washington next month to sign a treaty eliminating intermediate nuclear range missiles even White House officials have been describing the more co-operative relationship with Moscow as Detente II, a term which must make Mr Weinberger wither.

But one Soviet expert in Washington pointed out yesterday that Mr Weinberger is nothing if not a fighter - "a bantam rooster" is the phrase he used. He would not be quaking simply because he had lost a bureaucratic battle.

This view suggests the illness of his wife is indeed a major factor in the decision Washington is confidently expecting Mr Weinberger to announce soon.

Mr Weinberger's most visible and controversial legacy has been the massive expansion in America's military budget. Since 1982 defence spending has soared from \$110bn to \$274bn.

His supporters say he has carried out his president's goal of rebuilding America's military power, corrected the post-Vietnam erosion of the defence budget, and helped boost the morale of the armed services.

Moreover, by giving high priority to strategic weapons such as the MX missile, the



Caspar Weinberger: hardliner

B1 bomber, and the Trident submarine, it is argued that Mr Weinberger has ratcheted up the military budget and built some fat into the system. That will make it easier for the Pentagon to absorb the cuts in defence spending that the public as well as the Democrats on Capitol Hill are demanding.

Mr Weinberger's critics are less sanguine about the Defence Secretary's record. They question not only whether the Pentagon has been spending heavily on the right things - the shortage of mine-sweepers to support the Gulf policy is seen as symbolic of inadequate strategic thinking - but whether by buying too many weapons with Washington cannot now afford Mr Weinberger has created problems for the future.

Mr Weinberger, the advocate of early deployment of SDI, has been a fierce opponent of arms control and is widely seen as sympathetic to the views of those conservatives who have argued that Washington's goal should be strategic superiority over Moscow.

But just as the broad parameters of the defence budget are not likely to be changed before Mr Reagan leaves office (further modest cuts in the 1988 defence budget are now all but inevitable) so too are the broad outlines of US-Soviet relations. Most experts believe that time is too short for this president to reach a strategic arms treaty, never mind for this Senate to ratify one.

So in leaving now Mr Weinberger can comfort himself with the thought that it will fall to the next president and Congress to make essential judgments on his policies.

## US urges allies to endorse INF pact

By David Buchan in Monterey

THE US is pressing Allied defence ministers, meeting in California, for an enthusiastic endorsement of the impending Intermediate Nuclear Forces (INF) treaty with Moscow in order to speed its ratification by the US Senate next year.

Nato's Nuclear Planning Group (NPG) yesterday started a two-day meeting in Monterey, with the US Secretary of Defense, Mr Caspar Weinberger, urging his fellow defence ministers to look in a variety of ways beyond INF treaty signature, even though he himself appears to be stepping down after a near record seven years as US Defence Secretary.

While telling allies that enthusiastic European endorsement of the INF pact would impress the US Senate, Mr Weinberger also issued a public warning that Cruise missiles should continue to be deployed in Europe until the very moment of Senate ratification.

He told a press conference on Monday that Belgium, the Netherlands and Britain should continue to deploy Cruise missiles "until there is a binding agreement, completed in all its terms, that requires the Soviets also to take their share of the burden."

There is a fear in some Nato quarters that the very act of treaty signature, as distinct from subsequent Senate ratification, will remove any European support for further Cruise deployment.

The crucial uncertainty at this NPG meeting turns on the fact that West Germany's attitude to the INF treaty is heavily conditioned by its misgivings about the next step in arms control.

Many allies, probably a majority including the US and the UK, want to see further nuclear disarmament in Europe down to the level of battlefield weapons, while Germany with some support from Norway, Denmark and Spain does not want to rule out further early reductions in short-range nuclear missiles.

Spain would evidently like the NPG to finally resolve the controversy by agreeing to the NPG's long-standing proposal in June to the effect that short-range battlefield nuclear weapons as well as conventional forces and chemical weapons should be removed in the next stage of arms control.

## Carlucci waits to assume top post

MR FRANK CARLUCCI, who is in line to replace Mr Caspar Weinberger as US Secretary of Defense, has risen to the occasion to play key roles in four US Administrations, AP reports from Washington.

Mr Carlucci, who is the fifth National Security Adviser under President Ronald Reagan, took over as the Iran-Contra affair began to unfold and Rear Admiral John Poindester resigned from the post under fire.

If he succeeds Mr Weinberger as expected, Mr Carlucci will have the most visible position in a career of public service which was interrupted from 1963-1966 by a stint in private enterprise.

Mr Carlucci was Deputy Director of the CIA under President Jimmy Carter and a top aide to Defense Secretary Caspar Weinberger in the first two years of President Reagan's Administration. He served as US ambassador to Portugal from 1974 to 1977.

He is the 57-year-old grandson of an immigrant Italian stonecutter and protégé of Mr Weinberger and was the number two official when Mr Weinberger led the Office of Management and Budget and the old Department of Health, Education and Welfare under President Richard Nixon.

Since then he has seen his nominations to top federal posts questioned at separate times by liberals and conservatives.

The first time President Reagan tried to bring Mr Carlucci into the Administration, in 1981, there was vigorous opposition from conservative Senate Republicans. For some, Mr Carlucci seemed tainted by his CIA tenure under President Carter during years in which critics believed the intelligence agency was weakened.

Once confirmed by the Senate, Mr Carlucci was a staunch advocate of presidential policies as the Pentagon's number two official, talking of a "growing Soviet threat" and of the need to increase military spending accordingly.

He has been highly visible in the arms-control diplomacy with the Soviet Union, accompanying US Secretary of State George Shultz to Moscow last month. Mr Carlucci said last Sunday on a television talk show that a US-Soviet treaty on intermediate-range nuclear missiles should win Senate approval.

## US-Japan move to ease tension over chip trade

BY LOUISE KEOH in SAN FRANCISCO

THE US and Japan appear to be orchestrating a relaxation of the tensions caused by their dispute over semiconductor trade. Both sides have this week moved to resolve some of the issues that have fuelled trade tensions between the two countries over the past year.

The US made the first move on Monday with a statement from Mr Bruce Smart, US Commerce Department Undersecretary for International Trade, in which he acknowledged that Japanese chip makers have stopped "dumping" memory chips in third-country markets.

Yesterday, the Japanese Ministry of International Trade and Industry (MITI) followed with a public statement of its intent to remove all production restrictions upon dynamic random access memory (DRAM) chips.

In recent months, the US electronics industry and US Government officials have objected strongly to MITI "guidance" to Japanese chip makers to restrict their output of DRAMs in an effort to end dumping and raise DRAM prices worldwide. Japanese chip makers produce an estimated 70 to 80% of DRAMs, the data storage chips used in all types of computers.

The next step in what appears to

be an elaborate diplomatic effort to ease trade tensions will be a partial lifting of US sanctions imposed by President Reagan last April in retaliation for alleged Japanese violations of the 1986 US-Japanese Semiconductor Trade Agreement, according to US semiconductor industry officials.

The US is expected to remove or suspend \$64m worth of the sanctions in recognition of an end to Japanese memory-chip dumping.

The American Electronics Association, a trade group representing a wide range of US electronics and computer makers, has already vowed to endorse partial lifting of the sanctions, and the Semiconductor Industry Association, the US chip makers' trade group, said it would have "no objections" to anticipated reductions in the sanctions.

In a letter to President Reagan, delivered yesterday, the SIA recommended a partial suspension of the sanctions.

However, the SIA warned: "It should be understood that a resumption of dumping in memories or in other semiconductor products, or interference with supplies would cause revocation of this suspension. Still unresolved between the US and Japan is the issue of market access."

## Trinidad to lift borrowing

By Carolee James in Kingston

TRINIDAD AND Tobago's external borrowing programme of \$220m for this year has fallen short of the target, forcing the government to increase domestic borrowing.

Mr Selby Wilson, Trinidad and Tobago's Junior Finance Minister, says that the government is still \$50m short of total projected borrowing for the year of \$303.2m which includes \$53.2m on the local market. Local borrowing for this year has already reached \$95.7m.

Bankers in Port of Spain, the capital, say the difficulty in raising foreign loans is linked to a fall in the country's credit rating because of deterioration in its oil-based economy over the past three years.

## Haiti council building burned

FIRE BROKE OUT early yesterday at the office of Haiti's Provisional Electoral Council and at a business run by a council member, after the council disqualified 12 presidential candidates, AP reports from Port-au-Prince.

Most of the disqualified candidates were officials under the government of former dictator Jean-Claude Duvalier, who fled to exile in February 1986.

The first floor of the council headquarters was destroyed by fire shortly after midnight.

A few blocks away, Continental Trading SA, a business operated by an electoral council member was destroyed by a fire that began about the same time.

## First black at the centre of political power

Lieutenant General Colin Powell, expected to succeed Mr Frank Carlucci as Mr Reagan's National Security Adviser, has travelled a long way from his humble beginnings as the son of a Jamaican immigrant who struggled in menial jobs to make their way in New York City's South Bronx.

At appointed, Lt Gen Powell, now the deputy National Security Adviser and a three star general, will be the first black to hold the adviser's post. While other blacks held cabinet positions and high rank, none has come closer to the centre of power.

The opportunity would never have come if Lt Gen Colin Powell had not sacrificed a long term ambition to become the first black army Chief of Staff. He was on his way when President Reagan asked him - in the wake of the Iran-Contra affair -

## Nancy Dunne on the likely new National Security Adviser

to give up a key command in Germany to become Mr Carlucci's number two.

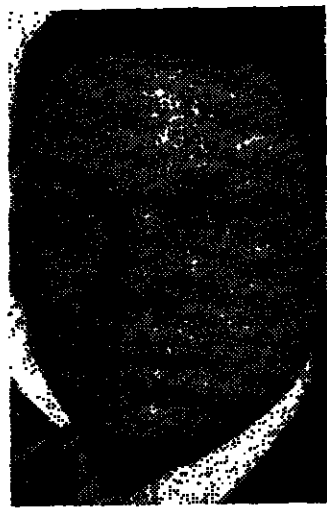
Lt Gen Powell's military and political career has repeatedly crossed that of Mr Caspar Weinberger, the retiring Defence Secretary, and Mr Carlucci. After serving in Vietnam, he was chosen as a White House fellow in 1973, where he worked under Mr Carlucci, then deputy director of the Office of Management and Budget. The head of the Office was Mr Weinberger.

When Mr Weinberger went to the Defence Department under President Reagan, Mr Carlucci followed as Deputy Defence Secretary. In 1983 after holding an army command, Lt Gen Powell

joined the team as senior military assistant. Acting under orders, he was responsible for transferring to the Central Intelligence Agency the arms sold to Iran last year.

Like Mr Carlucci, Lt Gen Powell has worked for and gained the respect of both parties. Mr Powell worked as senior military assistant to the Deputy Defence Secretary in the Carter Administration. The two are perceived as more moderate than past Reagan aides and have sought to improve the National Security Council's relationship with the press.

Lt Gen Powell, described as the "orchestrator" of national security decisions, heads the agency's policy review group, a high level inter-agency committee, which meets two or three times a week to discuss national security issues and to fashion consensus between the agencies.



Lt Gen Colin Powell: humble beginnings

## WORLD TRADE NEWS

## ECGD considers easing foreign content rules

BY PETER MONTAGNON, TRADE EDITOR

BRITAIN'S Export Credits Guarantee Department (ECGD) is considering easing its foreign content restrictions to make more medium-term capital goods orders eligible for export credit cover.

Mr Malcolm Stephens, chief executive, said yesterday an ECGD survey of its major customers had revealed widespread support for such a change. In practice foreign content for ECGD-backed projects is restricted to about 15 per cent of total value.

He told an export finance conference organised by Kluwer-Questmire that the capital goods industry is becoming increasingly specialised. This meant it was unlikely that all the procurement for major international orders could take place in one country.

Mr Stephens later declined to quantify the increase in the foreign content ceiling ECGD would like to see. This is still being discussed with the Treasury, he said, but he hoped the increase would be "worthwhile", making Britain one of the most flexible countries in this respect.

While industry would welcome such a change in the ECGD rules as a simple recognition of the growing practice of multi-sourcing of capital goods orders, it is also likely to be politically controversial. Mr Stephens acknowledged concern that the ECGD might be accused of using UK taxpayers' money to support other countries' exports.

Separately, he said ECGD was finalising guidelines enabling it to play a role in so-called build-overseas projects. These would be announced around Christmas, but would not involve 100 per cent unconditional guarantees and the essential nature would be risk-sharing with banks and contractors.

Turning to short-term export guarantees which make up the bulk of its business, Mr Stephens added that ECGD would next year step up its marketing activities in an effort to win more business from people who have not previously sought export cover. Particular emphasis would be made in the invisibles and services sectors.

Mr Clive Palmer, a senior official of the Department of Trade and Industry, told the conference that ECGD was planning to make a series of arrangements for China and Indonesia were now fully committed. No new projects can be considered under the facilities which total \$200m and \$140m equivalent respectively.

In contrast with the previous experience, funds earmarked for mixed credits from Britain's aid budget are likely to be fully spent in 1987/8, he added.

## Japan faces defeat in farm row with US

By Peter Montagnon

Japan appeared yesterday to be heading for defeat in its long-standing trade dispute with the US over its restrictions on the import of key farm products.

According to a Kyodo news agency report, a panel set up by the General Agreement on Tariffs and Trade (GATT) has determined that import restrictions on 10 of the products concerned are in violation of its rules.

GATT declined to comment on the report, but it is understood that the panel's findings were communicated confidentially to the two countries concerned within the past few days.

This is in line with the agency's normal procedure of allowing further time for a bilateral settlement to be reached before all GATT members are formally notified of a panel's findings.

Kyodo said that the panel, which began its deliberations in March, found that Japan had no grounds for continuing import curbs on evaporated milk, processed cheese, prepared beef and pork products, fruit puree-paste, canned pineapples, non-citrus fruit juice, tomato ketchup, tomato sauce and grape sugar.

The panel also urged Japan to step up imports of leguminous peas and beans, about which the US had also complained.

Despite the panel finding, it will still take some time for the issue to be concluded. If no bilateral settlement is reached, the panel report would go before the full GATT council for adoption.

This is not scheduled before next month at the earliest and even then, Japan may decide to reargue its case before the council effectively blocking adoption of the report.

The US House of Representatives votes today on a bill to ban a Japanese and a Norwegian company from doing business with the Defence Department because they illegally sold equipment to the Soviet Union. Representative John Rowland (Republican, Connecticut) said yesterday, Reuters reports from Washington.

A subsidiary of Japan's Toshiba and Norway's Kongsberg Vaapensfabrik sold advanced milling machines to the Soviet Union in 1983 and 1984. The Defence Department said the machines helped the Soviets produce quieter submarine propellers.

## William Dullforce reports on proposals to liberalise trade in services

## US blueprint forces Gatt's hand

THE US yesterday presented its blueprint for the liberalisation of world trade in services. Its aim is a framework that would secure equal treatment for foreign and domestic service providers, discipline state monopolies and ensure that information on all government measures affecting service industries is made available to the public.

The proposal, tabled in the group negotiating on services in the Uruguay Round of the General Agreement on Tariffs and Trade, is aimed at forcing the pace in an area where GATT's regulatory powers are being doggedly contested by an influential group of developing countries.

Washington expects governments to agree and, if possible, implement the framework at an early stage in the round. It would then become the point of departure for agreements covering specific service sectors.

Trade in services - such as intellectual property rights, on which the US submitted an ambitious plan last week - is one of the areas where GATT's regulatory powers are being doggedly contested by an influential group of developing countries.

A definition of services has yet to be agreed, but they are commonly taken to include banking, insurance and other financial services, telecommunications, computer services, consulting, tourism, health, education and, in some books, transport.

According to the definition

used, services are estimated to account for between 20 and 25 per cent of world trade and to be growing faster than merchandise trade.

What is certain is that they account for a larger proportion of gross domestic product than manufacturing industry in practically all developed economies and are rapidly increasing part of their exports.

Since the early 1980s the US, latterly with support from the European Community and Japan, has been pushing for a free trade area to regulate its service industries. Its rules would apply to measures that could restrict the operations of foreign service providers.

Yesterday it became the first to table a formal proposal for a framework to regulate its service industries. So far the GATT negotiating group has mainly discussed statistics and definitions.

The US blueprint recognises the sovereign right of every country to regulate its service industries. Its rules would apply only to measures that could restrict the operations of foreign service providers.

Thus the framework would cover the movement of services across borders and the establishment of foreign branches and subsidiaries producing or delivering services in a host country.

US officials say they are seeking a broad and flexible agreement which would result in a progressive liberalisation of world services markets without

advance proposed regulations affecting services and allow those concerned to comment on them.

Equal national treatment is a key principle, requiring that foreign operations receive the same treatment from governments as that afforded to domestic service industries.

This would entail equal access to local distribution networks such as transport and telecommunications and access to local companies and personnel.

Foreign service providers should also be allowed direct contact with domestic customers and non-discriminatory access to licences and authorisations.

Transparency is another concept the US wants incorporated in the framework. Governments would be obliged to publish in

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advance proposed regulations affecting services and allow those concerned to comment on them.

## US hopeful on farm trade reform

By Bridget Bloom

THE US Administration hopes to see the conclusion of an agreement to reform world farm trade, involving the ultimate abolition of all farm subsidies, by the end of next year, Mr Richard Lyng, the US Secretary for Agriculture, said yesterday.

Mr Lyng, speaking in London on his way to the biennial conference of the Food and Agriculture Organisation in Rome, acknowledged that there were deep differences between the US and the European Community on farm trade reform.

The US, which has produced a "bold and radical" proposal for the abolition of all subsidies within 10 years, was "disappointed but not surprised" by the much more cautious proposals submitted by the EC last week to the agricultural negotiations sponsored by the General Agreement on Tariffs and Trade in Geneva, Mr Lyng said.

The US Secretary refused to be drawn on what compromises he felt might be made, but said he believed sufficient common ground existed between the two trading powers to make agreement in principle possible by the end of 1989.

However, the actual implementation of an agreement to phase out subsidies would have to take place gradually, probably into the next century, so as not to create "economic turmoil", Mr Lyng said.

Mr Lyng's statement is more optimistic than many observers believe the facts warrant following the submission of the EC proposals, which envisage continuation of Europe's agricultural protection.

On one key issue which threatens to divide the US and EC - that of hormones in beef - Mr Lyng suggested that a compromise was in the offing.

The US will apparently be prepared to accept a plan by the European Commission to allow individual member states to defer an EC ban on the use or import of beef produced with hormones.

The ban, which was agreed in 1985 to come into force on January 1, has angered the US, which claims that some \$120m of meat exports produced with the aid of "growth hormones" could be prevented from entering the EC.

The Commission compromise, yet to be endorsed by governments, would allow individual member states to defer the ban, probably for 12-18 months.

## Mitsui agrees \$400m loan for Java chemical plant

BY JOHN MURRAY BROWN in JAKARTA

MITSUMI of Japan has agreed a \$400m (\$235m) loan for Pertamina, Indonesia's state oil company, to finance construction of a chemical plant in South Java.

The funding is provided under non-recourse terms whereby the lender is repaid out of revenues generated from exports. JGC of Japan is to lead the construction consortium.

The plant - one of a number of capital projects re-phased in 1985 - will produce paraxylene as a feedstock for Pertamina's purified terephthalic acid (PTA) plant at Palembang in South Sumatra. High costs of paraxylene

imports had on more than one occasion forced the PTA plant to close.

Around 100,000 tonnes will be consumed every year by the PTA plant, while 170,000 tonnes is targeted for export.

The agreement signed in Tokyo between Mr Abdul Rahman Hamid, Pertamina's president, and Mr Teruhiko Hyuga of Mitsui, is one of a series of resource-based projects to use non-recourse financing. Mr Hamid also signed an agreement with Chevron chemical company to handle exports from the plant.



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## FT LAW REPORTS

## Foreign judgment defies international principles

DEUTSCHE SCHACHTBAU-UND-TIEFBOHRGESELLSCHAFT mbH v THE RAS AL KHAJMAH NATIONAL OIL COMPANY v SHELL INTERNATIONAL PETROLEUM CO LTD.

Court of Appeal (Lord Justice Lloyd, Lord Justice Nourse and Lord Justice Woolf): October 29 1987

THE COURT will make absolute a garnishee order, though there is a risk that the garnishee may have to pay twice over, if the risk derives from a foreign judgment against him which was reached in disregard of a valid arbitration agreement and which cannot be recognised by the English courts.

The Court of Appeal so held when dismissing an appeal by Shell International Petroleum Co Ltd from Mr Justice Hobhouse's decision to make absolute a garnishee order against RAs Al Khaimah, Shell was ordered to pay to judgment creditor, Deutsche Schachtbau- und Tiefbohrgesellschaft (DST), trade debts owed by Shell to judgment debtor, RAs Al Khaimah National Oil Company (Rakoll) under an oil sale agreement. Rakoll was not a party to the appeal nor to the hearing before Mr Justice Hobhouse.

[A "garnishee" is a person who owes money to a judgment debtor, or who is ordered by the court to pay it direct to the judgment creditor towards satisfaction of the judgment debt.]

The background to the appeal was that DST and Rakoll entered into an oil exploration agreement containing an arbitration clause. DST successfully referred a claim to arbitration, but could not enforce the award. It obtained leave from Mr Justice Bingham to enforce it as a judgment, so that the \$4.6m awarded became a judgment debt. Under an oil sale contract Shell owed trade debts to Rakoll, enforceable in the UK. DST obtained a Mareva injunction freezing those trade debts in the UK, and sought a garnishee order against Shell so that they could be paid direct to DST in satisfaction of the judgment debt. The RAs Al Khaimah Government obtained judgment for the trade debts

against Shell in the RAs Al Khaimah courts. In May 1987, Mr Justice Hobhouse made the garnishee order absolute.

LORD JUSTICE LLOYD said that on the appeal Mr Johnson's preliminary argument was that Mr Justice Hobhouse had no jurisdiction to make the garnishee order absolute, on the ground that there was no debt from Shell to Rakoll because Rakoll was trustee of the debt for the Government of RAs Al Khaimah.

The evidence of express trust was non-existent and the evidence of a constructive trust was very thin. The preliminary argument was rejected.

Mr Johnson's main point for Shell was that Mr Justice Hobhouse, in making the garnishee order, erred in the exercise of his discretion.

The question the judge asked himself was whether there was a "real" or "serious" risk that the Government of RAs Al Khaimah would succeed in executing the judgment which it had obtained in the RAs Al Khaimah court.

That test - whether there was a real or serious risk that Shell would have to pay twice over - treated the risk to Shell as if it were the sole factor to be taken into account in the exercise of the court's discretion.

There were other factors to be taken into account. The courts would, of course, have proper regard to the risk of a garnishee having to pay twice over, but that was not the sole consideration.

As a factor to be relied on in the present case, Mr Johnson emphasised the far-reaching and damaging consequences of a garnishee order in an international context. Shell had been caught up in a dispute with which it had nothing to do, through no fault of its own. If

the order was made absolute it would be at risk in other cases and its world-wide activities would be greatly prejudiced.

He said there was evidence that the RAs Al Khaimah Government would be able to enforce the judgment in other member states of the Gulf Co-operation Council. It had shown its determination to execute the judgment by arresting the New London, a vessel on time charter to Shell.

Also, said Mr Johnson, execution by way of garnishee proceedings was an equitable remedy. There was a real or serious risk that Shell might be made to pay twice over. It would suffer a serious blow to its reputation in the Middle East if it allowed the judgment to go unexecuted. It would therefore be inequitable to make the order absolute.

The factors relied on by Mr Grabner for DST included, first, the judgment entered on the arbitration award in favour of DST pursuant to leave by Mr Justice Bingham. Rakoll had applied to set aside that judgment, but the application was refused by Mr Justice Leggatt. The Court of Appeal had affirmed Mr Justice Leggatt's order (see [1987] 1 FTLR 17).

By English law the judgment thus obtained by DST was irrevocable. Furthermore, the debt which English law regarded as due from Shell to Rakoll was unquestionably situated within the jurisdiction of the English court - a debt arising in any country may be discharged by the laws of that country (see *White & Carter (Councils) Ltd v McGregor* (1917) 1 AC 413).

Mr Grabner also relied on the factor that the judgment obtained by the Government in the RAs Al Khaimah court could have no validity in English law, or under internationally accepted principles of private law. The contract of sale between

Rakoll and Shell was governed by English law and contained a London arbitration clause.

English courts were statutorily obliged not to recognise the RAs Al Khaimah judgment by virtue of section 32 of the Civil Jurisdiction Act 1982 (which provides that a foreign judgment should not be recognised in the UK if the foreign proceedings were "contrary to an agreement under which the dispute in question was to be settled").

Mr Justice Hobhouse, on the narrow approach which he adopted - that the only question was whether there was a real or serious risk of Shell's having to pay twice - took the view that DST was entitled to succeed by a narrow margin.

On the wider, correct, approach, the balance came down more firmly in favour of DST.

What convinced his Lordship that the order ought to be made absolute was the combined effect of Mr Grabner's first and second arguments - that was to say the strength of the English judgment, the indisputable fact that the debt was situated in the jurisdiction, and the weakness of the RAs Al Khaimah judgment, which English courts were forbidden by statute to recognise.

There was some risk that the RAs Al Khaimah Government would succeed in enforcing its judgment by executing on Shell's assets in the Gulf or elsewhere. In view of the arrest of New London, that risk might be higher than Mr Justice Hobhouse thought. But it was still a risk at a fairly low level.

The judge was right to make the order absolute. The appeal should be dismissed. The question was whether it was fair to grant the remedy in all the circumstances, not just whether it was fair to the garnishee. The court should do what it

could to uphold the rule of law in international commercial transactions. Although Shell suffered the inconvenience of being made garnishee, it must surely be in its long-term interests, and those of any other company in world-wide trade, to uphold the system of international arbitration.

LORD JUSTICE NOURSE agreed.

LORD JUSTICE WOOLF, in a concurring judgment, said that in exercising its discretion the court should pay greater regard to the interests of the garnishee than those of the judgment creditor. If the garnishee could establish that a consequence of making the order absolute was that it would be subject to a serious risk of having to pay twice, the court would not normally make it absolute.

The risk to Shell flowed from the judgment given in favour of the Government by the RAs Al Khaimah court. In deciding the weight to be given to that risk, the present court had to consider the legitimacy of the judgment.

Because of the criticisms properly made of the judgment by Lord Justice Lloyd and the remainder of his reasoning, the garnishee order absolute should stand, notwithstanding the inconvenience and disadvantage to which Shell might be subject.

The appeal was dismissed.

For DST: Anthony Grabner QC and Steven Gee (Herbert Smith & Co.).

For Shell: David Johnson QC, Mark Havelock-Allan and Edmund Broadbent (Middleton Potts & Co.).

By Rachel Davies  
Barrister

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## UK NEWS

# New targets for electricity sector will raise prices

BY MAX WILKINSON, RESOURCES EDITOR

MR CECIL Parkinson, the Energy Secretary, yesterday announced much tougher financial targets for the electricity industry, which will push up prices by about 15 per cent in the two years from April 1988.

The industry has been told that it must increase its real rate of return on its £37bn assets from the present 2.75 per cent required rate to 3.74 per cent in the next financial year and 4.75 per cent in the following year.

Electricity prices are expected to rise by 8 or 9 per cent from April and by about 6 per cent the following year.

Mr Parkinson told the House of Commons: "It must be right that the rate of return should rise to a level closer to that which nationalised industries are required to earn on new investment as a whole. This is currently 5 per cent."

This provoked immediate accusations from the Opposition and trade unions that the financial squeeze was designed to fatten the industry for privatisation later in this Parliament.

Mr John Prescott, Labour energy spokesman, said the changes would be "energy tax levied solely for the Treasury's requirements".

The proposal was also condemned by Sir David Nickson, Confederation of British Industry president.

According to CBI estimates, a 15 per cent rise in electricity tariffs would load about £900m extra costs on to industrial consumers. Sir David said steel and chemicals companies would be particularly hard hit.

Mr John Lyons, general secretary of the Electrical Power Engineers' Association, said price rises were not needed to finance future investment. He said the industry would have repaid all its debt in three years and would be able to invest at the rate of £2.7bn a year without any increase in the real level of tariffs.

However, Mr Parkinson told the House that price rises were justified because the industry was moving from a period of excess capacity to a period of heavy capital investment.

## Food industry accused of prejudice against women

BY JIMMY BURNS, LABOUR STAFF

PAY AND conditions of workers in the British food and drink industry show a marked bias against women, according to the first extensive study of sexual discrimination in the sector.

The study of 45,000 employees in 92 workplaces, commissioned by the GMB general union, says that unfair and unfavourable treatment was costing women £200m a year.

According to the study, women do not have equal access to overtime and bonus rates, and instead tend to be concentrated in low-grade, mostly part-time jobs.

The study found that male workers' share of the total income from employment was three times that of women. This is in spite of the fact that there are only one-and-a-half times as many men as women working in the sector.

The main reason for the gap in earnings is the difference in hours of work, with one third of women in the industry working part-time.

On average, part-time manual women workers, who earned enough to be above the £39 national insurance threshold, worked about 23 hours a week with an annual income of about £3,110.

## ILO urged to study labour legislation

By Jimmy Burns, Labour Staff

THE International Labour Organisation (ILO) is being urged by a UK civil liberties organisation to consider whether the Government's new Employment Bill is in breach of international human rights.

The ILO has been approached by the National Council for Civil Liberties with a formal complaint about the Bill on the grounds that the new proposals may amount to unwarranted interference in the internal affairs of trade unions.

The NCCL said yesterday: "The Bill goes much further than the Government's previous trade union laws. It appears to breach the UK's international obligations to guarantee freedom of association."

The Bill was published two weeks ago and is currently being debated in parliament. The Government hopes it will become law by next summer.

The most controversial measure would give union members the right not to be disciplined by their leaders for refusing to join strikes, even if lawful, or for crossing picket lines.

## Peter Riddell and Janet Bush report on reactions to the Chancellor's Autumn statement

# Tory MPs rally round Lawson

BY PETER RIDDELL, POLITICAL EDITOR

THIS AUTUMN economic statement was yesterday well-received by Conservative MPs as Mr Nigel Lawson, the Chancellor of the Exchequer, enjoyed his second parliamentary success in less than a week while brushing aside Labour Party attacks.

Mr John Smith, Labour's economic spokesman accused Mr Lawson of "complacency and self-congratulation" for missing an opportunity to promote expansion in Europe and offset any slowdown in the US, and for squeezing or cutting many public services.

The main Conservative reaction, expressed at a crowded meeting of the party's backbench finance committee, was of strong approval for Mr Lawson's approach. Tory MPs feel

that there should be scope both for an early reduction in interest rates and for income tax cuts in next spring's budget, given the favourable trend in public sector borrowing.

After the finance committee, MPs reported that Mr Lawson said he hoped to be able to cut taxes next spring, but that it would be foolish to forecast this or to predict his Budget judgment now, in view of the uncertainties in the world economy.

Tory MPs were particularly pleased that Mr Lawson, who was at his most commanding, repeated his triumph of last Thursday night when he got the better of Mr Smith, Labour's most formidable debater over the BP share sale.

Mr Lawson appears to have decided to force Mr Smith on to

the defensive before he has settled into his job as Shadow Chancellor - he remarked twice yesterday that Mr Smith was "new in his job."

Mr Lawson's reputation is now very high on his own side, and there is confidence in his ability to weather any further storms in the markets.

The statement has also boosted the standing of Mr John Major, the Chief Secretary to the Treasury since June, whom Mr Lawson said last night had been "absolutely superb" in his first public spending round.

The only real questions from the Tory benches last night concerned the proposed increase in electricity prices, though, in general, there was sympathy for the explanation offered by Mrs Thatcher and Mr Cecil Parkinson, the Energy Secretary, that the rises were justified by the need for extra investment.

Labour MPs privately acknowledge the difficulty of attacking Mr Lawson successfully at present, though they believe the economic tide may be about to turn against him. Mr Gordon Brown, the Shadow Chief Secretary, last night argued that the statement represented "a wholly wasted opportunity to use public investment intelligently to avert a downturn and a threat of rising unemployment."

Mr Brown said there would be no real improvement in the health service after taking account of inflation and that there would be real cuts in spending on employment, defence and local government.

Mr Alan Beith, the Liberal

Treasury spokesman, said Mr Lawson was pushing his luck in assuming that all will go well with the US economy and that, even if he was right, spending had not been sufficiently raised to counteract the effects of the Stock Exchange crash or to ensure reductions in unemployment.

lack of unanimity which probably reflected current uncertainty about the potential impact of falls in global equity prices on the US economy and, by extension, world growth next year.

Mr Gavyn Davies, Chief Economist at US securities house Goldman Sachs, said Mr Lawson's forecast of 4.5 per cent inflation at the end of next year was probably overly pessimistic, while his forecast of a £3.5bn current account deficit looked too optimistic.

On other aspects of yesterday's statement, however, economists had no common view, a

edgement that this year's Public Sector Borrowing Requirement will undershoot its target by a substantial margin and the assumption of a very low - £1bn - PSBR next year.

City economists believe the Chancellor will be able to announce a £1bn or even zero PSBR in his budget in March and still have room for £2bn to £3bn in tax cuts.

One of the most notable, and least surprising, elements of yesterday's Autumn Statement was the Chancellor's acknowl-



Treasury spokesman, said Mr Lawson was pushing his luck in assuming that all will go well with the US economy and that, even if he was right, spending had not been sufficiently raised to counteract the effects of the Stock Exchange crash or to ensure reductions in unemployment.

## British financial markets give a muted response

THE REACTION of British financial markets to the Chancellor's statement was muted, partly because the speech contained few surprises and partly because traders were more concerned about international economic developments.

London share prices seemed to take little notice of the Autumn Statement and continued to track Wall Street, which fell sharply yesterday afternoon.

UK Government bonds closed around ¼ point higher, mostly reflecting the continued switching out of equities into fixed-interest markets which has been a feature of the recent collapse.

The UK Government bond market is more concerned about the contents of the Chancellor's Mansion House speech today, particularly in the wake of yesterday's official reserves figures which provided evidence of heavy intervention to cap sterling in the foreign exchange market last month.

The expansionary effect of in-

tervention against sterling on the money supply can only be neutralised by the sale of more gilt-edged stock, which could depress prices. The gilt market is looking for a detailed exposition in the Chancellor's Mansion House speech tonight of Government policy towards the exchange rate, intervention and the money supply.

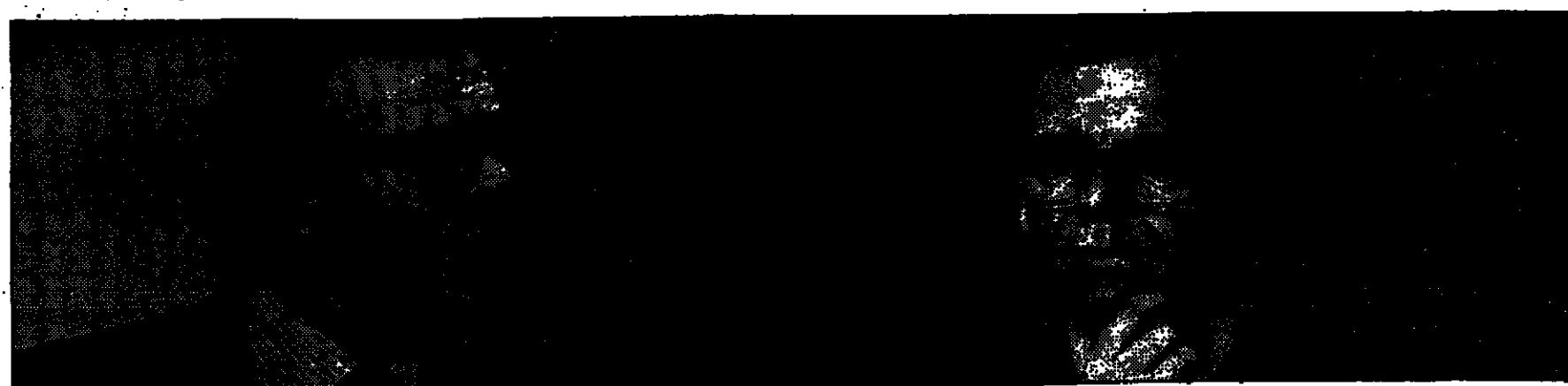
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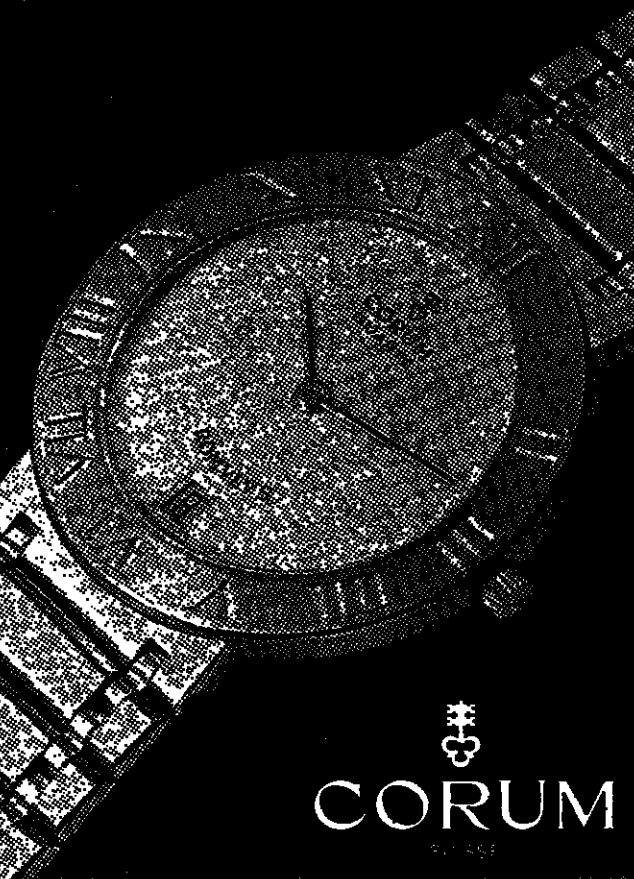
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## UK NEWS

# Foreign reserves rise by record £3.8bn in October

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S FOREIGN exchange reserves surged by a record £3.8bn (£2.85bn) last month as the Bank of England sought to hold down sterling's value against the D-Mark and joined other central banks to support the dollar.

The size of the underlying increase, which startled City economists, in part reflected the Bank's receipt of \$1.5bn in foreign currency from the overseas underwriters of the BP share offer. But even excluding that factor, the rise was above the previous record jump of \$1.5bn in May this year.

Much of the intervention was in the last half of October, when the pound persistently threatened to break through the DM3 level the Government has set as a ceiling for the pound's value against the West German currency. A much smaller amount reflected action with other central banks to support the dollar under last February's Louvre agreement.

The official line in Whitehall yesterday was that the Bank would continue to intervene as

necessary to maintain a stable pound against the D-Mark and to fulfil its commitments under the Louvre agreement.

It was also pointed out that the Government intended to continue mopping up the additional liquidity caused by intervention with sales of gilt-edged stock. In spite of the large scale of intervention this year, the Bank has found it relatively easy to boost its sales of gilts.

Officials said yesterday that a high proportion of those government stocks were going to the same overseas investors whose funds were putting upward pressure on the pound.

In private, there are official doubts, particularly in the Bank, over whether the present pace of intervention should be sustained indefinitely. When it was intervening heavily before the general election, the Bank viewed purchases of dollars as easily reversible once the factors linked to the election had been removed.

The scale of last month's intervention, however, suggests

that upward pressure on the pound represents a more permanent problem, particularly as the dollar continues to weaken against all leading currencies. The Bank also faces large potential losses on its intervention as a result of a weaker dollar, although it has been trying to limit the risk by swapping some of its purchases of the US currency for D-Marks and yen.

In those circumstances, the authorities are likely to weigh the options of further cuts in interest rates to reduce sterling's attractiveness, or of allowing the pound to rise above DM3.

The latter option might severely damage industrial confidence, particularly if a move above DM3 prompted a further large inflow of foreign funds. Against that, the Bank is unlikely to favour too rapid a reduction in interest rates at a time when credit demand is buoyant.

Yesterday's figures show that the Bank's overall reserves stood at \$41.4bn at the end of October, \$17bn higher than at the start of the year.

## Insurers sell and buy back 105m BP shares

By Richard Waters

A GROUP of insurance companies which acted as sub-underwriters to the British Petroleum share issue yesterday completed an arrangement to sell and buy back 105m of the oil major's shares at substantially below the prevailing market price.

The deal, intended to establish a less far tax purposes, was described by the Stock Exchange as "normal under our rules".

But the size of the discount to the market at which both the sale and the repurchase were done - more than 12 per cent - seems certain to attract the attention of the Inland Revenue.

The sale, carried out by Phillips & Drew at a price of 70½p, enabled the insurance companies to realise losses of \$25m on shares for which they paid \$126m. The sale price was only ½p above the price at which the Bank of England said it would buy back the shares.

At the time of the sale on Monday evening, the partly-paid BP shares were trading at 71½p. Selling at that rate would have crystallised a loss of only \$4m.

Phillips & Drew, which took the shares on to its own book overnight before selling them back the next day, is believed to have made a "tax" of 4 per cent - or \$4.5m.

"When looking at how losses have been established for tax purposes, our insurers will need to ensure that everything was above board," the Inland Revenue said yesterday.

Prices out of line with the market do not automatically undermine the transaction for tax purposes, but are likely to attract a warning signal to the taxman.

Under Stock Exchange rules, a sale and repurchase is allowed provided it is done with a "substantial" discount, is carried out within the normal dealing period and involves separate selling and buying instructions from the client.

All these conditions were met, the exchange said - even though the sale was not actually reported on the exchange's transaction reporting system until after dealing had ended for the day.

Insurance companies are believed to be the only group among British underwriters and sub-underwriters who are able to realise a loss for capital gains tax purposes on their BP shares.

Any shares held by the primary underwriters are "marked to market" for tax purposes - in other words, gains or losses on the shares are automatically included in their trading figures, without the shares needing to be sold to a third party.

Of the sub-underwriters, some financial institutions would be able to mark to market, while pension funds are not liable to capital gains tax any more.

Tax experts yesterday said that there would be pressure on the four US underwriters to BP also to engage in sale and repurchase operations to realise their losses.

## Unisys drive to broaden PC base

By Terry Dodsworth, Industrial Editor

UNISYS, THE US-based computer maker, does to broaden its base in the personal computer market by a sales drive in the general corporate market. It said a model range introduced this week would let it expand from its traditional market selling to clients already using its larger mainframe computers.

## A.H. Hermann reports the views of the new Lord Chancellor

# Astute politician enters the Cabinet

LORD MACKAY of Clashfern, an experienced advocate, law officer and Law Lord, proved yesterday in his first press conference as Lord Chancellor that he is also an astute politician.

He displayed an approach less ideological than that of Lord Hailsham and less rigid than that of Lord Havers, his immediate predecessors. He rejected few of the legal reforms now under discussion but confirmed none of those which are controversial, except for one - which has Cabinet backing.

That is the possibility that the Court of Appeal could increase sentences regarded as too lenient on an application by the Attorney General. The measure is proposed in the Criminal Justice Bill, which Lord Mackay now has to defend against vocal opposition of past Lord Chancellors and senior judges in the House of Lords.

He emphasised that the number of such cases was likely to be very small and spoke from his own experience of the heavy responsibility felt by a judge when sentencing a convict.

Another area in which the new Lord Chancellor seems ready to move cautiously ahead is the appointment of judges.

Though intending to follow the system of departmental and judicial consultations developed by Lord Hailsham, he admits the possibility of improvements and seems to be ready to



Lord Mackay: apparently seeking a low profile

look for suitable candidates to be appointed circuit judges.

Lord Mackay rejected, as he pointed out, the suggestion that he should try to get more money from the Cabinet for the ailing Crown Prosecution Service. He remained non-committal on the issue of the fusion of the legal profession.

He spoke positively, however, about the intermediary role that legal advice centres could

play by helping clients to determine what sort of legal problem they had and where they should seek help or advice.

Lord Mackay confirmed that he remained interested in the efforts to improve the drafting of statutes. But he thought the present shortcomings were not necessarily due to the methods employed by the parliamentary counsel.

He was asked about his policy regarding the reforms proposed

by the Civil Justice Review initiated by Lord Hailsham and opposed by Appeal Court judges, represented by Lord Lane, the Lord Chief Justice, and Sir John Donaldson, Master of the Rolls.

Lord Mackay said he would consider carefully the view expressed by the judges but would also consult other parties. He would not propose to do anything to interfere with the independence of the judiciary but would try to provide the facilities and assistance needed, in particular by improvements to the Royal Courts in the Strand.

He admitted that it was sometimes difficult to determine the boundary between judicial work proper and the administrative assistance to be provided by his department. But, he said, he would attempt to resolve those issues in such close co-operation with the judges that the question of boundary would not arise.

When asked about his likely role in the Cabinet, Lord Mackay emphasised his inexperience in economic matters but expressed the hope that his legal experience might enable him to contribute to the solution of issues requiring the reconciliation of opposed points of view. Having been surprised by his appointment to the Cabinet, he apparently intended to maintain a low profile there.

## Share price fall 'could cut 10% off property prices in south'

BY ANDREW TAYLOR

SOME HOUSE prices in central London and southern England might drop by up to 10 per cent after the stock-market fall, says Savills, a leading national estate agency, in a study published yesterday.

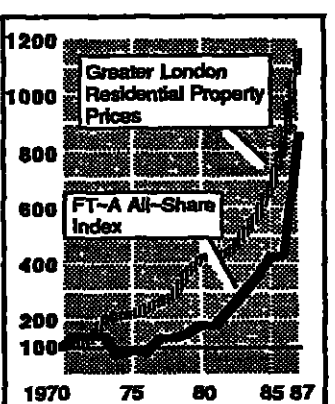
The firm says it is not forecasting a general slump in house prices but disagrees with other agents that have said the housing market will not be affected by the fall in share prices.

Savills says prime, well-located properties in central London will retain their value but that the prices of houses in less well-located positions, some of which have been fetching up to 15 per cent above market value, might fall by as much as 10 per cent.

The commuter belt, especially south of London, is likely to see a drift in value over the winter months of about 5 per cent to 10 per cent, says Savills.

The strength of the national and local economies, outside of the City's influence, were expected to underpin prices in some areas.

They include areas west of London, where there was a continuing shortage of quality



pay packages may be decreased and there is increasing evidence of lay-off of City workers. That may have a sobering effect on house purchasers' aspirations and ability to buy investment properties, says Savills.

It says: "All markets are founded on confidence and there can be few in the property world who have not been concerned as to how the stock-market collapse will affect their marketplaces."

"In uncertain and volatile markets, liquidity is desirable and house ownership is relatively illiquid. It is likely therefore that in the next few months turnover will slow down."

It says buyers will now be in a position to bargain while sellers will have to be realistic when putting a price on their homes.

Builders started work on 2 per cent more private homes in the first three months of this year than in the corresponding three months last year, according to Environment Department figures issued yesterday. A fall in public house building meant total housing starts were 2 per cent lower than a year ago.

## Tenancy transfer plans detailed in green paper

FINANCIAL TIMES REPORTER

THE GOVERNMENT yesterday published details of how it intends to legislate to allow council tenants to transfer to another landlord.

In its housing white paper in September, the Government announced its proposed Tenants' Choice scheme to complement the right to buy. An explanatory green paper published yesterday by the Department of the Environment claimed that Tenants' Choice would "open up the closed world of the local authority housing estates to competition and to the influence of the best housing management practices of other landlords."

The DoE argued: "Many people still rent homes from their local council because they see no alternative, rather than because they actually want it. Many tenants may prefer smaller, less remote landlords."

Its green paper proposes that council tenants will have the right to ask an independent landlord to take over ownership of their homes. The landlord could be a housing association or other independent housing body, a tenants' co-operative or

a private company. They would be approved by an authority which will be designated in the legislation.

In blocks of flats, tenants will be able to exercise Tenants' Choice collectively. Tenants of houses could act in groups or individually.

The DoE says no secure tenants will have to change landlords unless they wish to.

The council will have to quote a price for the market value of the freehold and if agreement with the new landlord proves impossible the district valuer will decide.

The new landlord will have to give all occupants a notice for the terms of tenancy, including rent. If a majority of tenants vote against, the application will fail. If a majority is in favour, those secure tenants who voted against will remain tenants of their existing landlord unless they withdraw their objections.

The new landlord will need the consent of the Secretary of State before the disposal of property acquired under Tenants' Choice.

## Co-op offers deposit-free holiday booking

By David Church

THE CO-OP Travelcare travel agency chain yesterday became the first travel agent to offer a no-deposit scheme for customers booking summer holidays.

While most of its rivals have introduced a £5 deposit, Co-Op Travelcare has decided that a "book now, pay later" scheme is more attractive.

Mr Mike Grindrod, the company's general manager, said yesterday: "We recognise the pressure on our customers' budgets in the run-up to Christmas and we are determined to give them the best deal."

Travel agents are trying to persuade consumers to book summer holidays early, rather than wait for last-minute bargains.

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## Tebbit to join board of BT

BY DAVID THOMAS

MR NORMAN TEBBIT, who is shortly to give up the chairmanship of the Conservative Party, is to join the board of British Telecom as a non-executive director.

Mr Tebbit, who steered the privatisation of BT through parliament when he was Trade and Industry Secretary, is likely to be particularly useful to the company in dealing with a number of regulatory and government decisions due in the next two years.

"I'm going to a company where I laid down a lot of the ground rules and the structure," Mr Tebbit said last night.

A decision is expected next year on whether the Govern-

ment will sell its remaining stake in the company. BT is also likely to face an investigation of the formula that will govern its price changes into the 1990s.

In 1989, the Government is due to decide on whether to increase competition for BT by allowing companies to act almost as sub-contractors by leasing non-commitment on the issue of the shareholdings and customers.

The appointment brings to four the non-executive directorships held by Mr Tebbit in major companies, the other three being Blue Arrow, BET and Sears Holdings. Non-executive directors of BT are paid up to £20,000, according to the company's accounts.

The National Communications Union, the largest BT union, last night reacted mildly to the appointment of Mr Tebbit.

The NCU said they welcomed someone with his experience in the field, but hoped he would consider the interests of the workforce, as well as those of the shareholders and customers.

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## Call for electricity 'yardstick'

BY MAURICE SAMUELSON

A CONFERENCE on electricity privatisation will be held today that the industry could be made more competitive without being drastically restructured.

Dr George Yarrow, of Hertford College, Oxford, will tell the Institute of Economic Affairs that this could be achieved by exposing areas boards to "yardstick" competition and by giving private electricity producers guaranteed prices to sell to the Central Electricity Generating Board.

According to Dr Yarrow, there is no need to be "unduly

pessimistic" about prospects for increased competition if the Government decides against comprehensive restructuring of the CEGB.

"British privatisation policy towards electricity and water offers an excellent opportunity to introduce yardstick competition for Britain to take an imaginative step forward in developing pro-competitive regulatory policies," he says.

Yardstick competition is a method of requiring allowable prices for a distribution company to depend upon performance

data from other distribution companies.

Dr Yarrow says in the absence of comprehensive restructuring, policy-makers should aim to weaken the CEGB's information monopoly.

The first could be achieved by divesting the board of some generating assets. Even if only a fraction of existing capacity were disposed of, more competitors could have incentive effects on higher dominant companies and could provide regulators with valuable information.

## C4 'vital to democracy'

By Raymond Snoddy

SIR JAMES CALLAGHAN, the former Labour Prime Minister, yesterday attacked any plans to sell off the Channel 4 television service.

Speaking at the annual lunch of Tyne Tees Television, the independent television company that covers north-east England, he said it was vital to protect alternative sources of information in society.

Sitting beside him was Lord Whitelaw, Lord President of the Council.

Sir James said: "If we sell off Channel 4 into the hands of semi-monopolists, or those rich enough to control other channels of communications, that will be a weakening of democracy as I understand it."

## Ending import agreement 'would cut UK car prices'

BY JOHN GRIFFITHS

CAR PRICES would be lowered by 11 per cent if the "gentlemen's agreement" restricting the Japanese share of the UK market was ended, a meeting organised by the Centre for Economic Policy Research was told yesterday.

The current "voluntary" export restraint on Japanese manufacturers was a wasteful means of protecting UK motor industry employment, costing between £50,000 and £70,000 for each job saved, said Professor Alisdair Smith, co-director of the CEP's international trade programme and professor of economics at Sussex University.

The restraints, by restricting supply, resulted in car prices being higher than they would otherwise be, said Prof Smith. Removal of the restraints would produce a saving of between £50m and £120m for UK buyers.

But the higher prices did not increase the UK Government's tariff revenues - and thus effectively benefited Japanese producers.

An import tariff that preserved the same level of UK car output would cost only half as much as the present restraint arrangements, said Prof Smith.

His estimate of savings of £50m-£120m compares with one of £150m previously arrived at by London School of Economics researchers.

## Storm damage claims total about £500m

Financial Times Reporter

ESTIMATES by insurance companies indicate that last month's storm and floods will cost them about £500m in insured losses, the Association of British Insurers said yesterday.

The figure does not fully represent the scale of the damage that took place because uninsured losses are not included.

Mr Mike Jones, the association's chief executive, said: "The figure of £500m we have announced today - although still provisional - is based on more reliable data than previous speculative figures, a number of which have overstated the likely scale of insured damage."

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## Three in Guinness case bailed until April 12

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THREE of the men facing criminal charges arising out of the Guinness affair appeared together in the dock at Bow Street magistrates court in London for the first time yesterday.

Mr Ernest Saunders, the former Guinness chairman and chief executive, Sir Jack Lyons, the millionaire financier, and Mr Roger Seelig, the former Morgan Grenfell corporate finance director, were all remanded on bail until April 12 next year.

On that occasion a date will be fixed for the prosecution's application for the three to be committed for trial at the Old Bailey.

Yesterday was Mr Saunders' fifth appearance at Bow Street since his arrest on May 7. It was the second appearance for Sir Jack Lyons, who was arrested on October 8, and for Mr Seelig, arrested on October 15.

The three accused men arrived at and left the court separately without speaking to reporters.

Mr Saunders faces 40 charges, Sir Jack nine and Mr Seelig 12. In each case the charges include allegations of theft from Guinness.

Mr Victor Temple, prosecuting, told Sir David Hopkins, the

chief magistrate, that it was anticipated that the prosecution's evidence would be served on the men's lawyers from the middle of this month; that by February preliminary views as to the mode of commitment would be made available to all parties; and that a decision about commitment would be made in March or April.

Mr Temple said he did not anticipate that the court would be troubled again until April 12 but "in a case of this magnitude and complexity, as a courtesy to the court, should the position change the court will be the first to know."

Mr Saunders, Sir Jack and Mr Seelig are all on £500,000 bail, in each case on two sureties of £250,000. Mr Saunders's sureties are Mr "Tony" Rowland, head of Louche, the multinational trading group, and Mr Herbert Heineke, head of Heineke (London & Vienna), manufacturers of frozen cakes.

Those standing surety for Sir Jack Lyons are his daughter-in-law, Mrs Miriam Lyons, and Mr Ian Morrison, a company director. Mr Seelig's sureties are Sir Terence Conran, chairman of Storehouse, the High Street conglomerate that includes Habitat, Mothercare,

British Home Stores and Rich and Shop, and Mr Paul Hamlyn, a publisher.

Mr Saunders faces 10 charges alleging the theft of £21,067m and \$4.8m from Guinness; 10 of procuring the execution of a valuable security; 10 of false accounting; five of enabling Guinness to give financial help for the purchase of its own shares; two of conspiracy to create a false market in shares; and one each of intent to pervert the course of justice, destroying documents and falsifying documents.

Sir Jack Lyons is charged with two offences of stealing a total of £2.25m from Guinness; two of supplying false information; two of deception; one of supplying a falsified document; one of using a false instrument; and one of aiding and abetting Guinness to give financial help for the purchase of its shares.

The 12 charges against Mr Seelig are three of aiding and abetting Guinness to give financial help for the purchase of its shares; three of falsifying documents; two of procuring the execution of a valuable security; two of stealing a total of £2.95m from Guinness; one of conspiracy to create a false market in shares; and one of supplying false information.

## Matsushita in European plans

BY DAVID THOMAS

MATSUSHITA, the big Japanese electronics group, is considering plans to build several manufacturing plants in the UK and continental Europe.

The company is accelerating plans to produce more outside Japan because of the high value of the yen and worries about anti-dumping duties imposed or threatened by the European Commission.

Mr Masahiko Hirata, Matsushita's senior managing director and chief financial officer, said in London that the company's overseas capital investment would be \$240m (£133m) this year, 57 per cent more than last year, with overseas production up 20 per cent at \$3,052m.

The company has decided to

start making cellular telephones in the UK, a market where its Panasonic subsidiary has been highly successful. An announcement is expected before the end of the year that the company is being lobbied hard by representatives of various UK regions, although it has not yet been decided where the plants should be.

Matsushita may also decide to move to Europe production of some facsimile equipment, in which it is a market leader. It is considering making key components for microwave ovens in Europe: if that is approved, it is likely to happen at the company's Cardiff factory, where it assembles the ovens.

Mr Hirata disclosed that Mat-

shita was considering making compact disc players in Europe, although no location had been picked. It might increase European production of components such as tuners for video and audio equipment.

In the past year, the company has started making a range of products in Europe. They include microwave ovens, printers and electronic typewriters in the UK, copiers and electronic motors in West Germany and video recorders in France and Spain.

However, the company is more likely to choose the US than Europe for its first semiconductor manufacturing operation outside the Far East.

## Taxpayers 'will suffer' if Revenue powers extended

BY RICHARD WATERS

TAXPAYERS will suffer if proposed rules extending the powers of the Inland Revenue are enacted as planned in the next Finance Act, say tax advisers.

In separate submissions to the Inland Revenue, the Institute of Taxation and the Institute of Chartered Accountants in England and Wales highlight what they claim is a series of moves that will harm the rights of taxpayers.

The proposals represent the final stage of the Government's moves to reshape the enforcement powers of the Inland Revenue and HM Customs & Excise. The review was set in train by the Keith Committee, which began work in 1980.

Among the tax practitioners' objections are:

● The Revenue would have the right to reopen tax assessments for previous years. That should

happen only in cases of fraud, say the two institutes.

● Taxmen would be able to launch "fishing expeditions" to trawl through companies' files. Again, the tax experts say power should be restricted to cases of suspected serious fraud.

● Automatic penalties for tax misdemeanours would not operate fairly. In particular, a taxpayer who made a mistake in a tax return that he later reported to the Revenue would not escape the penalty.

● The Revenue would be able to examine advice given by outside experts. Accountants are particularly upset by that: lawyers are protected by privilege from giving such information, and so would be at a competitive advantage at a time when they are competing more aggressively with accountants.

## Poll tax 'will worsen inner city problems'

By Richard Evans

THE GOVERNMENT'S proposed community charge will worsen the problems of the inner cities and of the poor, the Law Pay Unit suggests in a detailed analysis of the effects of the poll tax published today.

Ethnic minorities are likely to suffer disproportionately from the charge, the report says. It says that the concentration of inner-city areas, their larger average household size and their lower average earnings.

Based on a recent estimate that the average number of people per household is 2.7 (Asian), 2.5 (West Indian) and 2.0 (white), the combined effect of geographical location and household size means the average poll tax bill for households of West Indian origin, for example, would be about £200 compared with £140 for white households.

That was largely because of the poll tax's impact on inner cities. In inner London, which has 18 per cent of West Indians and 21 per cent of other ethnic groups but only 4 per cent of the country's white population, the average household size is likely to be 2.77 for each adult compared with 2.24 for England as a whole.

The Low Pay Unit argues that poll tax is the worst of all alternatives to domestic rates. Instead, rates should be raised or replaced by a local income tax related to ability to pay.

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## Alice Rawsthorn unravels the history of a traditional industry's changing fortunes

### Knitting still part of the Shetland pattern



Traditional Fair Isle design reworked for the 1980s

WHEN the discovery and development of North Sea oil ushered in an era of prosperity to the Shetland Islands in the 1970s, the traditional industries such as knitting, which had been part of island life for centuries, fell into decline.

The policy adopted by the Shetland Islands Council, which governs the cluster of tiny islands to the north of Scotland, of investing its oil revenue in traditional industries has succeeded in breathing new life into the knitting sector.

The benefits of that investment programme are manifest in new overseas markets, increased export and extra jobs. Yet the Shetland knitters have reached a watershed in their development.

The industry is working at capacity. The knitters must decide whether to break with tradition by becoming a more structured industry producing knitwear on machines in factories, or continue working by hand in their homes.

For centuries the Shetland Islanders have subsisted on the three traditional industries of knitting, farming and fishing. By tradition, Shetland knitwear is plain or lacy. Yet the knitters on tiny Fair Isle have favoured vivid patterns, thought to have been inspired by Spanish sailors shipwrecked on the island in the 16th century after the defeat of the Spanish Armada.

One legend has it that the Spaniards won the hearts of the Fair Isle women; another that the islanders pushed them off the cliffs to their deaths. Whatever the truth, the shipwrecked sailors have a place in Fair Isle folklore.

Even before the Armada, the islanders had begun to trade their knitting - for food and liquor with the ships that called through Shetland. The islands enjoyed brief bursts of economic prosperity during the "herring boom" of the early

1900s, and during the Second World War, when there was an influx of servicemen. But knitting continued in its traditional way with knitters working from home and occasionally selling their output through the "merchants" of the islands.

When, in the late 1950s, plain Shetland knitwear suddenly became fashionable in France, the islands were entirely unprepared.

"From time to time a Frenchman would appear on the doorstep with an empty box, and if there was any knitwear lying around you would fill it," as one islander put it.

The French boom flourished for more than a decade. Every hand loom and set of knitting needles on the islands hummed and clicked flat out. Two knitwear factories emerged to exploit the demand from France, but both were owned by Scots or "southerners".

Unknown to the islanders, the knitting industry of Mauritius, far away in the Indian Ocean, was being expanded and equipped to produce "Shetland" knitwear. By the end of the 1960s, cheap garments were pouring out of Mauritius to compete with genuine Shetland knitwear for the French market.

Then came another blow. The French market, to which Shetland sold almost all its knitwear, collapsed.

In the 1970s the Shetland knitting industry fell into the doldrums. Hand looms fell idle; the two factories closed; some companies went out of business.

Between 1971 and 1981, the number of people involved with the industry fell from 2,500, out of a population of just over 23,000, to 1,375.

Although the collapse of the French market was the chief cause of decline, the arrival of the multinational oil companies searching for and developing North Sea oil posed a parallel problem. In the late 1970s, the multinationals poured millions of pounds into the islands to construct the Sullom Voe oil terminal and the airports and harbours to serve their offshore oil platforms.

Hundreds of islanders were involved in the construction programme. Traditional industries such as knitting could not compete with the high wages offered by the oil companies. The industry suffered from a critical shortage of labour.

By 1981, when the construction came to an end and the islanders returned to traditional sources of employment, the Shetland knitting industry was at the nadir of its fortunes.

But North Sea oil had also brought economic prosperity to the islands in the form of revenue from the rates, disturbance allowances and harbour fees paid by the multinationals to the Shetland Islands Council. Having concluded that the oil bonanza would be short-lived, the council decided to use that income to revitalise traditional Shetland industries.

Financial support for the knitwear industry has been twofold. First, the council has provided grants for new knitting machines and building extensions. Second, it established the Shetland Knitwear Trades As-

sociation in 1983 to co-ordinate the marketing of Shetland knitwear.

The association has introduced a trade mark to identify genuine Shetland garments and has appointed a quality control officer to ensure that standards are uniform. It also organises visits to trade exhibitions and has set up communal facilities such as a new finishing centre.

As a result, the industry is flourishing. The islands now produce more than half a million garments a year, selling for more than £5m, half of which are sold overseas. Employment within knitting has increased to 2,226 people.

The structure of the industry remains much the same. There are now 36 companies involved with knitwear, but only 16 employ more than 20 knitters. There is only one conventional knitting factory on the islands, owned by Judane, the largest company. All the other companies source from knitters working from home by hand or on hand-frame looms.

There have been new developments. Jamieson's, one of the oldest established knitwear firms, opened the first spinning mill on Shetland three years ago. Previously, the wool from Shetland sheep - which is unusually fine - had been shipped off the islands to be spun. The new mill now spins 30 tonnes of Shetland wool a year, a tenth of the islands' output, and is doubling in size.

The industry is now established on a firm footing, but it intends to meet the growing demand for its products, it must expand. The simplest solution would be to opt for a more conventional structure of power looms based in factories, rather than hand-frame knitting from home.

The fear that besets many Shetland knitters is that that would jeopardise the heritage on which their industry has been built.

## ADVERTISEMENT

### THE VOICE OF SOUTH AFRICAN BUSINESS

## First National thrives following Barclays plc disinvestment

Chris Ball, Managing Director of First National Bank talks to John Spira, Finance Editor of the Johannesburg Sunday Star.

Spira: How has First National fared since the withdrawal of Barclays plc from South Africa?

Ball: There's been no change in the operations of the bank at all - which isn't surprising, since there hasn't been any sense in which the bank was engaged by or beholden to Barclays prior to its disinvestment. For 15 years the bank had been independently run from South Africa, with the only involvement of Barclays being the presence of certain of its executives at our board meetings.

If anything, we now appear to a broader base in the market, giving us a wider range of opportunities in the public sector and in the Africanisation of the bank. The bank's financial performance of the bank has improved fairly considerably since the disinvestment as a result of management action over the past few years. The restructuring of the bank's operations has been a success.

Spira: What specific restructuring decisions did the bank's management take?

Ball: Since 1983, we've attended to some fairly significant issues, which revolve around asset and liability management, information systems, strategic planning and the bank's human resources. These were not initiated by Barclays plc but by the South African management. And the process is more or less complete, although the benefits of our expansion are still being realised. It's a process that hasn't flowed through yet. These benefits will start coming through in 1989.

Spira: What has been the impact on the bank of the change in its name from Barclays to First National?

Ball: We're a heavily branded product with a large market share and we have operations in 130 offices. The complexities of a name change are therefore most unusual in our case. We've had to get it right first time, so it's been a fascinating and exciting process. It hasn't been expensive as far as our customers are concerned but it's been time consuming and it will take six to nine months to complete the process.

Spira: What is First National's attitude towards black advancement, both inside the bank and in a broader, nationwide context?

Ball: We've been working hard on developing black people for more than 15 years. A few years ago, we took the process a step further by introducing a formalised programme of equivalence of opportunity. We've built into our planning process (which is binding on all our business centres) qualified targets for the rate of people in the organisation from 1985 through to 1990. This would have the effect that the percentage of people who are not white would rise from 24% in 1985 to close on 40% in 1990.

Moreover, during that same period, the number of non-white people in supervisory and management positions will have increased from about 125 in 1985 to 400 by 1990.

In the process of moving towards this goal, we've taken a lot of trouble in the selection of recruits and then placed a major emphasis on people with potential by supplementing their education and their skills and through mentoring - all with a view to putting them in a position where they would be equally competitive. We would have grave difficulty if we were to put people in the organisation who were not white because they were not white.

This is not a society such as in the United States, where the non-white people represent a minority which could be absorbed. Our problem is more fundamental than that and to make the process work, to be accepted as a normal part of the process, one has to concentrate on creating the opportunity and then letting people compete. The bank's staff accept that, the process is working well and we are right up to our targets.

It should, however, be appreciated that getting equal opportunity to work is a major task, requiring a lot of effort from a lot of directions simultaneously. This is what we've been doing and the result is that we've come from 3% of our staff in 1970 being non-white to about 27% now. And in the process we have not altered our standards in any way.

Spira: Is such a trend representative of other major corporations in this country?

Ball: We've probably achieved more than most; but other organisations are also pushing ahead strongly in this direction. For example, we have a training college for management and supervisory people which often courses throughout the year and we are currently seeking out of South Africa's public corporations in the training of its staff at its request - with some success.

But one has to appreciate that there's no easy road to equal opportunity. It's a process that's been going on since the days of the formal apartheid system. The new recruits that one recruits are in most cases at a disadvantage and the disadvantages of education are compounded by the differences in values which arise from the separation of the different racial groups. So one has to deal with differences in skills, values and language. It isn't as simple and straightforward as so many uneducated commentators would have us believe.

Spira: Foreign capital inflows have all but dried up. How has this development impacted on First National in particular and on the South African economy in general?

Ball: Our credit lines have remained in place and our relationships with the international banks around the world remain extremely good. Indeed, they're at least as good as they were before the disinvestment by Barclays plc. We've in fact expanded our activities with some banks in some countries.

The fact that there isn't a fresh inflow of capital to South Africa is not something that is of concern to us. On the contrary, I was concerned at the high rate of capital inflow to this country in the early part of the decade, because I think it is necessary that we rely on foreign capital only insofar as it is for direct investment or is tied to exports.

The rate of capital formation in South Africa as a percentage of GDP is relatively high. Unfortunately, the structural framework in South Africa is putting more money into the stock exchange than is appropriate. It is not being used as efficiently throughout the economy as it might be. If it were, then we would be less reliant on foreign funds.

I think South Africa should look to depend on foreign capital and in future look to foreign direct investment rather than foreign borrowings. As we go through the debt redemption programme and continue with the unique success that we have achieved, the latter will cease to be real. In fact, within a couple of years, I doubt that the current debt issue in South Africa will continue to exist.

Although there are signs of a resurgence in direct investment in South Africa from certain foreign sources, there won't be significant real investment until such time as there is an acceptable level of resolution of the political issues - and that's not going to materialise in the immediate future.

At the same time, South Africa has all the ingredients for rapid economic development - institutionalised capital formation, inbuilt generators of foreign exchange and a base load of technical skills. If we could organise ourselves to achieve success, such success is capable of being delivered. Achieving success requires harmonisation between the country's varied social values and its economic and political structures. At the moment, the three are not harmonised and South Africa faces an interesting challenge to achieve such harmonisation.



CHRIS BALL

Chris Ball, Managing Director of First National Bank talks to John Spira, Finance Editor of the Johannesburg Sunday Star.

Spira: If we want to achieve economic success, then we've got to look to the elements and see that they work together in the most effective way possible. The result will be a growth rate somewhat above average.

The business community hasn't really got into this issue. If you think of our economic planning much improved as it is - we are not fully taking account of some of the realities needed to achieve success.

There is a great deal of "redimensionalisation" taking place in South Africa in many areas and I believe that we are coming to understand our society more than we have in the past because we are looking at it with fresh sets of eyes. We have to see the need, which is actually the opportunity. If we try to perpetuate the techniques of the past in the future, we're not going to achieve very much.

Spira: How would you characterise the present South African banking environment?

Ball: Very challenging indeed in that the standards are high in American and European terms, with levels of technology expected for new banking with a breadth of functions in the institutions and types of products which are the equivalent of any sophisticated banking environment in the world. Competition among the banks is very real indeed.

There's been a great deal of change in the time frame of technical impact and deregulation that in America or Europe. And there's more to come. The competition between the building societies and banks is intense and it will come very quickly as the banking legislation is changed and I would be very surprised if that legislation wasn't in a form which would accommodate the building societies at the same time and turn them into banks. So I expect further evolution in the next five years.

There are more communication networks and more information systems for financial institutions than the market actually needs, which suggests that rationalisation might be the product of further deregulation.

Spira: First National has recently become a major force in the home loan market. What is the background to this development?

Ball: Had it not been for the entry of the major banks into the home loan business, they would be experiencing negative growth, so this is becoming an important market to us. Our home loan book is in excess of R1.5-billion and the additional business we have taken on has been done without having to increase the bank's operating costs.

We entered the home loan market in 1983 and very quickly went up to R1-billion. We pulled back down to R500-million but this year we've again improved rapidly and are currently going strong. By December of 1988 we aim to reach the R2-billion mark.

At this point in time, the home loan rates of the banks are below those of the building societies and in fact they have been lower for the past two-and-a-half years. So the public has begun to see that the banks are serious players in the home loan business.

At present we are writing nearly as much business as the largest building society in South Africa and, having been in the home loans market for a very short period of time, we are now the equivalent in size to the country's fourth or fifth largest building society.

The largest building society in South Africa has 5,000 employees and a very small number of managerial people (something like 200). We have

26,000 employees and 1,800 managers and, of course, our managers have a far higher level of skill than those of the building societies.

We should therefore not have any shortage of confidence in being in the market. We pride ourselves in giving a response within 24 hours to any home loan request from a customer. This we can do because of the experience and skills of our managers, who have the least discrimination with home loans. The building societies operate on a more channelled and centralised basis and their response time to customers is therefore somewhat longer.

Spira: How do you see the future of your bank?

Ball: First National Bank's future looks very promising indeed. We have 28.5% of the market - a position which has been strengthened by the acquisition of Citibank, the effect of which has been to bring another R1.2 billion of assets into our balance sheet. We're the largest in the clearing business, the card business and in financing.

Apart from the strength of our commercial bank in this network, we have a very successful finance company in the form of Newbank, which we have acquired. We have a very successful finance company in the form of Newbank, which we have acquired. We have a very successful finance company in the form of Newbank, which we have acquired.

Further, our insurance interests are well-positioned. We own 30% of Southern Life, which is increasing its market share. We're also in the insurance business and we're going to get into the short-term insurance business in the near future. Our industrial bank has a strong position in asset financing.

Spira: What is your assessment of the government's present economic policy?

Ball: We have become masters of the horizontal in that we are stretching the economy to the limits in order to redistribute income. The motivation of both the allocation of inequalities and political compliance through the support of groups and communities via the redistribution of funds has real limits. It can't be taken much further than it has been. It ignores the possibility of social justice, which is the obvious technique to achieve redistribution.

Unfortunately, the government economists are trapped by the limitations imposed on South Africa by the political impact, making real economic success not within our grasp in the short term. Economic direction is not apparent at this stage because of the limitations imposed on this society. We need to come to grips with some of the political realities which we have been building up in the last 20 years before we get economics in the forefront again.

There's a constraint on optimism, which translates into a constraint on direct fixed investment by the private sector. The throttle is being limited by the political impact and it isn't easy to predict how long the political impact will be in place. A major problem is that the government doesn't spend enough on economic issues. One of the ironies of the situation is that there are no long-term solutions for South Africa that do not rest on economic foundations, because resolution of the political issues and thereafter a growth rate of 5% to 6%, simply creates constraints of per capita income at best.

One of the absurdities of our current situation is that all of the activities of our current situation in relation to South Africa will have the effect of limiting the growth rate and therefore minimising the opportunities for effective solutions to the South African situation.

There is no logic in the approach of many of the Western nations in proposing solutions to South Africa's problems insofar as their actions do not further the long-term interests of the people of South Africa. They're self-defeating for the proponents of the action and for the recipients of the action.

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UK NEWS - PARLIAMENT and POLITICS

FULL TEXT OF THE CHANCELLOR'S AUTUMN ECONOMIC STATEMENT

Sustained growth forecast for next year

IN his autumn economic statement yesterday, the Chancellor told the House: With permission, Mr Speaker, I should like to make a statement. I am laying before the House today an Autumn Statement which, as usual, contains first, the Government's outline public expenditure plans for the next three years and the expected return for this year; second, proposals for national insurance contributions next year; and third, the forecast of economic prospects for 1988 required by the 1975 Industry Act. The forecast of course takes into account the likely effect of the recent worldwide falls in equity markets.

I turn first to the expected return for the current financial year, 1987-88. The public expenditure planning total now looks likely to amount to £147bn, or around £1bn less than was allowed for in last year's Public Expenditure White Paper. The main reason for this shortfall is higher capital receipts by local authorities and new towns. Total spending on programmes, apart from this, is expected to be broadly in line with plans.

Taking account of miscellaneous items not included in the planning total, the net shortfall on the expenditure side is likely to be slightly in excess of £24bn.

On the receipts side, total tax revenues are likely to exceed the Budget forecast by almost £24bn. This buoyancy reflects higher than forecast economic growth, greater than expected profitability, and an oil price above the \$15 a barrel assumed at the time of the Budget.

At that time, I set a Public Sector Borrowing Requirement for 1987-88 of some £4bn, or 1 per cent of GDP. As a result of the higher tax revenues and lower spending, I now expect the PSBR for the current financial year to be only £1bn, or ¼ per cent of GDP: the third successive year of significant undershoot. Privatisation proceeds have made an important contribution to this

year's low PSBR. But even if there had been no privatisation proceeds at all, it would still be the lowest PSBR for 17 years.

I turn now to the public expenditure plans for the next three years. Since 1982-83 public spending, both including and excluding privatisation proceeds, has been declining as a proportion of national income. There is likely to be a further substantial reduction this year, which will make this the longest sustained fall in public expenditure as a proportion of national income since the early 'fifties.

In July, Cabinet reaffirmed the objective of ensuring that public spending as a share of national income continued to fall and in particular did not exceed the ratios published in the last white paper. The plan that I am about to announce secures that objective.

New planning totals have been set at £156.4bn for 1988-89 and £157.7bn for 1989-90, increases of £2.6bn and £2.5bn respectively over the totals previously published. For 1990-91 the planning total has been set at £178bn.

For the later years, I have judged it prudent to set aside larger reserves within the planning totals than I have done previously. The reserves will therefore rise from £21.6bn in 1988-89, to £27bn in 1989-90 and £10.1bn in 1990-91. The planning totals also incorporate an estimate for privatisation proceeds of £25bn a year, unchanged from the last white paper.

As I have indicated, these plans mean that public spending, excluding privatisation proceeds, will continue to fall as a share of national income. From nearly 47 per cent in 1982-83, that share has come down to around 43 per cent this year, and by 1990-91 will be down to 41½ per cent, the lowest since 1972-73. The new proportions are lower, for each year, than those published in the last white paper.

This progress has been found- back the rate of growth of pub-

lic spending. In the 1960s and 1970s public spending grew by around 3 per cent a year in real terms. In our first parliament the real rate of growth averaged 2½ per cent a year; in our second parliament it was just under 1½ per cent; and in the succeeding four years, that is the current year plus the three survey years, the real growth of public spending is planned to be around 1¼ per cent a year, well within the prospective growth of the economy as a whole.

But while public spending as a whole is growing more slowly, the substantial reduction in public borrowing this Government has brought about, has, by reducing the burden of debt interest payments, made more room for programme spending. The Government has, therefore, once again been able to provide additional resources for a number of priority services. In each case, the figures I am about to give represent increased over the plans published in the last Public Expenditure White Paper.

First, health. An extra £700m is being provided for the National Health Service in England in 1988-89, and an extra £800m in 1989-90. On top of this the Health Service will benefit from additional resources from the cost improvement programmes and from land sales.

All this will enable the NHS to continue to improve services. Second, law and order. Provision has been made for the substantial increase and acceleration in the prison building programme, which my right hon friend, the Home Secretary, announced to the House in July. This will provide 4,200 extra places by 1993. Provision for local authority spending on the police has also been increased significantly.

Third, education. Provision for local authority current spending has again been increased substantially. In addition, an extra £200m a year has been provided for the improvement of school buildings. Spending on the universities

will be increased by £115m in 1988-89 and by £130m in 1989-90. There will also be an additional £45m in 1988-89 and £55m in 1989-90 for science.

Gross provision for housing investment is being increased by nearly £400m next year. This will not only sustain the rising trend of spending on local authority renovation, but will also provide additional resources for housing associations, much of it to be used in conjunction with private finance. Provision for Urban Development Corporations is being increased by £55m next year to help tackle the problems of the inner cities.

There are also substantial increases in provision for social security spending, which has been increased by £1bn for 1988-89 and £1.1bn for 1989-90. This is partly because the take-up of benefits is likely to be higher than was previously envisaged.

It also takes account of the uprating of benefits announced by my right hon friend, the Secretary of State for Social Services, last week, including the cost of compensating income support claimants for their average contribution to rates. Spending on defence is to be increased by £200m in 1988-89 and £250m in 1989-90.

The additions to planned capital expenditure, for the public sector as a whole, amount to some £1bn in each of the next two years. About half of this is for the nationalised industries, principally for the large-scale investment programmes of the electricity and water industries. Further information about these and other changes is contained in the printed Autumn Statement which will be available from the Vote Office as soon as I have set down. Full details, together with information on running costs and manpower, will be given in the Public Expenditure White Paper early in the new year.

I turn now to national insurance contributions. The Government have conducted the usual autumn review of contributions in the light of advice from the

Government Actuary on the prospective income and expenditure of the National Insurance Fund, and taking account of the statement on benefits which my right hon friend the Secretary of State for Social Services, made on 27 October.

The lower earnings limit will be increased next April to £41 a week, in line with the single person's pension, and the upper earnings limit will be raised to £205 a week. The limits for the reduced rate bands will also be increased. The upper limit for the 5 per cent and 7 per cent bands will be raised to £70 a week and £105 a week respectively. The upper limit for the 9 per cent rate for employers will be raised to £125 a week.

The taxpayer's contribution to the National Insurance Fund - the so-called Treasury supplement - will be reduced from 7 per cent to 5 per cent, but this will not require any change in contribution rates. The main Class 1 contribution rates will once again remain unchanged at 9 per cent for employers and 10.45 per cent for employees.

Usually, I turn to the Industry Act forecast. Growth this year looks to be turning out at 4 per cent, compared with the 3 per cent growth I forecast at the time of the Budget. This is well above the trend of the steady upswing which began in 1981, and faster than any other major economy.

Strong growth in domestic demand has been more than matched by the rapid rise in exports. Manufacturing industry is doing particularly well, with output rising by 5 per cent.

His strong performance has led to a substantial fall in unemployment, which is now more than 400,000 lower than a year ago - the largest annual fall on record. Indeed, unemployment has fallen faster in the UK than in any other major country.

As I forecast at the time of the Budget, inflation in the fourth quarter of 1987 is likely to be 4 per cent. I also see no need to amend my Budget forecast of



Nigel Lawson: progress founded on 'holding back the rate of growth of public spending'

a modest current account deficit of some £2bn or about ¼ per cent of GDP.

Looking ahead to 1988, the prospect is for a continuation of the steady growth with low inflation that we have now enjoyed for over five years. As I have already indicated, the full forecast I am publishing today takes into account the likely implications of the recent falls in world stock markets insofar as it is possible to do so at this early stage.

This is clearly a time when economic forecasting is a more than usually hazardous business. But what is clear is that the strength of the British economy, and of our public finances, puts us in the best possible position to weather any storm.

And that strength will also enable us to play a full part in the international co-operation which is more than ever needed today.

Subject to the uncertainties to which I have just referred, the economy is forecast to grow next year by around 2½ per cent. With North Sea oil output now declining, this implies 3 per cent growth for the non-North Sea economy as a whole. Domestic demand should continue to expand, though at a slightly lower rate than this year, with consumer spending and investment growing at a

similar pace. Business investment is likely to be particularly strong, rising by 5½ per cent.

With the UK continuing to grow faster than other major countries, and the oil surplus declining, there is likely to be a further small increase in the current account deficit, to about £2½bn or ¼ per cent of GDP.

Inflation may rise a little next year, reaching 4½ per cent in the fourth quarter, by which time it should be on a downward trend again. The defeat of inflation remains at the heart of the Government's economic strategy.

With continuing healthy growth in 1988, unemployment should continue to fall. The progress and prospects I have described demonstrate once again the soundness of the policies we have followed over the past two parliaments. We will continue to pursue these policies in our third.

Despite the recent deterioration in the world economic climate, the prospect I am able to offer the House is one of further sustained growth and steadily rising living standards, with inflation low and unemployment continuing to fall. We have brought this about by promoting enterprise, sound money and strong public finances. And that is what we will stick to.

The Lawson tutorial on sound economics

FOLLOWING the ingenious solution to the BP share flotation Chancellor Nigel Lawson is the current hero of the Conservative Party at Westminster. As we awaited his Autumn Statement in the Commons yesterday Mrs Thatcher, his leading admirer, assured us that "he will rise to the occasion as he always does."

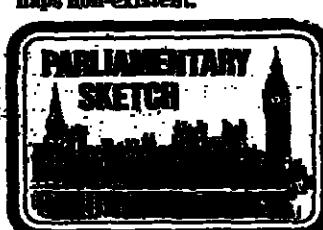
Once again Nigel appeared as Lady Lawson, basking through his statement in confidence and not a little satisfaction at his own record at the Treasury. But this time he also adopted a professional role, offering instruction in basic economics to those backward pupils on the Opposition benches.

Professor Lawson seemed to think that John Smith, a new pupil at Labour's shadow Chancellor, had a particularly slow learning curve. Mr Smith had the temerity to check the Chancellor's figures, and his cheerful forecast of a continuation of steady growth and low inflation was an exercise in complacency and self-congratulation.

As Mr Smith was a newcomer to the Lawson Academy, the Chancellor showed some degree of latitude. The fact was that Mr Smith had got it wrong in his first response to the statement. There was no point in him trying to interrupt from a sedentary position in order to put the record straight.

Nigel was pained that the Labour spokesman any day to do his economic forecasts. He advised him that at this early stage in his new career he should not go into the prediction game.

He recalled the example of that other awkward pupil, Roy Hattersley, Mr Smith's predecessor who has now been moved to the post of shadow Home Secretary. Just before the general election Roy had flunked his exam by suggesting that if the Tory Government was re-elected it would impose higher taxes and make deep cuts in public services. But the Chancellor's willingness to give tutorials was not limited to the home front. He was just as keen to take on eminent foreign pupils whose economies were rusty or perhaps non-existent.



It was suggested to him from the Conservative benches that President Reagan should read the Autumn Statement as an example of how Thatcher's policies could reduce the American deficit.

The Chancellor replied that he was sure the President was an astute student of economics and would have an opportunity to study the record there.

There was a good-natured clip round the ear for another Conservative, Mr Hattersley, the left-winger who was leader of the Greater London Council. We had assumed that Red Ken's economic reading had been confined to Marx and Engels. But in a perfectly reasonable question, he showed an equal acquaintance with Keynes when he emphasised the need for an expansion in international economic activity to combat the dangers of a recession.

Sternly the prof told him that if he had been observing the economic scene he would have noticed that Britain had enjoyed an unbroken period of real growth. The only effect of heavy public borrowing was to increase inflation. This is what had happened under the previous Labour Government.

As a basic textbook on avoiding mistakes he recommended the memoirs of Lord Barnett, formerly Lord Harewood, who was Chief Secretary to the Treasury under the Labour Government. Lord Barnett had listed the "jolly wheezers" the Labour team had adopted in pursuit of their policies.

Nigel really did not see much hope that the pupils on the Opposition benches would pass their finals. He feared that they were as out of touch with what is happening on the ground in British industry that they would have great difficulty winning a general election.

Conservative MP Neil Hamilton, worried the Chancellor that he was being a little bit smug, hastily adding that this was justified when he was looking in the envy of all the finance ministers of the developed world.

"I liked the rest of my life," Mr Hamilton's questioner said, "but the opening," growled the Chancellor menacingly.

There were moments of laughter from Labour MPs when Tony backbencher Nicholas Winterston called for additional resources for our roads "because they are running into the ground."

The Tory members may be sound on monetary economics but some of them could do with a refresher course in the English language.

John Hunt



COMINGS AND GOINGS: Norman Tebbit, retiring Conservative Party chairman greets his successor, Peter Brooke, warmly outside Conservative Central Office

Brooke to sit in on Cabinet meetings

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR PETER BROOKE, the new chairman of the Conservative Party, said yesterday he expected to report to the Prime Minister "at a reasonable early date" on his initial strategy for reorganising Central Office and strengthening the party organisation around the country.

Mr Brooke, who retains his post as Paymaster General and whose appointment to the

chairmanship was announced on Monday by Mrs Thatcher, disclosed that although the post does not elevate him to the Cabinet, he has been invited by the Prime Minister to sit in on all Cabinet meetings. It was, he said, important to know how policy was evolving at the heart of the Government.

Mr Brooke, who said he was delighted with his appointment, dismissed suggestions

that he had been made a caretaker chairman and added: "The Prime Minister simply asked me to be the chairman of the party; that is what I am. We shall see how long it lasts."

The new chairman yesterday met Central Office directors and the staff and told a press conference that he wanted to see the party "with an open mind". He did not intend to rush into making decisions but

preferred to embark upon "a measured process of absorbing views across the party." He added: "I am a great listener."

Mr Brooke is already in possession of the reorganisation proposals formulated by Mr Norman Tebbit, his predecessor, although he said he had not had the chance to examine them in detail. He would come to his own conclusions "in the fullness of time".

Private carriers may deliver Christmas mail

By Tom Lynch

THE GOVERNMENT is ready to allow private contractors to deliver mail at Christmas if the threatened industrial action by postal workers goes ahead. Mrs Margaret Thatcher, the Prime Minister, said at Question Time yesterday.

Mr John Marshall (C, Hendon South) asked her to reconsider the Post Office monopoly on letters in the light of its "failure" over first-class mail and the threatened strike. The Prime Minister told him: "I share your concern about the Post Office and the threats there may not be official services at Christmas."

Poll tax claim

FAMILIES with an income just above the poverty line will end up paying proportionately four times as much as the highest income groups under the proposed community charge, a new report by the Low Pay Unit says.

Black people would be hardest hit - because they are concentrated in the inner cities, have lower incomes and live in larger households, says the report.

Further city technology colleges to be unveiled

By Tom Lynch

THE GOVERNMENT will announce more city technology colleges "quite shortly," Mr Kenneth Baker, the Education Secretary, told the Commons yesterday, adding that a single sponsor had offered £1m to help finance one in north-west England.

Mr Baker confirmed during education questions that he was also considering projects for Tyneside and Teesside, but he accused some Labour local authorities, who oppose the set-

ting up of CTCs, of adopting a "dog in the manger" attitude by creating difficulties over sites. He rejected charges from Mr Derek Fatchett, a Labour front-bench spokesman, that he was "putting a brave face on his failure to attract industrial support" for the colleges. He said he was making "good progress with discussions with a number of other prospective sponsors" and the new colleges - in addition to four already under way - would be announced "when we have specific sites."

Schools neglect claimed

By Tom Lynch

LABOUR MPS claimed yesterday that an Education Department report, published yesterday, put the cost of repairing dilapidated school buildings in the UK as high as £3.15bn.

Mr Frank Dornan (Lab, Aberdeen South) asked at Question Time whether "incompetence or embarrassment" had held up publication of the report, which was completed last April, and Mr Jack Straw, the shadow Education Secretary, accused ministers of "appalling neglect" of school buildings.

Mr Bob Dunn, a junior educa-

tion minister, said the costs of refurbishment would be about £2bn, but added that money had been spent since the report was completed. It had been delayed to give local authorities extra time to provide information.

He joined Tory backbenchers in arguing that responsibility for dilapidation in schools lay partly with the last Labour Government and with Labour local authorities, and advised those who pressed for promises of action to listen to what the Chancellor would have to say in his Autumn Statement.

Thatcher hits back at CBI over uniform business rate

By Tom Lynch

CRITICISMS by the Confederation of British Industry of the Government's proposal to replace local authority rates with a uniform business rate and a domestic community charge, or poll tax, were dismissed by Mrs Margaret Thatcher, the Prime Minister, in the Commons yesterday.

Mr Andrew Welsh (SNP, Angus East) who asked her at Question Time why, when the reforms were opposed by her political friends and by professional bodies, she was determined to "inflict this tax system on a population that increasingly doesn't want it."

The Prime Minister snapped back that the CBI had not wanted the current rating system either. "What they were complaining about was having to pay such a large proportion of their receipts to local authorities because they wish to have their costs cut."

She said the Government had been active in reducing the amount companies paid to central and local government.

Lawson foresees continuing fall in number of those out of work

By Ivor Owen

WITH the non-North Sea oil sector of the economy likely to achieve a growth rate of 3 per cent in 1988 there should be a continuing fall in unemployment as well as a continuing rise in the numbers in work, Mr Nigel Lawson, the Chancellor of the Exchequer, told the Commons yesterday when rejecting demands for a bigger public expenditure programme.

His blunt refusal to accept that the uncertainties in the world economy resulting from the recent upheavals in financial markets necessitated an increase in the proportion of gross domestic product devoted to public spending won a succession of plaudits from the government benches for his insistence on maintaining a prudent approach to the management of the nation's finances.

Mr Lawson promised to deal with the international scene in more detail when he speaks tomorrow in a debate on the collection of the international financial markets but he emphasised the importance of focusing on two main objectives - avoiding both a recession and a resurgence of inflation.

His defence of the decision to impose more stringent financial targets on the electricity industry - with the likelihood of an 8-9 per cent overall average increase in electricity prices next April - was reinforced by Mr Cecil Parkinson, the Energy Secretary, who underlined the industry's need for a massive investment programme.

Mr John Smith, Labour's shadow Chancellor, accused Mr Lawson of resorting to a "confidence trick" by speaking in turn of reducing and increasing public expenditure.

He claimed that because the public expenditure plans had been adjusted to take account of a forecast rise in inflation, the apparent increase in fact involved "no new money".

To Labour cheers, Mr Smith



John Smith: 'confidence trick' by Chancellor

maintained that with the National Health Service needing much more money to cope with more old people and technical improvement, the increased provision announced by the Chancellor "wholly insufficient" even to maintain vital services.

He also contended that the education budget had been "reflexively frozen" in real terms while, despite the Government's claims about the strength of the economy, the social security budget had involved the freezing of child benefit and a £300m cut in income support.

Mr Smith renewed Labour's attack on the Chancellor's failure to cut interest rates, arguing that such action was required to stimulate the economy and contribute to securing the international co-operation needed to combat the threat of a world recession.

He maintained that a "confidence trick" by the Chancellor had missed an opportunity at a time when public expenditure ought to

have been significantly increased not only because of pressing social needs in the UK but because it was now economically imperative to do so.

Mr Lawson suggested that as Mr Smith was "new at his job" he had failed to appreciate that while public expenditure was being reduced as a proportion of gross domestic product it was still increasing in real terms.

He explained that over the next three years public expenditure would increase in real terms by 1½ per cent per year instead of the 1 per cent per year previously planned.

Waving aside derisive shouts from the Labour benches the Chancellor maintained that manufacturing productivity, profitability and efficiency had been "transformed" as a result of the present Government's policies.

"If you do not believe me just listen to the CBI," he said.

Mr Alan Beith, Treasury spokesman for the Liberals, also argued that the public expenditure proposals outlined by the Chancellor did not go far enough to counter the convulsions in the world financial markets or to deal with the developing crisis in the National Health Service, the schools and the universities.

He asked what would happen if the United States and Japan did not take the measures which had been urged upon them, and suggested that the Chancellor was pushing his luck.

Mr Lawson again emphasised that employment and jobs were more closely linked to the non-North Sea oil economy.

He reaffirmed that he would be doing everything possible to improve the "opposite numbers" overseas to take the necessary measures, and added: "It is because Britain's economy is so strong that Britain's value now counts in the world where as it did not under Labour."

Labour attacks plan to protect unionists who defy strike call

By Tom Lynch

MR MICHAEL MEACHER, the shadow Employment Secretary, last night led a fierce Labour attack on the Government's plan to protect union members from union discipline if they work in defiance of a secret "hot vote" to strike.

"For the first time in the history of English statute, it proposes to enshrine in the law the proposal that minorities should be protected in the law if they disregard a decision reached by a majority in a secret ballot," he told MPs during the second reading of the Employment Bill.

He said the provision applied in no other country, and no organisations in this country other than unions would be legally forbidden to enforce their own rules.

Mr Meacher warned that to bring strike ballots into disrepute could have the same effect on the principle that you require by law a secret ballot then en-

courage people not to abide by the outcome.

However, the provision was strongly defended by Mr Norman Fowler, the Employment Secretary, in the face of hostile interventions from the Labour benches, though he acknowledged that the clause faced a heated debate during the bill's committee stage.

He said a union member had obligations to his or her union, employer, family and community. "These obligations can pull individuals in several directions. He should not come to a decision because of fear of disciplinary action by his own union."

Mr Richard Caborn (Sheffield Central) and Mr Eric Heffer (Liverpool Walton) intervened from the Labour back benches to argue that giving an individual the legal right to go against a ballot ran counter to the democratic principle.



## UK NEWS - THE ECONOMIC STATEMENT

## GDP rise of 2.5% and low inflation expected next year

THE Treasury issued the following statement after the Chancellor's statement:

GDP is forecast to grow by 2.5 per cent in 1988, following growth of 4 per cent this year. Inflation is expected to remain low, and there are good prospects for a further fall in unemployment.

The forecast assumes that fiscal and monetary policies are operated within the framework of the Medium Term Financial Strategy (MTFS). It assumes that remains close to recent levels and that North Sea oil prices will average £15 a barrel. The MTFS is expected to be revised in the current financial year, some £2bn below the figure set in the Budget. The forecast assumes a similar PSBR for 1988-89, the actual PSBR for that year will, as usual, be set in the Budget. The forecast takes account of the recent sharp falls in share prices throughout the world but uncertainty about their effects means that there is an even greater margin of error than usual.

The economy has been growing strongly during the last year. GDP growth in 1987 is likely to be about 4 per cent, with manufacturing output growing by 5 per cent. Domestic demand has continued to grow at much the same rate as in 1986, but with some change in its composition: investment growth has been higher and consumers' expenditure growth lower than in 1986. Non-oil exports have grown strongly. In 1988 GDP is forecast to grow by 2.5 per cent.

Employment has also risen strongly over the past year, with unemployment falling by 400,000, the largest annual decline since the war. There are good prospects for a further fall.

Inflation is expected to remain low. The annual increase in the retail prices index (RPI) is forecast at 4 per cent in the fourth quarter of 1987, as envisaged at the time of the Budget, and is expected to rise temporarily to 4.5 per cent in the fourth quarter of 1988. Unit labour costs have increased very slowly over the past year, thanks to rapid productivity growth and this is expected to continue in 1988.

## World economy

GDP in the main industrial countries is forecast to grow by around 2.5 per cent in 1987 and 2 per cent in 1988. World trade in manufactures has picked up this year, reflecting faster growth of industrial production in the industrial countries, and should grow at around 4 per cent in 1988. Inflation is expected to remain high, although there has been some easing of pressure from the very low levels reached in 1986.

The UK current account is now estimated to have been in deficit by £1bn in 1986 following the fall in the oil price. So far in 1987 it has been particularly erratic. A current account deficit of £2.5bn is expected this year, in line with the forecast made at Budget time. With the UK expected to continue growing faster than other major industrial countries for a little while, a current account deficit of £2.5bn (about 0.75 per cent of GDP) is forecast for 1988.

The major seven OECD economies are now in their fifth year of expansion. There was some weakening in the second half of 1986 from around 3 per cent a year to just below 2.5 per cent, but recently growth has begun to strengthen a little.

The weakness in world growth was largely due to the difficulties of adjusting both to the collapse of oil prices in early 1986 and to large changes in exchange rates. Lower oil prices led oil exporters to cut back their imports sharply.

Moreover, with many non-oil commodity prices falling to their lowest post-war levels in real terms, other primary pro-

ducers also had to restrain their imports severely. As a result exports from the main industrial countries were depressed, and industrial production rose by only 1 per cent in 1986.

Domestic demand in the seven major countries grew strongly in 1986, encouraged by substantial terms of trade gains and lower interest rates, though it slowed in the first half of this year. The slowdown was most marked in the US, reflecting the effects of the dollar's depreciation and some tightening of policy. In Japan and Germany exports have weakened following the appreciation of their currencies and this also produced some weakness in business investment.

Activity in the seven major countries appears to have picked up recently, helped by the greater exchange rate stability achieved by the Louvre Accord and by some strengthening of the demand for developing countries for their exports. Aggregate industrial production is now growing by more than 3 per cent a year.

Consumer price inflation has increased to just over 3 per cent as a result of some recovery in oil and commodity prices from the very low levels reached in 1986. There has been no pick up in the growth rate of earnings and domestic costs.

The current account surpluses of Japan and, to a lesser extent, Germany have now started to decline. In the US trade volumes are responding to the decline in the dollar, but the current account is taking longer to turn round.

Oil prices rose to over \$20 per barrel for a short time in the summer before falling back a little to between \$17-19 per barrel as OPEC production expanded. Real non-oil commodity prices have recovered somewhat from the extremely low levels reached in the second half of 1986, but they remain well below their historical average and are expected to rise temporarily to 4.5 per cent in the fourth quarter of 1988. Unit labour costs have increased very slowly over the past year, thanks to rapid productivity growth and this is expected to continue in 1988.

Table 1.1 shows the forecast for activity and inflation in the major seven industrialised countries, and the world average. The forecast assumes that the current account deficit in the UK is £2.5bn in 1987 and £2.5bn in 1988. The forecast assumes that the current account deficit in the UK is £2.5bn in 1987 and £2.5bn in 1988.

## Invisibles and overseas assets

The substantial surplus on invisibles seems likely to be about the same in 1987 as in 1986. The surplus on services should recover from last year's fall, which was partly a result of a decline in the number of tourists visiting the UK. Net earnings from interest, profits and dividends are expected to be higher despite some apparent narrowing margins on banking business. These improvements should broadly offset an increase in the deficit on transfers, largely reflecting increased contributions to the European Community. The invisibles surplus should increase again in 1988 as a result of a higher net surplus from interest, profits and dividends, reflecting in part lower payments abroad by North Sea companies.

In 1986 the value of the stock of UK net overseas assets rose by £277bn, reaching £114bn by the end of the year. The current account was in deficit by £2.5bn in the third quarter of this year, after a surplus of £0.5bn in the first half of the year. The forecast for the year as a whole is for a deficit of £2.5bn, in line with the projection made at the time of the Budget. This is equivalent to about 0.5 per cent of GDP. The forecast for 1988 is for a slightly higher deficit of £2.5bn, reflecting the fall in the oil surplus.

## Demand and activity

The UK economy has been growing steadily at around 3 per cent a year on average since early 1981, with only minor fluctuations. Over the year to the first half of 1987 growth has been above this average rate, at close to 4 per cent.

Over that period output growth has been strong in all sectors of the economy other than the North Sea where the service industries rose by 5 per cent between the first halves of 1986 and 1987, manufacturing output by over 4.5 per cent and construction output by 7.5 per cent. The recent rise in construction output has reflected not only growing private sector housebuilding, but also higher commercial building activity. Results of the last DTI investment intentions survey and the CBI quarterly industrial trends enquiry, together with recent figures for construction orders, suggest that commercial and in-

dustrial building is likely to be an important source of further growth in construction output over the next year or so.

Consumers' expenditure is not expected to have increased by nearly 6 per cent in 1988, substantially more than growth in real personal disposable income. The personal savings ratio fell by about 1.5 percentage points between 1986 and 1987, bringing it back to around the average level of the late 1980s and early 1970s. There are at least two major reasons why the savings ratio has fallen in recent years. First, the decline in inflation has reduced the extent to which households need to save simply to make good the erosion of past savings.

Secondly, employers' contributions to pension funds have been falling relative to personal disposable income in recent years as companies have reacted to the surplus on the balance of payments by cutting back on contributions. These contributions are treated in the national accounts as part of personal income and saving. This fall is unlikely to have had a large effect on the savings ratio, but it will have helped to bring it back to around 1980 levels.

For 1987 as a whole consumer spending may rise by about 5 per cent, similar to the rise in real personal disposable income. In 1988 consumer spending may grow by about 4 per cent, with some rise in the savings ratio.

The housing market remains very buoyant. Although private housing starts have fallen back from their high first quarter levels, for the first eight months of 1987 as a whole they were 7 per cent higher than the year before, while private completions were 8.5 per cent higher. With investment in improvements rising fast, private housing investment in 1987 as a whole may record an increase only a little below the 12 per cent rise seen in 1986. Housing investment is expected to rise further in 1988.

## Company incomes and expenditure

The rate of return of non-North Sea industrial and commercial companies (ICCs) rose sharply again last year, and was back almost to the level recorded in 1978, while the rate of return on manufacturing investment was more than 3.5 times the level recorded in 1981. The sharp fall in North Sea companies' profits brought about a reduction in the rate of return earned by all ICCs in 1986 to some 10 per cent. But North Sea profitability appears to have improved this year as a result of the partial recovery in the oil price while the rate of return of non-North Sea companies has continued to rise, helped by strong growth in productivity.

Non-North Sea business investment has recovered strongly in the first half of 1987. This follows a period of weakness in 1986, caused by a falling rate of capital spending into 1985 ahead of the final stage of the changes in capital allowances announced in the 1984 Budget. Manufacturing investment has been kept down by the rapid growth of productivity and by relatively slow growth in non-wage labour costs. Indeed, unit labour costs in manufacturing may have hardly risen at all between 1986 and 1987. For the first time since 1983, unit labour costs in manufacturing have risen faster than in the UK.

The very low growth in costs over the last two years has not been fully reflected in producer output prices. With the benefit of substantial gains in competitiveness relative to producers overseas and fast growth in demand, UK manufacturing industry has experienced large increases in profit margins. Profit margins may continue to rise, if a little more slowly than in recent years. Thus in spite of slightly faster growth in total unit costs, producer output prices are forecast to rise next year by about the same amount as in this year and last. (See Table 1.5.)

Retail price inflation is expected to fall below 4 per cent by the end of the fourth quarter of 1987, but there is likely to be a temporary rise after the first quarter of 1988. This reflects the conventional assumption of a full revaluation of specific duties in the 1988 Budget, compared with the standard in the 1987 Budget, and the need for higher increases in nationalised industry prices in 1988 after the fall in real terms in 1986. In order to improve profitability and help finance investment, the forecast is for the RPI to increase by 4.5 per cent over the year to the fourth quarter of 1988.

The GDP deflator measures the price of domestic value added - principally unit labour

Costs in manufacturing

As forecast at the time of the Budget, the annual rate of inflation as measured by the RPI rose slightly during the summer, reflecting the profile of mortgage rates and petrol prices in 1986. (The national accounts measure of consumer prices has been showing a markedly lower rate of inflation than the RPI: it rose by under 2.5 per cent over the year to the second quarter of 1987.) It is likely to average 4 per cent in the fourth quarter of 1987, in line with the Budget forecast. Producer output price inflation has been a little higher this year than forecast at Budget time, and the rate of increase of costs of materials and fuel has been rather faster than expected.

The underlying annual rate of increase in average earnings has risen slightly from 7.5 per cent at the start of the year to 7.75 per cent in recent months. This rise is more than accounted for by increased overtime payments. Adjusted for changes in overtime hours the underlying growth in average earnings has actually fallen over the last year, reflecting lower overtime payments since the second half of 1986. However, there are signs that this downward trend in pay settlements has to some extent been reversed over recent months.

Growth in unit labour costs has been kept down by the rapid growth of productivity and by relatively slow growth in non-wage labour costs. Indeed, unit labour costs in manufacturing may have hardly risen at all between 1986 and 1987. For the first time since 1983, unit labour costs in manufacturing have risen faster than in the UK.

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Table 1.13 Constant price forecasts of expenditure, imports and gross domestic product

£ billion at 1980 prices, seasonally adjusted											
Consumers' expenditure	General government consumption	Total fixed investment	Exports of goods and services	Change in stocks	Total final expenditure	Less imports of goods and services	Less adjustment to factor cost	Plus statistical adjustment	Gross domestic product at factor cost <sup>1</sup>	GDP index 1980=100	
1982	138.4	49.6	39.5	63.1	-1.0	287.7	59.2	30.6	0.9	228.6	100.5
1983	144.0	50.6	41.6	64.4	0.7	281.2	62.7	31.6	0.5	218.4	103.9
1984	147.1	51.0	45.0	68.9	0.3	312.2	68.8	32.8	2.0	243.4	106.5
1985	152.5	50.9	46.4	72.8	0.6	322.5	70.7	33.9	1.7	251.6	110.4
1986	161.3	51.4	46.5	75.1	0.7	334.0	75.1	35.4	2.7	258.8	113.8
1987	169.0	51.6	49.0	79.2	0.2	348.8	80.0	37.1	4.4	268.3	118.3
1988	176.0	51.9	51.2	80.9	0.8	359.7	84.1	38.4	4.5	272.7	121.6
1986 H1	79.6	25.7	22.9	36.6	0.4	169.2	35.9	17.4	0.8	132.7	112.9
H2	81.6	25.7	23.7	38.5	0.3	169.8	39.2	18.0	1.9	134.5	114.7
1987 H1	83.0	25.6	23.9	39.0	-0.3	171.3	38.3	18.3	2.2	136.9	117.1
H2	86.1	25.9	25.1	40.1	0.4	177.7	41.7	18.8	2.2	139.4	119.6
1988 H1	87.3	25.9	25.3	40.1	0.3	178.6	41.7	19.1	2.2	139.5	120.7
H2	88.7	25.9	25.9	40.8	0.4	181.7	42.4	19.3	2.2	142.2	122.4
Per cent changes											
1985 to 1986	6	1	3	3	3	6	4	—	3	3	
1986 to 1987	5	1	5	5	—	4	6	4	—	4	
1987 to 1988	4	1	4	2	—	3	5	3	—	2	

<sup>1</sup> The average measure of gross domestic product - the preferred measure of economic activity - grows by about 3.5 per cent between the first halves of 1986 and 1987. The output-based measure, the most reliable indicator of short period GDP movements, usually suggests growth of around 4 per cent.

Timing and other measurement difficulties in the national accounts make it difficult to relate directly the three measures of GDP; it seems appropriate to discuss the lower growth rate currently shown by the expenditure measure of GDP.

Table 1.2 Visible trade

Per cent changes on previous year						
All goods			Goods less oil			
Export volume	Import volume	Terms of trade*	Export volume	Import volume	Terms of trade*	
3½	6½	-5½	4	5½	-1	
5½	7	1	7	8	1	
2½	5½	1	3½	5	1	

<sup>2</sup> The ratio of UK export average values to import average values.

Table 1.5 Costs in manufacturing

Per cent changes on a year earlier			
Unit labour costs	Cost of materials and fuel <sup>1</sup>	Estimated total unit costs <sup>2</sup>	Output prices <sup>3</sup>
3½	4	4	6½
4	-11	-½	4½
½	5½	1½	4½
1½	2	2	4½

<sup>1</sup> Producer prices excluding food, drink and tobacco industries.

<sup>2</sup> Including costs of bought-in services.

Table 1.6 Retail prices index

Per cent changes on a year earlier			
Weight in 1987	1986 Q4	Forecast 1987 Q4	1988 Q4
Food	16	3	3
Nationalised industries	6	3	6
Housing	15	7	7
Other	63	2	4
Total	100	3	4

Table 1.7 Employment

Thousands, change in GB seasonally adjusted					
Employees in employment		Self-employed		HM Forces	
Male	Female				Employed labour force
June 1984 to June 1985	+82	+191	+115	0	+387
June 1985 to June 1986	-56	+151	+17	-4	+108
June 1986 to June 1987	+72	+200	+102	-3	+372

<sup>1</sup> Figures for self-employment over the last year are a projection based on self-employment growth over the previous four years.

Table 1.9 General government expenditure

£ billion			
1986-87	1987-88	Latest Forecast	
Output	139.4	148.6	147.4
Public expenditure planning total	139.4	148.6	147.4
Interest payments	17.4	17.9	17.8
Less public corporations' market and overseas borrowing	-1.5	-0.8	-0.7
Other adjustments	6.8	6.2	6.7
General government expenditure	165.1	172.9	172.8
of which			
Privatisation proceeds	-4.4	-5.0	-5.0

Table 1.10 General government receipts

£ billion			
1986-87	1987-88	Latest Forecast	
Output	139.4	148.6	147.4
Taxes on income, expenditure and capital	119.6	127.8	130.1
National insurance and other contributions	26.7	28.5	28.9
Interest and other receipts	13.4	12.6	12.3
Accruals adjustment	0.5	0.0	-0.2
Total receipts	160.3	168.8	171.1
of which			
North Sea revenues	4.8	3.9	4.5

Table 1.12 Economic prospects: summary

	Forecast		Average errors from past forecasts <sup>1</sup>
	1986 to 1987	1987 to 1988	
	per cent changes		
percentage points			
Output and expenditure at constant 1980 prices	4	3½	1
Domestic demand of which:			
Consumers' expenditure	5	4	1½
General government consumption	½	½	1
Fixed investment	5½	4½	2½
Change in stockbuilding (as per cent of level of GDP)	0	0	½
Exports of goods and services	5½	2	2½
Imports of goods and services	6½	5	2½
Gross domestic product: total	4	2½	½
Manufacturing	5	3	2½

<sup>1</sup> The errors relate to the average differences (on either side of the central figure) between forecasts and outcomes; the errors given for constant price output and expenditure are relevant to the forecast for constant price output and expenditure.

The method of calculating these errors has been explained in earlier publications and Government forecasts (see Economic Progress Report June 1981). The calculation of average errors are based on forecasts made between 1975 and 1985.

Per cent changes on previous financial year in brackets; average error shown relates to the forecast of the percentage change.

Table 1.1 World economy

Per cent changes on a year earlier	
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## UK NEWS - THE ECONOMIC STATEMENT

## Public spending set at £156.8bn for 1988-89

After the Chancellor sat down the Treasury made the following statement.

Public expenditure will continue to fall as a proportion of the nation's income over the next three years. Excluding privatisation proceeds, general government expenditure is expected to fall sharply as a percentage of GDP from 44 per cent in 1986-87 to 42.5 per cent in 1987-88 and then gradually to 41.5 per cent in 1988-89, the lowest it has been since the early 1970s. The new ratios are lower in each year than those envisaged in the last public expenditure White Paper (Cm 56).

The public expenditure planning totals have been set at £156.8bn for 1988-89, increases of £2.6bn and £3.6bn over those published in Cm 56. A planning total of £178.1bn has been set for 1990-91.

In real terms, the average growth in general government expenditure excluding privatisation proceeds in the four years from 1986-87 to 1989-90 is expected to be 1.25 per cent a year.

This compares with growth averaging almost 3 per cent in the decade up to 1978-79, around 2.25 per cent in the four years from 1978-79 to 1982-83 and around 1.75 per cent in the four years from 1982-83 to 1986-87.

The new plans include increased provision for priority services such as health, law and order, defence, and education. Extra provision of some £1bn has also been made for capital spending in each year; this includes large increases for the nationalised industries and for housing, education, and inner cities. The plans include substantial uplifts for local authority current and social security expenditure. They also provide for larger uncommitted reserves in the two later years. Full details of the spending plans will be published in the forthcoming 1988 public expenditure White Paper.

The trends of public spending as a percentage of GDP and in real terms are summarised in Tables 2.1 and 2.2.

## 1987-88: outturn

The latest forecast of the planning total in the current year, 1987-88, is £147.6bn. This is £1bn lower than was planned and published in Cm 56. The reduction can be attributed to in-

creases in the capital receipts of local authorities and new towns.

## Changes to plans

Table 2.3 sets out the revised spending plans and the changes since Cm 56 for each departmental programme. Tables 2.5, 2.6 and 2.7 show a breakdown of these totals by three spending authorities: central government, local authorities, and public corporations (including nationalised industries). The following paragraphs briefly report the main changes.

**Defence:** Additions to provision have been made of £230m in 1988-89 and £400m in 1989-90. Provision in 1990-91 is £200m higher than in 1988-89. The increase over plan in the current year is a result of the carry forward of capital underspending from 1986-87 under the end-year flexibility scheme.

**Foreign and Commonwealth Office (Diplomatic Wing):** A net reduction on this programme has been made possible largely by a fall in the estimated cost of the FCO's overseas operations resulting from movements in overseas prices and exchange rates. The revised provision includes additions for the current expenditure of the BBC External Services for the next three years.

**Overseas Development Administration:** The increase to the net overseas aid programme provides for growth in real terms over the next three years.

**European Communities:** The latest projection of the UK's net payments to European Community Institutions assumes a continuation of the 1.4 per cent VAT ceiling. The plans show a drop in payments in 1988-89 followed by an increase in 1989-90, mainly because the UK is expected to benefit from an exceptionally large statement (€1.7bn) in 1988. The changes to the projections since the white paper result mainly from a fall in our projected share of agricultural receipts and an increase in our share of gross contributions, reflecting higher customs duties and levies and a revised forecast of the UK's VAT base.

**Ministry of Agriculture, Fisheries and Food:** Small additions to provision have been made in a number of areas, in particular on the farming and rural enterprise initiative (announced in February). These are more than offset by a reduction in the estimated cost of market support under the Common Agricultural Policy including savings arising from policy reform. Most of the market support expenditure is ultimately financed from the Community Budget receipts which are reflected in the UK's net contribution to the EC. Total provision for spending on agriculture including expenditure by the Intervention Board for Agricultural Products, the Scottish, Welsh and Northern Irish agriculture departments, and the Forestry Commission is below the Cm 56 levels by £170m and £140m respectively in 1988-89 and 1989-90.

**Trade and Industry:** Increased provision is made for launch aid for the new Airbus (as announced in July), for revised estimates of the costs of community assistance, and for the expansion of some advisory services.

**Energy:** The departmental totals include both departmental expenditure and the external finance for the energy industries (which is negative in some years). There are increases to reflect growth in essential safety related work by the Atomic Energy Authority on decommissioning and nuclear waste management and the costs of moving to new departmental accommodation, and changes in estimates of payments under the redundant miners' payments scheme. There are also increases in the external financing requirements of the electricity industry in England and Wales.

**Employment:** There are a number of broadly balancing increases and reductions within the new totals. There is increased provision for support for tourism, Jobclubs, the Health and Safety Executive, adult training (as a result of the

employment measures announced in January) and the Youth Training Scheme (reflecting the withdrawal of income support for school leavers). The Job Release Scheme and New Workers Scheme will be closed for applications from January 31 1988.

**Transport:** Additional provision has been made for expenditure on national roads, particularly for a programme of bridge maintenance, and for gross capital expenditure by local authorities.

**Housing:** Provision for gross capital expenditure on housing has been increased by £200m in 1988-89 and £200m in 1989-90. This will enable the Housing Corporation to provide extra aid for housing associations and will make available resources for the setting up of Housing Action Trusts. It will also provide for increases in planned spending by local authorities and new

towns. The continuing success of the Government's right to buy policy is reflected in further significant increases in the forecast level of capital receipts.

**Other environmental services:** Substantially increased expenditure on Urban Development Corporations and increases for countryside, recreation, heritage and environmental research programmes are offset by higher new town receipts. Extra local authority receipts have also made possible an increase in gross capital provision for local environmental services. In addition £20m of extra funds has been provided to the National Heritage Memorial Fund in 1987-88.

**Home Office:** Provision in all years has been increased to finance an acceleration and expansion of the prison building programme. Provision for local authority expenditure, principally on the police, has also been increased substantially.

**Legal departments:** Provision has been increased mainly to cover the cost of a larger court building programme and a "permanently payments on account" scheme for lawyers; the plans also cover the increased costs of the Crown Prosecution Service and the cost of setting up the Serious Fraud Office.

**Education and Science:** Additional provision has been made for the implementation of the Government's education reforms, including the introduction of the national curriculum; and for universities, mainly for a programme of restructuring. The science budget is being increased. Provision has also been increased substantially for current and capital expenditure by local authorities.

**Arts and Libraries:** Additions have been made for incentive funding of arts and libraries

and for increased estimates of the cost of the British Library new building project. Increased provision has also been made for local authority expenditure on museums, galleries and libraries.

**Health:** Additional provision has been made for the hospital and community health services. Health authorities will have available extra cash released by land sales and by their continuing cost improvement programmes. The latter are expected to yield £150m in 1987-88 (on top of the £500m achieved prior to that). In addition, health authorities will have available extra cash generated by a new programme for increasing hospital income from non-NHS sources. Provision for the Family Practitioner Services allows for higher forecast demand and for further service improvements. There is also increased provision for local authority

spending on personal social services.

**Social Security:** The new plans reflect the latest estimates of benefit expenditure over the survey period. They reflect the decision announced last May to include within income-related benefits the average cost of claimants of paying 20 per cent of rates.

The provision also takes account of the statement on benefits by the Secretary of State on October 27 1987, and allows for further upratings of benefits in April 1988 and April 1989. For the purpose of these estimates, the number of unemployed (Great Britain, excluding school-leavers etc) is assumed to average 2.7m in 1987-88 and 2.6m in 1988-89 and 1989-90.

The RPI is assumed to rise by 4.5 per cent in the year to September 1988 (for the upratings in April 1988) and by 3.25 per cent in the year to September 1989 (for the upratings in April 1989).

**Scotland, Wales and Northern Ireland:** The net changes in

continued on facing page

Table 2.3 Public expenditure<sup>1,2</sup>

	Latest estimates of outturn			New plans			Change from January 1987 White Paper <sup>3</sup>		
	1986-87 outturn	1987-88 estimated outturn	Change 1986-87 to 1987-88	1988-89 plans	1989-90 plans	1990-91 plans	1987-88	1988-89	1989-90
Ministry of Defence	18 149	18 950	800	19 210	19 960	20 560	170	230	490
FCO—Diplomatic wing	631	700	70	720	740	760	0	-10	-10
FCO—Overseas Development Administration	1 294	1 330	30	1 430	1 500	1 550	-30	30	60
European Communities	1 088	1 400	310	800	1 470	1 320	520	350	400
Ministry of Agriculture, Fisheries and Food <sup>4</sup>	1 865	2 130	270	2 210	2 330	2 500	-120	-180	-160
Department of Trade and Industry	2 097	920	-1 170	1 230	1 190	1 140	-200	260	220
Export Credits Guarantee Department	259	160	-100	130	140	120	0	20	90
Department of Energy	-191	280	470	120	-190	-420	360	160	50
Department of Employment	3 877	4 100	230	4 250	4 300	4 360	80	50	0
Department of Transport	4 709	4 800	90	5 150	5 110	5 210	-340	60	-30
DOE—Housing	2 605	2 520	-80	3 020	3 000	3 040	-700	-10	-100
DOE—Other environmental services	3 915	4 020	110	3 820	4 000	4 110	190	-60	90
Home Office	5 161	5 790	630	6 060	6 310	6 480	260	360	450
Legal departments <sup>5</sup>	673	880	200	970	1 040	1 100	0	30	30
Department of Education and Science	15 691	17 170	1 480	17 960	18 630	19 160	580	630	800
Office of Arts and Libraries	817	890	80	900	940	970	70	50	60
DHSS—Health and personal social services	17 918	19 560	1 640	20 680	21 670	22 650	430	810	920
DHSS—Social security	44 442	46 400	2 000	48 500	51 200	53 700	400	1 000	1 900
Scotland	7 736	8 720	480	8 510	8 600	8 770	260	400	380
Wales	3 057	3 310	260	3 450	3 550	3 660	120	150	160
Northern Ireland	4 638	4 890	250	5 130	5 310	5 470	20	90	110
Chancellor's departments	2 067	2 310	240	2 460	2 600	2 690	100	160	180
Other departments	1 318	1 450	130	1 640	1 660	1 730	-90	10	-40
Reserve	0	0	0	-3 500	7 000	10 500	-3 500	-2 000	-500
Privatisation proceeds	-4 403	-5 000 <sup>6</sup>	-600	-5 000	-5 000	-5 000	0	0	0
Adjustment <sup>7</sup>	0	350	350	0	0	0	350	0	0
Planning total	139 413	147 600	8 200	156 800	167 100	176 100	-1 000	2 600	5 600
General government gross debt interest	17 409	17 800	400	18 000	18 000	18 000	-300	+100	-800
Other national accounts adjustments	8 298	7 400	-900	8 800	8 600	8 600	+580	+600	+600
General government expenditure	165 120	172 800	7 700	183 000	193 200	202 100	-800	3 300	5 400

<sup>1</sup> The rounding and other conventions used in this table and Tables 2.5, 2.6 and 2.7 are as follows: plan figures are rounded to the nearest £10 million, except for social security (in this table and Table 2.7), the planning and spending authority totals (except public corporations) and general government expenditure which are rounded to the nearest £100 million. In the case of general government expenditure, this does not imply accuracy to this degree. Debt interest and other national accounts adjustments for future years are rounded to the nearest £100 million.

<sup>2</sup> £ billion. Outturn figures for 1987-88 have also been rounded to reflect their provisional nature. The figures and plans are based on the unrounded figures. They may differ slightly from the changes and sums of the rounded figures.

<sup>3</sup> In this and Tables 2.5, 2.6 and 2.7 some figures may be subject to detailed inclusion amendments before publication of the 1988 public expenditure White Paper.

<sup>4</sup> Plans set out in the last public expenditure White Paper (Cm 56) adjusted for minor changes of classification and allocation.

<sup>5</sup> Includes Intervention Board for Agricultural Products and Forestry Commission.

<sup>6</sup> This assumes the full proceeds of the first instalment of the BP share offer. If some of the BP shares were purchased by the issue Department of the Bank of England and were sold by it at the end of the financial year, the offer would be to reduce privatisation proceeds, and hence the planning total, general government expenditure, and the PSBR by the same amount.

<sup>7</sup> An adjustment for the difference between the estimates of the liberty outturn for 1987-88 and the sum of the other interest shown.

Table 2.2 Public expenditure trends<sup>1</sup>

	£ billion		General government expenditure		General government expenditure (excluding privatisation proceeds)	
	Cash	Real terms <sup>2</sup>	Cash	Real terms <sup>2</sup>	Cash	Real terms <sup>2</sup>
1978-79	65.7	122.9	74.8	145.5	74.8	145.5
1979-80	77.6	129.1	89.8	149.4	90.1	150.1
1980-81	92.6	130.1	108.4	152.2	108.6	152.8
1981-82	104.0	130.0	120.5	154.1	121.0	154.7
1982-83	113.5	135.4	132.5	158.1	133.0	158.6
1983-84	120.3	137.2	140.1	159.7	141.2	161.0
1984-85	129.8	141.8	150.1	164.0	152.2	166.3
1985-86	133.7	137.8	158.3	163.0	161.0	165.8
1986-87	139.4	139.4	165.1	165.1	169.5	169.5
1987-88	147.6	141.6	172.8	165.8	177.8	170.6
1988-89	156.8	143.9	183.0	168.0	188.0	172.6
1989-90	167.1	148.2	193.2	171.3	198.2	175.8
1990-91	176.1	151.6	202.1	174.0	207.1	178.3

<sup>1</sup> Estimated outturn for 1987-88; plan for 1988-89 onwards.

<sup>2</sup> Cash figures adjusted to 1985-87 price levels by excluding the effect of price inflation as measured by the GDP deflator. The GDP deflator is assumed to increase by 4% per cent in 1987-88, and by 4%, 3% and 3% per cent respectively in the years 1988-89 to 1990-91.

Table 2.1 Public expenditure as percentage of GDP

	General government expenditure		General government expenditure (excluding privatisation proceeds)	
	Cash	Real terms <sup>2</sup>	Cash	Real terms <sup>2</sup>
1978-79	43.1	43.1	43.1	43.1
1979-80	43.4	43.4	43.4	43.4
1980-81	46.1	46.1	46.1	46.1
1981-82	46.1	46.1	46.1	46.1
1982-83	46.2	46.2	46.2	46.2
1983-84	45.1	45.1	45.1	45.1
1984-85	45.1	45.1	45.1	45.1
1985-86	43.1	43.1	43.1	43.1
1986-87	42.1	42.1	42.1	42.1
1987-88	41.1	41.1	41.1	41.1
1988-89	40.2	40.2	40.2	40.2
1989-90	40.2	40.2	40.2	40.2
1990-91	40.1	40.1	40.1	40.1

Table 2.4 External financing limits for the nationalised industries 1988-89

	£ million <sup>1</sup>
British Coal	670
Electricity (England and Wales)	-1 040
North of Scotland Hydro-Electric Board	-2
South of Scotland Hydro-Electric Board	131
British Steel Corporation	-100
Post Office	-97
National Girobank	-8
British Railways Board	753
British Waterways Board	47
Scottish Transport Group	2
British Shipbuilders	80
Civil Aviation Authority	21
Water (England and Wales)	10
London Regional Transport	221
Total	687

<sup>1</sup> Figures are shown rounded to the nearest £1 million.

Table 2.5 Central government spending<sup>1</sup>

	£ million			New plans			Change from January 1987 White Paper		
	Latest estimates of outturn						1987-88	1988-89	1989-90
	1986-87 outturn	1987-88 estimated outturn	Change 1986-87 to 1987-88	1988-89 plans	1989-90 plans	1990-91 plans			
Ministry of Defence	18 161	18 950	790	19 210	19 960	20 560	170	230	490
FCO—Diplomatic wing	631	700	70	720	740	760	0	-10	-10
FCO—Overseas Development Administration	1 270	1 310	40	1 400	1 470	1 520	-10	30	60
European Communities	1 088	1 400	310	800	1 470	1 320	520	350	400
Ministry of Agriculture, Fisheries and Food	1 667	1 940	280	1 990	2 110	2 280	-120	-190	-180
Department of Trade and Industry	1 844	1 050	-790	1 250	1 250	1 190	80	280	280
Export Credits Guarantee Department	259	160	-100	130	140	120	0	20	90
Department of Energy	907	590	-320	510	460	430	90	40	30
Department of Employment	3 757	3 980	220	4 110	4 170	4 210	80	40	-10
Department of Transport	1 260	1 410	150	1 460	1 490	1 530	40	30	40
DOE—Housing	1 313	1 370	50	1 320	1 380	1 460	10	-10	40
DOE—Other environmental services	363	430	70	440	450	450	30	30	20
Home Office	906	1 030	130	1 120	1 200	1 210	10	80	110
Legal departments	673	880	200	970	1 040	1 100	0	30	30
Department of Education and Science	2 459	2 700	240	2 930	3 080	3 150	70	210	280
Office of Arts and Libraries	337	370	30	400	420	440	10	40	50
DHSS—Health and personal social services	15 154	16 520	1 360	17 550	18 450	19 330	330	700	790
DHSS—Social security	40 973	42 700	1 700	44 500	47 000	49 200	300	600	1 400
Scotland	3 310	3 500	190	3 600	3 780	3 920	70	50	120
Wales	1 453	1 560	100	1 680	1 720	1 780	40	100	90
Northern Ireland	3 593	3 800	200	4 010	4 170	4 300	10	80	90
Chancellor's departments	2 074	2 320	240	2 470	2 600	2 700	100	160	180
Other departments	1 318	1 490	130	1 640	1 660	1 730	-90	10	-40
Total	104 768	110 100	5 300	114 260	120 200	124 700	1 780	2 900	4 400



## UK NEWS - THE ECONOMIC STATEMENT

## Tax revenue ready reckoner

AFTER the Chancellor's statement, the Treasury issued a series of tables showing the effects of various illustrative tax changes on tax receipts in 1988-89 and 1989-90. The effects of tax changes depend on economic variables, such as prices, earnings and consumer expenditure.

An illustrative rate of inflation of 4 per cent was used to show the effects of indexation and revaluation in 1988-89. This is in line with the annual rate of increase in the RPI forecast for the fourth quarter of 1987.

**Table 4.1 Income tax**

	1987-88	1988-89
Allowances:		
Single and wife's earned income allowance	2425	2525
Married allowance	3795	3955
Additional personal and widow's bereavement allowance		
Single age allowance (age 65-79)	1370	1430
Married age allowance (age 65-79)	2960	3080
Single age allowance (age 80 and over)	4675	4865
Married age allowance (age 80 and over)	3070	3200
Aged income limit	9800	10200

**Table 4.2 Inheritance tax**

	1987-88	1988-89
Rate on death		
Per cent		
Nil	0-90	0-90
40	17501-20400	18701-21300
45	20401-25400	21301-26300
50	25401-32400	26301-33300
55	32401-41200	33301-41000
60	Over 41200	Over 41000

**Table 4.3 Capital gains tax**

	1987-88	1988-89
Annual exempt amount:		
Individuals	6600	6900
Trusts	3300	3450

**Table 4.4 Costs of indexation for 1988-89**

	1988-89	1989-90
Indexation of income tax allowances and thresholds	940	1420
Of which:		
Increases in main personal allowances	770	1120
Increases in the basic rate limit*	110	170
Increases in higher rate thresholds*	60	130
Indexation of inheritance tax thresholds and bands	25	60
Indexation of capital gains exempt amounts	—	10

\* Additional costs after previous changes have been introduced.

The effects of the illustrative changes can be scaled up or down over a reasonably wide range. However, the extra cost of raising higher rates thresholds tends to fall as the allowances or thresholds rise. For this reason, effects are given for different percentage changes.

The total cost of a group of income tax allowances changes can be broadly assessed by adding together the revenue effects of each change. However, if allowances are increased substantially and combined with a reduction in basic or higher rates, the effects of the rate reductions will be reduced. In such cases, the cost or yield obtained by adding components from the ready reckoner should be considered only as a general guide.

Tables 4.1 to 4.3 show tax allowances, thresholds and bands for 1988-89 after 4 per cent indexation. For income tax, rounding follows the rules laid down in the 1986 Finance Act for inheritance tax and capital gains tax those laid down in the 1982 Finance Act. Estimates of the revenue effects of these changes are shown in Table 4.4.

Table 4.5 shows estimates of the direct revenue effects of illustrative changes in income tax and corporation tax. For income tax allowances and thresholds, these are changes from an indexed base.

The effects of the illustrative changes can be scaled up or down over a reasonably wide range. However, the extra cost of raising higher rates thresholds tends to fall as the allowances or thresholds rise. For this reason, effects are given for different percentage changes.

Table 4.6 shows estimates of the effects of changes in excise duties. The first part shows the extra revenue from the individual duties if they were to be increased by exactly 4 per cent, together with the price increase that would result (after allowing for consequential VAT). The second part shows the revenue yield from changing current levels of duty so that (after VAT) the price of a typical item is changed by the amount shown.

Table 4.7 shows the revenue effects of a 1 percentage point change in the rate of VAT.

**Table 4.5 Direct effects of illustrative changes in income tax and corporation tax**

	1988-89	1989-90
Income tax		
Rate		
Change basic rate by 1p	1250	1600
Change all higher rates by 1p	85	165
Personal allowances		
Change single and wife's earned income allowance by £100	295	380
Change married allowance by £100	240	310
Change single age allowance by £100	23	30
Change married age allowance by £100	22	26
Change aged income limit by £200	4	5
Change all main personal allowances by 1 per cent	180	235
Change all main personal allowances by 10 per cent:		
increase (cost)	1775	2325
decrease (yield)	1825	2400
Higher rate thresholds		
Change all higher rate thresholds by 1 per cent:		
increase (cost)	31	55
decrease (yield)	32	60
Change all higher rate thresholds by 10 per cent:		
increase (cost)	280	520
decrease (yield)	365	650
Allowances and thresholds		
Change all main personal allowances and higher rate thresholds by 1 per cent	215	295
Change all main personal allowances and higher rate thresholds by 10 per cent:		
increase (cost)	2050	2825
decrease (yield)	2250	3075
Corporation tax		
Change full rate by 1 percentage point	360	560
Change small companies' rate by 1 percentage point	25	45

**Table 4.6 Revenue effects of indirect tax changes**

	Current level of duty on typical items	Price change	4% Revivalisation	Price change	Changes from present levels of duty	Actual percentage change in duty	£m cost/yield in 1988-89	£m cost/yield in 1989-90
Beer (pint)	18.6p	0.9p	65	70	1p	4.7	75	85
Wine (70 cl bottle of table wine)	66.6p	3.2p	20	20	5p	6.3	30	35
Spirits (bottle)	£4.75	21.5p	25	30	10p	1.8	15	15
Cigarettes (20 cigarettes)	95.4p	4.7p	95	110	1p	1.1	25	30
Petrol (gallon)	88.1p	4.1p	210	240	1p	1.0	55	60
Diesel (gallon)	74.5p	3.6p	50	55	1p	1.2	15	15
VED (cars and light vans)	£100.00	£4.00	85	90	£1.00	1.0	20	25

**Table 4.7 VAT**

	1988-89	1989-90
1% change in rate of VAT	940	1310

**Table 4.8 Revenue effects of indirect tax changes**

	1988-89	1989-90
4% Revivalisation		
Price change		
£m cost/yield in 1988-89		
£m cost/yield in 1989-90		

**Table 4.9 Revenue effects of indirect tax changes**

	1988-89	1989-90
4% Revivalisation		
Price change		
£m cost/yield in 1988-89		
£m cost/yield in 1989-90		

**Table 4.10 Revenue effects of indirect tax changes**

	1988-89	1989-90
4% Revivalisation		
Price change		
£m cost/yield in 1988-89		
£m cost/yield in 1989-90		

**Table 4.11 Revenue effects of indirect tax changes**

	1988-89	1989-90
4% Revivalisation		
Price change		
£m cost/yield in 1988-89		
£m cost/yield in 1989-90		

**Table 4.12 Revenue effects of indirect tax changes**

	1988-89	1989-90
4% Revivalisation		
Price change		
£m cost/yield in 1988-89		
£m cost/yield in 1989-90		

**Table 4.13 Revenue effects of indirect tax changes**

	1988-89	1989-90
4% Revivalisation		
Price change		
£m cost/yield in 1988-89		
£m cost/yield in 1989-90		

## GDP increase of 2.5% expected

costs and profits per unit of output and excludes import prices. The GDP deflator at market prices is forecast to rise by 4.25 per cent in the current financial year, just below the Budget forecast, following an increase of 3 per cent last year. The higher rate of increase this year is more than accounted for by a recovery in North Sea oil following their fall of over 50 per cent in 1986-87. The GDP deflator is now forecast to rise by 4.5 per cent in 1988-89.

**Productivity and the labour market**

The growth in the employed labour force in Great Britain has been gathering pace over the last year: in the twelve months to June 1987 it totalled 172,000. Since 1983, there has been an increase of over 1,350,000 in the number of jobs. The strong growth in manufacturing and construction output this year has been reflected in particular in a rise in male employees: the 86,000 rise in the six months to June was the largest half yearly rise since the first half of 1973.

## Public spending

these programmes mainly reflect the effects of changes in comparable programmes in England. The Secretaries of State will allocate this expenditure taking account of local factors. The breakdown of figures between central Government, local authorities, and public corporations, is based on provision of expenditure and may be varied except in the case of local authority relevant expenditure in 1988-89, where the provision for Scotland and Wales is as announced in July in the RSG settlement for that year.

For the later years the Scottish and Welsh local authority relevant figures reflect changes in the comparable totals for England.

**Chancellor's departments:** Additional resources have been provided for the Revenue departments to deal with increases in workload and strengthen controls against drug smuggling. A third of the overall increase reflects changes in the estimates of relief on life assurance premiums and mortgage interest to non-taxpayers.

**Other departments:** This line in table 2.5 covers a miscellany of minor departments and programmes, civil superannuation costs, and the Property Services Agency. The revised plans provide for additional expenditure on maintenance of the Government estate, which should enable the PSA to reduce the pressure on the log of major repairs over the next three years.

Productivity has been growing strongly with manufacturing productivity now estimated to have risen by 4 per cent a year on average since 1979. Underlying growth in labour productivity in manufacturing industry now appears to be in line with the rate experienced in the 1980s. This has been accompanied recently by a substantial improvement in capital productivity. Non-manufacturing output per man-hour has risen by about 2 per cent a year since 1979, and by about 2.5 per cent a year since 1983. Output per head has risen less than this as a result of the large rise in part-time employment.

Since June 1986 seasonally adjusted adult unemployment in the UK has fallen for fifteen months in succession, by some 437,000 in total; the number of unemployed school leavers has also fallen, by some 48,000 over the last year. The greater part of the improved trend in unemployment this year is attributed to the strong growth of output and employment. The remainder is due to various government measures to provide training or work experience for the unemployed, or to help them to find jobs. The prospects for the UK economy over the next year mean that a further fall in unemployment is likely. The main danger to the chances of further progress in reducing unemployment is of pay settlements being too high.

The sterling exchange rate, as already noted, has been broadly stable over the past eight months, following the conclusion of the Louvre agreement. During that time there has been a substantial inflow into the Reserves amounting to some £16.8m.

The year-on-year growth of M0 has been somewhat above the midpoint of its 2 per cent to 6 per cent target range in recent months, in part reflecting earlier falls in interest rates. M0 is expected to continue to grow quite briskly in the immediate future before slowing down again.

Broad money has continued to rise rapidly. This has reflected, at least in part, increased deposits by companies and financial institutions. The strong growth of broad money, which has been evident in recent years, is to a considerable extent the consequence of financial innovation and liberalisation.

The sharp fall in share prices will tighten monetary conditions somewhat. This will to some extent be offset by the recent fall in short term interest rates; and long term rates have also eased. On the balance of monetary conditions, the government's monetary conditions remain firm.

Tables 1.9 to 1.11 show both the Budget projections and latest forecasts for general government expenditure and receipts and public sector borrowing in 1987-88. They show also the 1986-87 outcome. The PSBR in 1986-87 was £3.5bn, £0.75bn lower than estimated in the 1987 PSBR. Lower central government borrowing, more than accounted for by higher than expected tax revenues, was responsible for over half of this difference. The remainder was due to lower than expected local authority borrowing.

## Continued from Page 11

seeds, borrowing was about £1.25bn in the first half of 1986-87. The revised forecast for 1987-88 as a whole is a PSBR of £1.6bn, about £3bn lower than forecast in the PSBR. This is mainly due to higher than expected tax revenues but there is also likely to be a shortfall on the expenditure side.

Table 1.9 shows the relationship between the public expenditure planning total and general government expenditure. The outcome for the public expenditure planning total is expected to be £1.6bn lower than was forecast in the PSBR. This is largely accounted for by higher capital receipts of local authorities and new towns. Excluding privatisation proceeds, general government expenditure is now projected to increase by 5 per cent in 1987-88, a little less than the increase in 1986-87.

Table 1.10 shows the forecast for general government expenditure. The forecast of tax and national insurance revenues has been increased by £2.75bn since the Budget. The forecast of on-shore corporation tax, including ACT, is about £1.75bn higher, mainly reflecting up-

ward revisions, since the PSBR, to profits estimates for 1986-87, and in the case of ACT, a higher level of dividend payments so far in 1987. The upward revision of £0.5bn to North Sea revenues is more than accounted for by the higher dollar oil price than was assumed at Budget time. The forecasts of personal income tax, VAT and national insurance contributions are also each about £0.5bn higher than in the PSBR. General government receipts in total are now forecast to rise by nearly 7 per cent in 1987-88, following an increase of 6 per cent in 1986-87 (when North Sea revenues more than halved).

Table 1.11 shows the old and new forecasts for borrowing. The PSBR forecast is still subject to a great degree of uncertainty: the average error on PSBR forecasts for the current financial year made in the autumn is 0.5 per cent of GDP, or £2.5bn. But on the basis of this forecast, the PSBR, both including and excluding privatisation proceeds, will be lower as a proportion of GDP than in any year since 1970-71.

**National Insurance changes announced**

AFTER THE Chancellor had finished speaking, Mr John Moore, Secretary of State for Social Services, commented on the increases in planned expenditure on social security benefits Mr Lawson had announced. Mr Moore said that the announced changes to National Insurance contributions which will take effect from April 6, 1988. Part of his statement read:

Total expenditure on social security in 1988-89 is to be about £48.5bn, about £1bn higher than the estimate in the Public Expenditure White Paper at the beginning of this year. This reflects increases in the number of people claiming benefits, particularly lone parents and sick and disabled people.

All retirement pensions, other contributory benefits, benefits for the disabled and similar benefits will be increased to maintain their value.

There will be no increase in National Insurance standard contribution rates next year for either employers or employees.

In line with the requirements of the Social Security Pensions Act 1975, the lower earnings limit for class 1 contributions is to be raised to £61 per week, which is below the basic retirement pension rate for a single person, as announced to the House on October 27. The upper earnings limit is to be raised to £305 per week, which is a little less than 7.5 times the new basic pension rate. The new earnings limits replace the current ones of £39 and £295 respectively. The reduced rates of 5 per cent and 7 per cent for employees, and 5 per cent, 7 per cent, and 9 per cent for employers, will now apply to weekly earnings which fall below the ceilings of £70, £105, and for employers only, £155 (the previous ceilings were £65, £100 and £150 respectively).

## PRIVATISING ELECTRICITY

## Paying for past errors

IS CECIL PARKINSON really listening up? Lord Marshall's Central Electricity Generating Board for privatisation?

The Energy Secretary has made it clear that his decision to require a sharply higher return on the industry's capital, by forcing up tariffs, looks forward to a new era of more economic pricing.

For many years, the industry believed its much disputed repayment of debt to the Treasury was just a concealed tax on a concern whose main purpose was public service rather than profit. The repayment has been set at just over £1bn for 1988-89, which increases pressure compared with this year's £1.2bn because of planned increases in capital spending.

The prospect of privatisation has forced Mr Parkinson to focus on the rate of return achieved by the industry on its £37bn of assets (at replacement cost) - and to wonder whether any private company would be interested in an undertaking that makes only 3 per cent in real terms.

The electricity industry will need to invest some £15bn in power stations by the end of the century, both as replacements and to meet the expected rise in demand. So private investors will need a significant incentive to buy into such a cash-hungry enterprise.

The Treasury has stressed that even without privatisation the same economic argument would apply, and that capital can only be rationed properly if it is priced in line with market rates.

If the industry's cost of capital is forced up, the argument goes, it will have to raise prices as well as trying to be more efficient. Higher prices will curb the nation's increasing demand for electricity, as industrial and domestic users seek to conserve power. So the CEBG will not have to build as many power stations as it thought it would.

**ASSET SALES**

## Well on target for proceeds

THE Chancellor set the Government's target for receipts from the sales of state-owned companies at £5bn in each of the next three fiscal years, unchanged from this year's target and plan in last year's Autumn Statement.

The broad arithmetic suggests that the Government can hit next year's target without scheduling any privatisations and that it appears to be heading for an overshoot of this year's target.

If Mr Lawson is not substantially to overstate the target for 1988-89 announced yesterday, the assumption must be that the Government is not planning to sell its remaining stake in British Telecom next year for borrowing.

The decision to go ahead with the sale of the Government's remaining stake in British Petroleum last Friday ensures that the Treasury can easily fulfil its target of £5bn proceeds from asset sales this year.

The privatisations of British Gas, British Airways, the British Airways Authority, Rolls-Royce, Royal Ordnance and National Bus should add up to £4.2bn and the first tranche of BP should bring the Exchequer around £1.1bn before costs.

However, if the Bank of England has to fulfil its commitment to buy back BP shares, either from private investors or the underwriters of the issue, proceeds from the sale would be lower.

**TRAINING**

## Focus on long-term jobless

THE parameters for a comprehensive review of the Government's employment and training strategy for the long-term unemployed were set by a broadly unchanged provision for the Department of Employment to £2.25bn for 1988-89, rising to £2.36bn in 1990-91.

The provision for next year is an increase of £80m on plans published in the public expenditure White Paper in January.

Mr Norman Fowler, Employment Secretary, is expected to ask the Manpower Services Commission to begin a thorough review of adult training measures within the next few weeks.

Mr Fowler said that expenditure on the Youth Training Scheme is being increased to £1.5bn in 1988-89, £1.6bn in 1989-90 and £1.8bn in 1990-91.

In the part of the budget for which Britain is largely responsible, increased spending is envisaged - mainly to find alternative uses for land producing surplus commodities.

**Charles Leadbeater**

**Max Wilkinson**

**AGRICULTURE**

## CAP cost less than expected

THE COST of funding farm surpluses under the European Community's common agricultural policy (CAP) should be lower than expected over the next three years. So spending on agriculture is scheduled to show net reduction on previously published plans of £190m this year, £178m in 1988-89 and £140m in 1989-90.

However, overall spending on agriculture will increase from £2.43bn in 1987-88 to £2.81bn in 1990-91.

The principal savings come from price cuts and other measures designed to curb spending on the CAP. Expenditure associated with the CAP is planned to be £1.57bn for both this year and next, £1.68bn for 1988-89 and £1.84bn for 1989-91.

In the part of the budget for which Britain is largely responsible, increased spending is envisaged - mainly to find alternative uses for land producing surplus commodities.

**Janet Bush**

**BRIDGET BLOOM**



## UK NEWS - THE ECONOMIC STATEMENT

## ECONOMIC ASSESSMENT

## Paternalism in reverse

THE CHANCELLOR'S autumn statement was both boring and complacent. Boring because the announced increases in public spending were broadly in line with expectations; complacent because to hear Mr Lawson discuss the outlook for the UK economy one would never guess that stockmarkets had just experienced their biggest fall in six decades. Mr Lawson referred to the crash but he clearly doubts that it will have significant consequences for the real economy.

The statement, like those on previous occasions, can also be criticised for its deliberate lack of clarity and for the narrowness of its focus. Mr Lawson continues to use the public sector borrowing requirement as his main yardstick of the fiscal stance. The fact that the PSBR will fall to only £1bn this financial year provoked predictable Tory cheers in the House of Commons.

Yet even schoolboy economists know that it is a hopeless inadequate guide to the tightness or laxness of fiscal policy. Mr Lawson should have owned it long ago. (He should

also stop making statements such as "spending on defence will increase by £230m next year", the House would be better informed if he gave the relevant real percentage increase.) The Autumn Statement should surely offer a much more sophisticated measure of the fiscal stance. This cannot be provided simply by adding back privatisation receipts which are forecast to continue running at £2bn a year, although this would be a step in the right direction. The crude borrowing total should also be adjusted for the effects of inflation. In the absence of sophisticated official measures of the fiscal stance, people will continue to focus on the crude PSBR and wonder whether the UK should be running a "budget surplus".

The narrowness of the statement's focus is equally regrettable. Why concentrate on spending and ignore taxation? Why does the Chancellor not talk openly about the expected room for tax cuts and, more importantly, the need to raise revenue from different types of

tax reform - one of the Treasury's principal internal preoccupations? There is no reason for continued pre-Budget secrecy, especially if, as the Chancellor claims, the economy is in such sound shape. Why not break with an unproductive tradition and allow the Autumn Statement to play a role closer to that of a real draft budget?

The announced increase in public expenditure planning totals (£2.6bn in 1988-89 and £5.6bn in 1989-90) fully reflect the compromise position worked out by the Government for the last election. This is that government spending should fall as a percentage of GDP, but continue to rise in real terms. The compromise is more reasonable than past policies. (The Tories originally wanted to cut public spending in real terms, then to hold it constant.)

But it still lacks a full rationale. The Government has got the cart before the horse when it decides in advance by how much it wants aggregate public spending to fall as a ratio of GDP. Instead of using this macro imperative as a justification

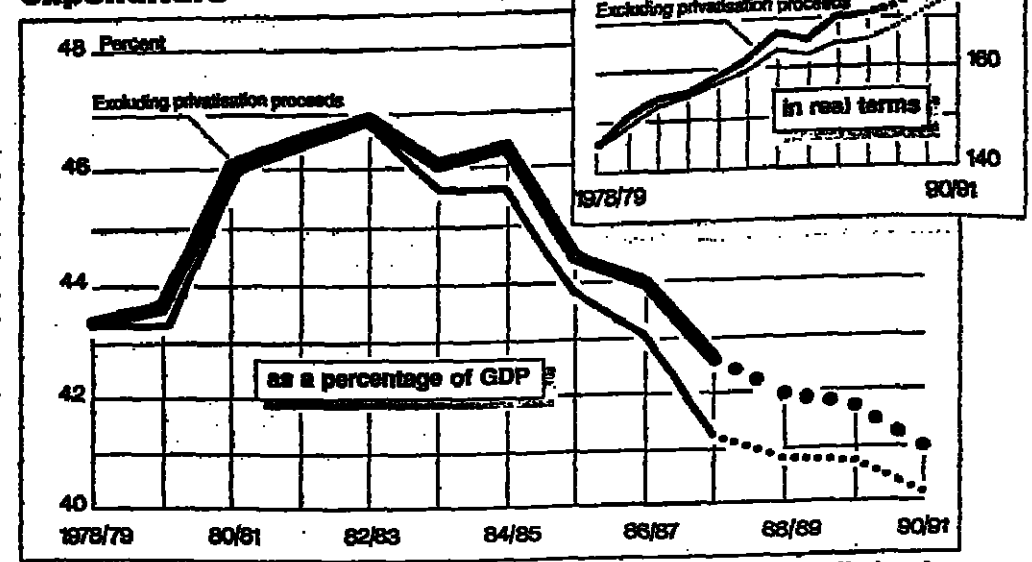
for screwing down particular departments, it might be more productive to adopt a bottom up, micro approach. The important issue is not the rate at which public spending rises relative to economic growth in the rest of the economy, but the extent to which the Government is efficiently meeting the demand for various services. There are reasons, in fact, for suspecting that the ratio may need to rise rather than fall. As economies grow richer, the demand for services tends to rise more than proportionately. The Government has backed away from a radical redefining of the boundaries between the state and the private sector. In logic, it ought therefore to stand ready to meet an increased relative demand for public services such as education and health. In striving to force the public sector to contract relative to the economy as a whole, it is almost certainly failing to meet the demands that people would express in free markets. This is paternalism running in reverse: saying people have the right to things you know they want.

The fine print of the economic

forecast accompanying the Autumn Statement acknowledges that equity prices "have been a significant factor behind the continued strength of consumer demand in the US". Given the large weight of the US in the world economy, the Chancellor may thus be in danger of underestimating the contractionary impact of the world share price slump since 1983. The UK and US economies remain strongly interlinked: if the US cannot find a non-deflationary means of curbing the growth of its external indebtedness, it is most improbable that the UK will easily be able to weather the ensuing storm - whatever the Treasury's econometric model suggests. (Models are notoriously poor at coping with sudden shocks.)

The Chancellor's claim that the outlook is for "further sustained growth and steadily rising living standards, with inflation low and unemployment continuing to fall" should thus be taken with a large pinch of salt. The immediate prospect is actually for a sharp deceleration in UK growth, even Mr Lawson accepts that next year's

## General government expenditure



increase in GDP is likely to be only around 0.5 per cent as large as this year's (3.4 per cent) growth as against 4 per cent. It could be a good deal less. It seems highly optimistic, for example, to assume that UK business investment will rise 5.1 per cent in 1988 after a stock market crash that has sharply raised the cost of equity finance. The unemployed are likely to bear much of the burden of a

significant reduction in growth. Even if the Chancellor's optimistic optimism proves justified, he is most unlikely next autumn to be able to halve another 400,000 reduction in the queues. That was the gift of 4 per cent growth.

The most encouraging and least controversial part of Mr Lawson's speech was his pledge to "play a full part in the international co-operation which is more than ever needed today".

Michael Prowse

## EDUCATION

## Repairing the schools

EDUCATION expenditure plans include special provision for what Mr Kenneth Baker, Education Secretary, described yesterday as a "substantial programme of improvements in school buildings".

The launch of this programme coincided with publication by the Education Department of a survey, conducted in 1986, indicating that schools need to spend between £2.1bn and £3.1bn to meet statutory accommodation and structural requirements.

The Government is to commit an extra £100m each year for the next three years for capital spending on schools and colleges. This is part of an overall spending target of £17.96bn (excluding capital) expenditure in 1988-89 - an increase of £1.3bn on plans for 1987-88 and therefore an increase, in the Government's view, of 7.5 per cent.

Mr Baker described this as a "pretty good deal for education". But opposition politicians and local authority leaders contended that the increase was in reality much less when the actual 1987-88 expenditure is compared with the 1988-89 plans.

On the basis of 1987-88 spending already budgeted, the local authorities say a current (excluding capital) expenditure target for 1988-89 of £13.87bn represents an increase of only 4.3 per cent.

The Government is expecting local authorities to continue to

rationalise school provision, to remove surplus accommodation and to cut the net costs of school meals. Mr Baker is reported to have told local authority leaders that £100m could be saved by putting school meals services out to competitive tender.

The spending plans allocate about £25m over three years to fund the improvement of the national curriculum. Most of this will go to set up and run the proposed National Curriculum Council and Schools Examination and Assessment Council.

But the Government says its plans make full allowance for continuing to equip schools for the new GCSE examination. Many local authorities dispute this as they are likely to dispute the worth of the £100m annual boost for capital spending - £50m of which in 1988-89 will be specifically to deal with problems identified in the department's survey.

Mr Jack Straw, the Labour Party's shadow education spokesman, said of the survey and the Government's extra £100m commitment: "At this rate of progress it will be 30 years before our schools are brought up to standard."

© The allocations for higher education for 1988-89 are up 3 per cent on the current year's figure to £781m, plus £5m to help polytechnics and universities reorganise their management when they are freed by the impending Education Bill from

local authority control. April's higher education White Paper announced that the universities and polytechnics are to share 50,000 more students than had been previously planned for the 1990s.

Polytechnic chiefs argue that they will need more money to take in these extra students, but the Government insists that currently scheduled resources "should be enough".

The universities' 1988-89 increase of £117m is in two parts. About £25m of it covers the 7.5 per cent second stage next April of the 24 per cent pay rise for university dons announced in March, but will not be forthcoming until the Government is satisfied that universities have sufficiently improved their arrangements for staff appraisal.

The other part, £92m in 1988-89, is mainly for restructuring. A total increase of £131m, £60m for pay and £71m for restructuring and so on, has been sketched in for 1989-90, and £133m - split £60m/£73m - for the year after.

The science budget for 1988-89 goes up by £47m over the previously scheduled amount to £525m, with a provisional planning figure of £720m for each of the following two years.

David Brindle  
Michael Dixon

## HOUSING

## Rush to buy fills coffers

THE rush by council tenants to buy their homes in the run-up to the general election has been argued for the adequacy of local authority and new town assets are likely to be £200m higher than expected during the current financial year.

As a result the Government has been able significantly to increase its spending plans for housing, the inner cities and the environment without the need to be arguing for substantial additional resources.

Under the increases planned spending on the NHS in England will rise by £1.1bn in 1988-89, and £1.3bn in 1989-90, more than £700m on previous plans. Over the coming three years to 1990-91, planned spending will go up from £16.5bn this year to £19.3bn.

Local authorities will receive £700m more in 1988-89 than in the current year - £470 more than was planned in last year's survey. The Government says this will allow the initiatives to be waiting lists to be enhanced, as well as making a substantial extra contribution towards the costs of AIDS-related facilities.

Government expectations are that the continuation of cost-improvement programmes will yield about as much savings next year as this - around £150m. Ministers say these savings, plus the £600m increase in expenditure will give the health authorities an increase in resources of just over 3 per cent in real terms.

Mr Tony Newton, Health Min-

## HEALTH AND SOCIAL SECURITY

## Disagreement likely

THE NATIONAL HEALTH Service gained what Mr John Moore, Social Services Secretary, described as its "largest ever" increase in resources yesterday's expenditure increases.

There will, however, be immediate disagreement between the Government and health authorities over the adequacy of the increase. The authorities argue that the NHS has produced dramatic efficiency improvements in recent years and have been arguing for substantial additional resources.

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Mr Tony Newton, Health Min-

ister, said yesterday that the increase in resources took account of all factors involved in health funding. But he did not give a figure for the extent to which the proposed increase makes provision for previous under-funding of national pay awards - one of the most serious financial concerns of the health authorities.

The precise allocation to regions of the extra money announced yesterday will be made around Christmas. In addition to the increased funding and money saved from cost improvements, the Government expects health authorities to earn around £50m next year from the sale of surplus land.

Authorities will also be encouraged to generate extra cash by making money from the non-NHS use of hospital facilities - such as selling refreshments to hospital visitors, and disposing of surplus equipment. Such activities, ministers believe, could raise £10m-£20m a year.

Savings through efficiency improvements have been an important recent source of income for health authorities. But there are increasing divisions of opinion about the scope which is left for further savings without affecting patient services.

Health authority capital expenditure is expected to be around £1bn a year over the next three years. Capital allocations from the Exchequer will be £500m, and the remainder coming from land and property sales. Around 70 new major building schemes are planned to start next year.

Total expenditure on social

security will be around £4.5bn in 1988-89 - £1bn higher than estimated in the Public Expenditure White Paper earlier this year. This is because of increases in the number of people claiming benefit, mainly single parents and the sick and disabled.

Mr Moore, who last week announced that child benefit payments are to be frozen at existing levels, stressed again that an additional £520m will be directed to families in greatest need through the family premium and the new family credit scheme. "Thus we will be increasing, not reducing, the overall level of resources devoted to families with children," he said.

Standard rates of employees' and employers' National Insurance contributions will remain unchanged for the fifth successive year, although the lower rate for earnings limits will be raised.

© The Home Office announced that its major prison building programme is to continue, providing a further 4,500 places. There will also be further additions to police strength - 300 officers in the Metropolitan force, and 500-plus civilians in the provinces. This will take police strength to 125,113 officers and 47,722 civilians by March 1989.

Many previous increases in police strength have failed to produce a corresponding rise in offences on the streets, and police forces are now under pressure to transfer as many non-operational roles as possible to civilians.

Alan Pike

## TRANSPORT

## Extra for M-way repairs

EXPENDITURE on roads has been increased substantially to overcome the maintenance backlog on motorways and other trunk routes by 1992 and to launch a programme of bridge repairs.

Mr Paul Channon, Transport Secretary, claimed the taxpayer would get the best value over from the spending programme, partly because of the increase in cash and partly because of higher quality - major roads are now being built to last for 40 years rather than 20.

In broad terms the Government plans to spend £2bn over the next three years on building new roads and £1bn on renewing 240 miles of motorway and 600 miles of other trunk roads. Compared with this year, spending in real terms on national roads will be 3 per cent higher next year, 5 per cent more the following year and 9 per cent higher in 1990-91.

The major new construction programme is the M40 extension to Birmingham, improvements to the M20 before the opening of the Channel Tunnel in 1993, and upgrading major sections of London's North Circular road.

Within the programme there will be an increase of 30 per cent on bridge maintenance, where the backlog of work threatens to become as large as that on trunk roads. Expenditure of £27m in the current year will rise to £35m next year and £11m the year after.

One problem the Government is having difficulty in overcoming is the failure of local authorities to spend their allocation on road maintenance. Total provision is for a 4.3 per cent increase on local authority budgets for 1987-88, unchanged from the previous year because of a significant underspend.

"Local government is under-spending on transport and over-spending on everything else," said Mr Channon. "I am stuffing money down their throats like a Strasbourg goose, but so far they are just regurgitating it."

So far this year local authorities are £148m down on their road maintenance spending allocation because of their insistence on giving transport a lower priority than items like housing. The plans provide allocations of over £530m for local roads.

Bus deregulation is enabling local authorities to reduce their support payments for public transport services by 22 per cent in 1987-88. The provision will enable them to increase expenditure by 7 per cent next year to develop the subsidised network.

Nick Bunker  
Richard Evans

## OVERSEAS AID

## Help for poorer nations

THE OVERSEAS AID budget has been increased by £30m in 1988-89 and by £50m in 1989-90 compared to the figures contained in the 1987 Public Expenditure White Paper.

The announcement was immediately welcomed by Mr Christopher Patten, Minister for Overseas Development, who said it meant that the aid programme would grow in real terms over the next three years.

It is expected that the bulk of the new money will be used for aid to the poorest countries, including Africa, and for increasing bilateral aid. But the cost of the Chancellor's latest debt initiative for the poorest and most heavily indebted sub-Saharan countries will be added to the increases announced yesterday.

The effect of Mr Lawson's decision is to increase the overseas aid budget from £1.235bn in the current financial year to £1.305bn in 1988-89 and to £1.375bn and £1.420bn in the two following years.

Though there is a net overall

reduction in the provision for the Foreign and Commonwealth Office's diplomatic wing, the BBC External Services will benefit from an increase in current expenditure of £2m to £28.4m in 1988-89 and £2.5m in 1989-90. The revised spending figures for the diplomatic wing - £720m in 1988-89 and £740m in 1989-90 - comprise provisional reductions in several programmes.

Robert Mauthner

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## DEFENCE

## Younger holds his own

THE DEFENCE budget has emerged intact for 1990-91, with no change in real terms compared with the previous year. The total is also cut by almost 2 1/2 per cent over the four years to 1989-90, half the reduction forecast in May's defence white paper.

This is the second year Mr George Younger, the defence

secretary, has succeeded in at least holding his own in discussions with the Treasury on the defence budget. Officials yesterday expressed quiet satisfaction with the outcome.

Service chiefs were also said to be satisfied. Nevertheless, it was admitted at the Ministry of Defence that the outcome does not rule out problems in defence equipment programmes, especially on the timing of future orders.

The zero change in real terms in the defence budget for 1989-90 compared with 1988-89 is accounted for by a 198m increase in the budget in cash terms.

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## POLITICAL ASSESSMENT

## A prudent Chancellor flies on autopilot

CHANCELLOR Lawson's stock in the Conservative Party is so high at present that in yesterday's Autumn Statement he could have got away with almost anything provided he gave a decent explanation. The fact is, however, that his statement was entirely orthodox by his own lights.

Although the Chancellor referred to the recent collapse in the world's equity markets (he called it a "fall") and the markets were none too happy again yesterday, there was very little evidence that his statement had been changed by the weakness of the dollar, save for a few jabs at the Americans, in answer to questions, about their budget profligacy.

What we saw again was the prudent Lawson. A few years

ago that would have been regarded as an unlikely sight. Now it seems to have come to stay.

Indeed there is almost a set formula. The Chancellor never does quite as much as he might. The prudence comes, or has come so far, in saving it up for next time in the expectation that there is time in hand and that it is unwise to take too many risks at once.

Part of the technique lies in increasing what used to be called the contingency reserve but is now just called the reserve to meet unforeseen requirements. Mr Lawson has done it again. The reserves for 1989-90 are £7bn and for 1990-91 £10.5bn, higher than in any previous years.

Provided that revenues are high enough, everything else

falls into place. Since they are, the Chancellor looks like being able to repeat last year's achievement of reducing the public sector borrowing requirement, cutting taxes and raising public expenditure all at the same time.

The basic task that Mr Lawson sets himself is simply to bring down public spending as a percentage of gross domestic product. It has fallen from 45 1/2 per cent in the current year and to a projected 40 1/2 per cent in 1990-91. The borrowing requirement has virtually disappeared.

One sometimes has the impression that he does not mind too much what happens to any revenues that are left over, so long as taxes are also cut. Revenue decisions are for spending

departments. In the event the increases have gone to such current Tory priorities as education, law and order, and health. There is also something for the universities, since no Government enjoys being unpopular in that area for too long. It can sour too many friendships.

The sector that has not gained as much as it might is health. That seems to be because another fundamental reconsideration of how best to organise the health service is under way. Additional funds may have to await its completion, just as the Tories delayed raising spending on education until they believed that they were taking the system in hand.

The area that has got off lightly is defence, once one of the Prime Minister's favourites, but

not any more. Resistance by the Defence Ministry to savings and to disposing of some of its properties is beginning to strain nerves in Downing Street. It would not be surprising to see it pushed harder next time.

One remarkably confident assertion in the statement was that business investment is expected to rise next year by 0.4 per cent. This is an area where prudence might have dictated a warning that the forecast could be affected by the recent developments in the markets, but the Chancellor went out of his way to stick to it.



# Why do you drink Perrier?

You drink it, of course, because you like it.

Because it is pure, French, naturally sparkling, refreshing.

Or you drink it because you are usually given Perrier when you ask for mineral water.

Or because you ask for Perrier and not for mineral water, using the name as a generic.

None of which quite answers the question.

Why Perrier?

Why not some other mineral water?

Why mineral water at all?

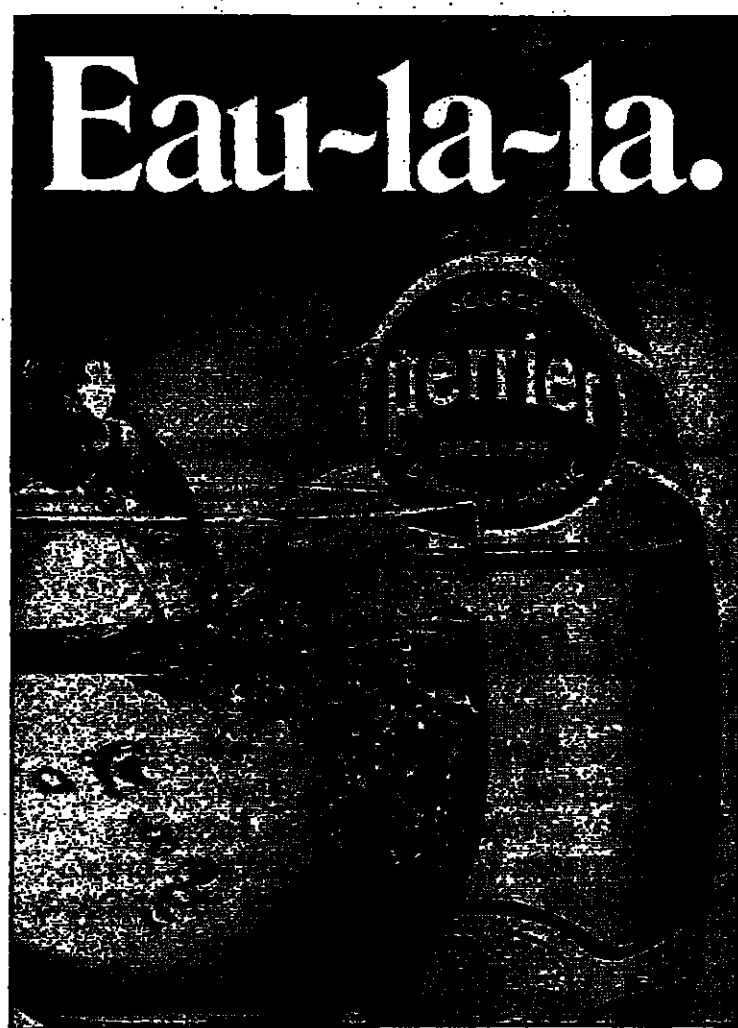
To answer those questions, we must go back eleven years.

In 1976, the British bought 6 million bottles of mineral water.

Fewer than 3 million of them were bottles of Perrier.

And somebody expressed the not unreasonable opinion that the British would never pay for water.

In 1978, Leo Burnett ran this modest four-sheet poster in London:



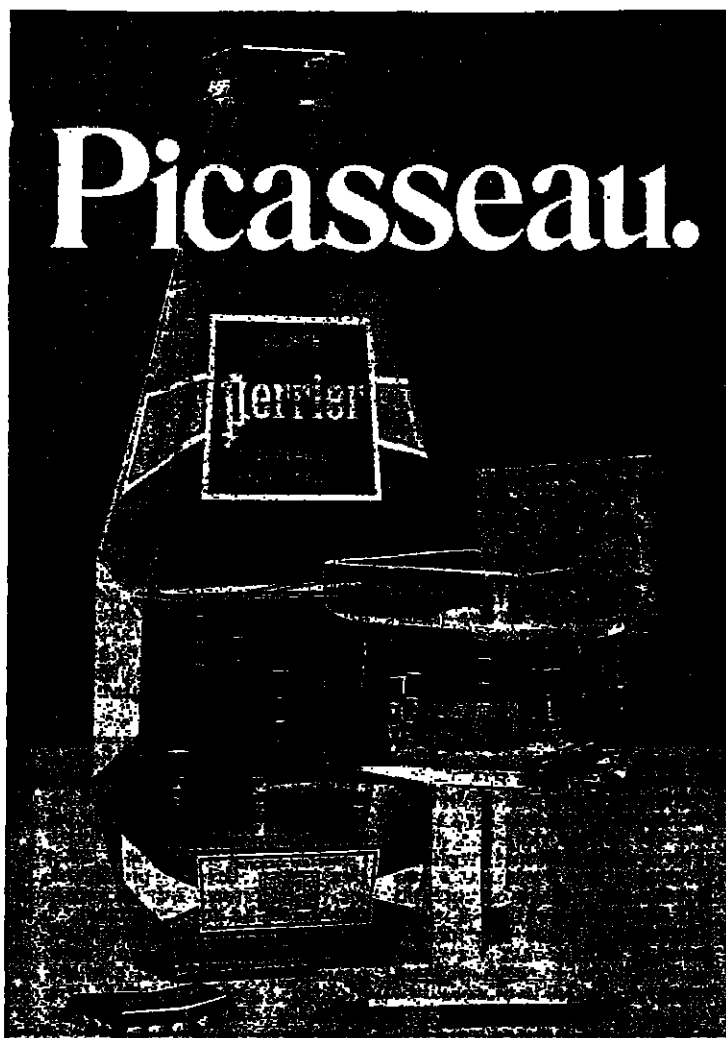
Since then, a lot of water has flowed under the bridge.

Last year, the British bought 128 million bottles of mineral water.

More than 77 million of them were bottles of Perrier.

In the last 12 months, Perrier have sold more than 100 million bottles and sold 4 million in one week alone.

It has a bigger share of that much



bigger market and is still far and away the brand leader.

Despite the coming of many new waters.

Despite even the competition of own-label.



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It appears in more media and more

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The Perrier campaign looks far bigger than it is because it is long-running and consistent.

Which brings with it an added advantage:

Having built a brand, you can extend it.

Last year, Perrier introduced Perrier flavours.

We considered other campaigns, but this was the launch advertisement:

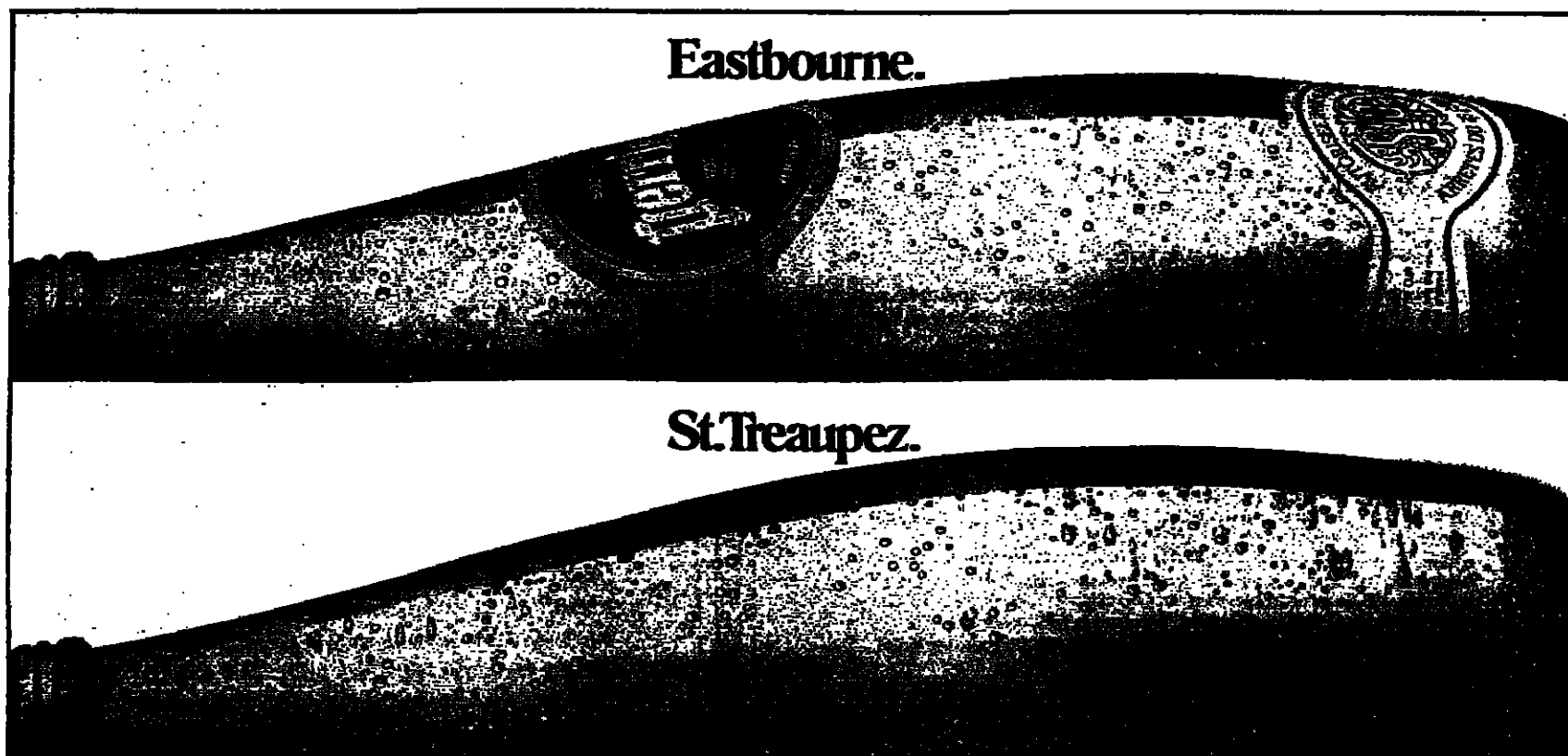


Perrier flavours have now sold more than 15 million bottles.

The advertising, of course, isn't the only reason.

Perrier is an excellent product, as you know.

But, without the advertising, would you have known it?



parts of the country, but the campaign is still the same.

Not because we are complacent or have run out of ideas.

But because it is still building the brand and increasing the sales.

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# What people really strive for at work

BY MICHAEL DIXON

IF YOU have people working for you, which of the following two statements do you think describes their general attitude to their job?

X. People have an inherent dislike of work and cannot be trusted to accept personal responsibility for producing good results. So unless they are directed and controlled by others with power to punish them, they will usually skimp the job.

Y. Work comes as naturally to people as play or rest. So if they are respected as humans and are enabled to take an individual interest in their job, they will not just accept but keenly seek responsibility for doing it well.

Unless you readers are very unusual, you will have plumped for one or the other of these views without demur. For, as most of you who have been on management courses will know, "Theory X" and "Theory Y" have a respected place in the management canon.

Both were formulated in 1960 by the American psychologist Douglas McGregor, who said managers typically take either the first or the second view. He claimed moreover that how they deal with their subordinates depends centrally on which of the two opposed theories about human nature the manager in question thinks true. Studies of people's behaviour, he added, supported the optimistic Y.

Today the Jobs column is proposing that both should be

demoted in managers' thinking in favour of a single "Theory P". Before defining it, however, I'll suggest why the replacement is required.

The key reason is that neither of the opposed views noted by McGregor seems ultimately of much use to working managers. There can be no doubt that organisations run according to the pessimistic view of mankind have proved useful in mass-producing standard goods of reasonable price and middling quality. But those in the west at least have hardly stood up well against eastern competition.

It may be that, because of the way western societies have evolved, Theory X runs into the law of organisational stupidity called *Moray's Boomerang* which states that imposed control antagonises creativity. Workers in a pessimistic-style regime, having no scope to use their ingenuity in their employers' interests, apply it instead in cheating the system.

By contrast, Theory Y might appear ideal for harnessing workers' creativity to the company's benefit. The trouble is that companies run on the optimistic principle, while they may sparkle and soar for a time, are apt to fall victim to other laws of organisational stupidity. Examples are Parkinson's two famous laws: Work expands to fill the time available, and: Expenditure rises to overtake income. When that happens, innovative productivity gives way to expensive indolence. In short, both Theory X and

Theory Y have a limited value in practice.

A reason for their faults is not hard to find if we stop thinking about other people and reflect on our own work behaviour. For few if any of us could claim to be exclusively either an X-type of person or a Y-type at all times regardless of conditions. We tend to switch from one mode to the other. Moreover the circumstances which can lead us to change are too many and varied to be within the control of managers.

### Power

Hence the need for a different theory about people's approach to work which could help their similarly human bosses to use them productively no matter what the conditions. And my candidate for the vacancy is Theory P which says people are averse to being helpless and so seek power in the organisations which employ them.

Whatever objections might be made to that theory, it cannot be accused of being new-fangled. It was proposed as an addition to modern management thought by the French sociologist Michel Crozier only four years after Douglas McGregor published his formulations. But its roots, like theirs, lie deep in history. Theory X can be traced back at least 2,500 years to the Greek philosopher Plato, and Y to his dissenting pupil Aristotle. P is probably older still. It was

clearly known to Thrasylbulus, tyrant of Miletus around 500 BC. When he was asked what were the principles by which he ran his country, he marched the questioner into a cornfield, and with the stick in his hand cut off the heads of all the cornstalks that stood taller than the mass.

While a fair number of today's chief executives might ache to manage in the same way, the complexities and conventions of the present age of course largely prevent it. The power sought by most people in the organisational ranks below them is far from great. All they may want is security against being subject to someone else's arbitrary whim. But the fact that they want it has immense implications.

In the absence of anything else, their only defence against arbitrary bullying will be personal violence - which is not very conducive to the smooth running of a company. So there spring up impersonal rules restraining the wilfulness both of bosses and of bosses. As tiers of management increase in number, the network of rules expands to cover a widening range of eventualities.

The consequence is often that the organisation's inhabitants become increasingly exercised about notions of fairness of treatment of themselves and their fellow-workers within the organisation, and less and less concerned about the wants of customers outside it. They may well come to take it as

self-evident that the main task of their chief executive is to dispense internal justice.

The more the chief tries to do so, however, the more there comes into play the only law of organisational stupidity with a claim to being scientific. It is Goedel's Garbler, which says: No system of rules of procedure can be both comprehensive and consistent. As the illogicalities built into the rule structure prevent all-round fairness of treatment, the individual power units in the subordinate ranks combine in alliances to protect their sectional interests.

As a result, in a fully fledged bureaucracy, services to the customers can become at best a by-product of the organisation's inner writhings. What's more, its chief can be so hobbled by the net of shifting alliances as to have little if any effective power to bring about real change.

In such a pickle - which I feel may seem familiar to the heads of British Telecommunications, among others - what are the poor chiefs to do?

To my mind, it is doubtful that they will be assisted much by alterations to their overall circumstances, like turning their company from a nationalised into a privately owned concern. Nor will exposing them to competition necessarily do the trick.

That much was shown by the American economist Albert Hirschman when he pointed out

that a company does not need to have a monopoly to be riddled with "inefficiency, decay and flabbiness".

If a number of same carve up a market between them, all the dissatisfied customers can achieve by deserting one is dissatisfaction at the hands of another. The vision of several suppliers in the market nevertheless leads consumers to think they can gain satisfaction by transferring their custom.

As Professor Hirschman says, competition of that sort can be to the liking of flabby firms. "It keeps consumers from complaining; it diverts their energy to hunting for the inexact improved products which might possibly have been turned out by the competition."

So what can the company chief do? Well, there will be little avail in subscribing to either of McGregor's formulations. The chief's only hope is surely to turn to Theory P and act on its implications.

The first is to accept that the formal head of a bureaucratic organisation cannot have much directive power to change it. The next is to identify the mainstays of power below. The third is to use every means not just compromise but, where possible and appropriate, career assassination - to harness those mainstays in the customer's service.

1. *The Bureaucratic Phenomenon*, Tavistock (UK) 1964.  
2. *Exit, Voice and Loyalty*, Harvard 1970.

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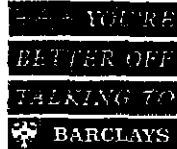
Professor Harold Rose is currently responsible for the economics function of the Bank. He co-ordinates the economics work of the Barclays Group both in the UK and abroad. He advises the Chair and senior executives generally on the economic environment and its likely impact on the Bank. His duties also include speaking and writing on behalf of the Bank.

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 UK or Foreign Settlements  
 Contracts &/or Checking  
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If you are interested in any of the above or have other Broking/Banking experience please call Cambridge Appointments on 01-377 6488.

Or send your CV to  
 232 Shoreditch High Street,  
 London E1 6PJ  
 Quoting Ref J002.

**Foreign Exchange Dealer**

A unique opportunity exists for a dealer to join the Foreign Exchange Department of Hambros Bank Limited.

We seek an individual with 3/4 years' dealing experience, which must include responsibility for forwards in either Swiss Francs or Canadian Dollars and who has the ability to use Depot FRA and Futures Markets, as appropriate.

The successful candidate will be able to demonstrate profitable dealing in one of these currencies over a period of not less than 12 months. Likely age mid/late twenties.

An excellent starting salary plus a full range of banking benefits will be provided.

Please apply, in writing, enclosing a resume of your career so far to Mr. R. A. Thomas, Director, Foreign Exchange Department, Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA.



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The ideal candidate will have relevant experience and be familiar with computer based administration systems. Clear, logical thinking is vital together with the ability to work harmoniously with all members of a professional management team and to motivate and control staff.

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Please write with a full C.V. to:

Mr P.B. Lawson FCA,  
 Director of Administration & Finance,  
 Schroder Leasing Limited,  
 Townsend House, 160 Northolt Road,  
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**Gilt-Edged Sales**

An established Gilt-edged broker-dealer is looking to strengthen its retail sales team. We are looking for a self-motivated sales person who has had some experience in a gilt-edged department. The successful candidate is likely to be aged around 30 and salary will be in line with experience and potential.

Applications in strict confidence, quoting reference 19881/FT will be forwarded unopened to our client unless you list companies to which you do not wish to apply in a covering letter and address the envelope to the Security Manager: C.J.R.A.

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**BUYER/TRADER**

Person required for Trading Company specializing in business with USSR to source/buy chemicals, pharmaceuticals and allied products from worldwide sources for this market. Fluency in European language an advantage. Must be prepared also to manage shipping and documentation aspects of sales (training if necessary will be given). Creative research ability very helpful. Salary negotiable.

CV in confidence to  
 Box A0713, Financial Times,  
 10 Cannon Street, London, EC4P 4BY.



## Head of Research Executive Search

Our client is highly regarded for the quality and scope of its work in the financial services sector. An impressive record of business development and client retention, together with the financial resources and support of a major group, now sees the company poised for further expansion.

Central to this objective is the appointment of a Head of Research capable of managing, developing and broadening the services offered by the Research Division, which plays a crucial role in the execution of all search assignments. The Division operates as a stand alone profit centre at the sharp-end of the business.

As the head of function, your responsibilities will include directing researchers on specific projects, developing the client and candidate database utilising sophisticated library and computer facilities and co-ordinating the production of technical information for both PFI and commercial purposes.

Ideally aged 28-35, your experience and accomplishments in the search and general financial consultancy markets will identify you for this demanding and unique opportunity. The rewards are, without doubt, fully commensurate with the expectations of our client.

Written applications should be sent initially to JEM Associates. Replies will be forwarded direct to our client, so please indicate companies who should not receive your application in a covering letter.

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This is a new appointment to work on a project funded by the ESRC on "Competitiveness, Trade Performance and Employment in an Open Economy." The research associate will be based at the Institute, working with Dr G. Greenhalgh and Dr R. Wilson. Applicants should have a good degree in economics or related subject, preferably at post-graduate level. As a matter of general policy, the Institute is willing to consider applications from those wishing to work part-time.

The appointment will be for a period of up to two years in the first instance, starting on 1 January 1988, or as soon as possible thereafter. The starting salary will either be in the Research Range 1B scale: £24,855-£31,015 or at the lower end of the 1A scale: £19,905-£24,825.

Application forms and further particulars from the Registrar, University of Warwick, Coventry CV4 7AL, 0203 523677 (extending Ref No 2284) 07. Closing date 24 November 1987.

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This position offers excellent prospects and the opportunity of leading a professional and innovative team. Salary up to DM100,000 plus banking benefits.

Interested candidates should send written information to Sarah Beaumont, quoting ref: L308, at Slade Egor International, Metro House, 58 St. James's Street, London SW1A 1LD.

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Please contact Keith Snelgrove

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Please contact David Little or Keith Snelgrove

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For an informal and confidential discussion please contact  
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London

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The ideal candidate is likely to be a university graduate in his/her mid to late 20's with two to three years experience in the Asian market, trained in a brokerage firm or merchant bank. The successful candidate will act as assistant to and work very closely with the Senior Portfolio Manager responsible for the Asia/Pacific region.

Our client wishes to attract a candidate of high calibre and will offer an attractive compensation package consisting of a base salary and performance related bonus.

Please write in confidence with full career details to:

St. James Corporate Consultancy,  
Box FT/998, St. James's House,  
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The successful applicants will be a graduate with a minimum of 3 years experience, handling high profile institutional clients who will be able to make an immediate contribution to a highly successful and motivated team.

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This is a high profile role which is both advisory and administrative. A main objective will be to agree a corporate risk management strategy for the Group and subsequently to ensure its implementation in operating companies. Other key responsibilities will include assessing the opportunities for self insurance and the overall

coordination of group insurances, supported by the Group's insurance brokers.

Applicants should be insurance professionals with a track record of achievement in applying risk management techniques. In addition, they must have the personal qualities to form constructive relationships with senior management in operating companies.

The remuneration package includes a salary of c.£28,000, a car and other large company benefits.

Please write, enclosing full career details and CV, to Cathy Rowan quoting ref. G3700.

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**ASSOCIATE - CORPORATE FINANCE**

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You will now be interested in acquiring some specialised expertise in one of the following fields, where we are expanding our existing teams:

- \* property financing;
- \* syndicated lending and asset sales;
- \* lending to financial institutions;
- \* MBOs and special financing.

If you already have direct experience in one of these sectors your application is also welcome. We will recognise your contribution, reward your performance and give you scope to develop. Success could bring progression into other areas, and there could be opportunities elsewhere in the Crédit Lyonnais group at a later date.

Please write with full details of your career to date to  
Alan Beazley, Personnel Manager,  
Crédit Lyonnais, PO Box 81,  
84-94 Queen Victoria Street, London EC4P 4LX.



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## BANKING

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£20,000

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For further details please call

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**YOU** can offer experience of marketing the full range of commercial banking facilities appropriate to middle market corporates as well as a sound credit background. Familiarity with capital market products is also desirable.

If you would like to be considered for this opportunity please contact Susan Milford, Manager, Financial Appointments, quoting reference number CG0540.

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This appointment offers the challenge and rewards to meet the discerning applicant's career aspirations within this dynamic company which is a member of the TSB Group.

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Adrianne Jones, Personnel Officer,  
Mortgage Express,  
Enders House,  
1 Lyonsdown Road,  
New Barnet, Herts EN5 1HU.  
Telephone: 01-440 8262.



Mortgage Express is a UDT Company and a member of the UDT Group

## International Investor Relations

A leading City based company with high quality clients on a global basis seeks an executive with city experience. The rapid expansion of our business creates the need for a further senior executive with the ability to cover financial markets around the world.

The successful candidate is likely to be a graduate with experience in fund management, stockbroking, merchant banking or financial services. A considerable amount of international travel is required so languages will be an advantage.

A high degree of self motivation should be combined with communicating skills and the confidence and maturity to relate to clients at board level. Responsibilities will include the development of global investor relations programmes for new and existing clients and will require a good rapport with fund managers, analysts and stockbrokers.

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Write Box A0709, Financial Times, 10 Cannon Street, London EC4P 4BY.

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**Scandinavian  
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Salary is for discussion and will not be a bar to attracting the right candidate. Success will lead to Partnership within the foreseeable future.

Please write - in confidence - with details of career to date and current salary to Lesley Gifford, ref. B.20275.

MSL Chartered Secretary, 52 Grosvenor Gardens, London SW1W 0AW.



**MSL Chartered Secretary**

## SENIOR LEGAL ADVISER Channel Tunnel Project — South Coast —

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Based in Kent and working largely on his/her own initiative, but reporting to Translink's Head of Legal Services, the successful candidate will become quickly involved in all aspects of the Channel Tunnel Project, the largest Construction Venture ever known in the UK. Whilst experience in the construction industry would be an advantage, emphasis will be placed on sound commercial experience and an ability to deal with a large number of important matters within tight time constraints.

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Please apply in the first instance with full details to our consultant Andrew Millhouse c/o Media Universal Services, 34-35 Skyline, Limeharbour, Docklands, London E14 9TA. Or telephone 0233 46603.

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## UK NEWS - CBI CONFERENCE

City 'not responsible for short-term performance pressures'

## Delegates back task force report

INDUSTRIALISTS and members of the City gave near-unanimous support to a CBI task force report, published last month, which investigated relations between the City and industry.

The report, described by only one delegate as sometimes common-sense, had concluded that accusations of the City being responsible for short-term performance pressures on companies were unfounded.

However, the debate widened to reveal tensions within the CBI over the impact on the economy of the slump in share prices over the last few weeks.

An appeal was made by several speakers for the US Government to take action over its twin deficits.

Mr John Quinton, of Barclays Bank, said: "The fall in prices was a message to governments, particularly in the US, that action needs to be taken by

Conference reports by Hazel Duffy, Ralph Atkins and Lisa Wood

them if we are to avoid a decline or a recession which will damage us all." He described the fall as desirable because it might hasten this action being taken.

Mr Brian Corby, of Prudential Corporation, and Mr Christopher Brinton, of Brintons, endorsed the message. Mr Brinton said the substantial business recovery in the West Midlands could be threatened by the twin deficits in the US.

Mr Norman Record, of C & J Clark, made a direct criticism of the CBI leadership when, in discussing the economic consequences of the market slump, he said: "This is not talking ourselves into recession. It is facing up to reality."

## Nickson attacks plan to raise power prices

GOVERNMENT plans to increase electricity prices were attacked by Mr David Nickson, president of the CBI. They would hit investment by industry, he said at the end of the conference yesterday.

Speaking after his closing speech, Sir David said he was "very concerned". Electricity costs in the UK were already higher than in many compet-

ing countries. Further increases would be particularly damaging to industries such as steel and chemicals.

In his speech, which was generally upbeat and confident, Sir David stressed the effects of an increasing cost burden on investment by industry.

He called for a reform of the tax system, including a sim-

plification of both incomes and capital gains tax. "It is vital that business retains more of its profits if it is to invest at a level to be internationally competitive," he said.

Taxation affected the location, profitability, training expenditure, research and development and investment spending of companies. An unfair tax level compared

draws to add a chapter on the events of the last few weeks.

Mr Roland Long, of Roland Long, made the only mention during the conference of speculation that the Government is to increase electricity prices, a move he said was in the interests of the City.

Only a couple of speakers made direct criticisms of the City in the context of the task force report. Mr Paul Nicholson, of Vaux, asked why the limit on disclosure of share ownership in a company should be set as high as five per cent.

Mr Michael Rogerson, of Grant Thornton, spoke on the need for improved guidelines on merger, acquisition and goodwill accounting. Mr Ronald Utiger, chairman of the TI group and a member of the task force, said these areas were being investigated by the task force.

with other countries would restrict the process of change that is essential just to keep pace.

"Tax revenues buoyant from business taxation should not be used to finance consumer spending at the expense of investment. Unless we invest we will fall back in that world-class race," he said.

## Delegates call for industrial strategy

BRITAIN needs an industrial strategy based on investment in people and technology, the CBI decided yesterday. But it stopped short of detailing policies governments should pursue.

Delegates voted unanimously for a motion calling for the tax burden on business to be cut to encourage investment. There was anger at the ending of tax allowances on capital spending and at the failure of the Department of Trade and Industry to lobby successfully on behalf of companies.

The motion said investment is "the key to maintaining forward momentum of the economy". However, there was no consensus among speakers about the role government should play in reviving industry and delegates were anxious to distance themselves from any hint of state planning or failed industrial policies of the 1960s and 70s.

Sir Trevor Holdsworth, chairman of GKN and deputy-president of the CBI, said the Government should demonstrate that it realises the effect its policies has on the wealth-creating abilities of companies.

"Modern government, even if it is to be successful, has to take a multitude of decisions which directly or indirectly bear upon the lives of ordinary businessmen," he said.

The Government's job should be to remove obstacles to industrial growth, cut business overheads and seek to level the playing field enjoyed by competitors.

"The Government, if it wants the concept of industrial strategy to be taken seriously, must bring us into the area of the command economy. We know that does not work," he said. But he said that there is a big difference between an industrial planning strategy and planning.

Sir Trevor said while industry creates wealth, it is the Government which distributes it. It is right for the CBI to question whether it follows a coherent industrial policy.

"Government is rather like the corporate headquarters of a large business: an overhead which needs constant management attention if it is not to become too detached and remote from the business it serves, not too damaging by interference, second-guessing, bureaucracy, stifling, and expensive," he said.

Dr James McFarlane, Engineering Employers' Federation, said: "The term industrial strategy became devalued in the 1960s and 70s. But the term is not new."

Policies then had been political not industrial. Their failure should not stop the CBI adopting a strategy that could help Britain in the way they had helped other countries.

It would mean taking a selective approach to build on the UK's strengths, rather than setting like the general where only strategy is in advance on all fronts," he said. "I do not believe for one moment that the Japanese dominance of their chosen fields came about simply from the operation of free markets," he said.

Sir William Barlow, BECC, criticised the Department of Trade and Industry for not standing up for business against the Treasury and other government departments. The interests of companies were being neglected because there is no clear channel for talking with Government, he said. "It is not really effective for us to be tackling all the individual ministries as individual companies," he told delegates.

Hazel Duffy sums up the mood of the discussions

## High hopes as industry leaders march forward into the past

HAS THE Confederation of British Industry adapted to today's world? Its leaders appear to think so, judging from the numerous references from the platform this week to the fundamental good health that industry now enjoys.

An observer could have been forgiven, however, for thinking that the CBI was still preoccupied with the world of yesterday.

Too often the hierarchy appeared to be calling on business actually to do the things it has been talking about doing for years. There was the need to invest more, above all in training, to become more involved with what is going on in schools and the inner cities, and to recognise the importance of design in industry.

Japan, West Germany and France continued to be cited frequently by speakers as countries which were much closer about their direction. But delegates were not led into any discussion as to why German industrialists invest so much more in training, for instance, or why Japanese industry is so much more successful at establishing a firm hold on international markets.

The leadership's desire not to spend any apples by exploring contentious issues further was evident in the most important debate of the conference, on the City and industry, in which the CBI and City establishments were at pains to gain endorsement for the recent report of their Task Force.

That report, valuable in its

analysis of the gaps between the two sectors but notably short on firm recommendations other than the need for the two to communicate more, was published just days before the stock markets tumbled.

Most speakers, however, chose to ignore recent events. Mr Brian Corby, group chief executive of the Prudential, and a member of the Task Force, admitted that the debate - which was directed towards long-term solutions - was "taking place against a rather unfortunate background".

A few representatives from industry were moved to register their disapproval both of what has happened in the markets and to warn of the likely consequences for the British economy and industry. In a direct reference to the plea from Mr John Banham, CBI director general, at the opening of the conference, Mr Corby said: "This is not talking ourselves into a recession. It is facing up to reality."

And so the conference was thrust, albeit briefly, into the more turbulent side of today's world.

Mr Ron Utiger, Tube Investments, which called off a bid for a US company in the light of the Wall Street collapse, smoothed the slight choppiness of the waters by pronouncing in his summing up that, while equity issues will be more difficult, the likelihood of lower interest rates, high levels of liquidity and the much stronger position of British industry generally, should put the fears into perspective.

Then there was the hottest of all for the CBI of trying to define an acceptable industrial strategy. What does the CBI mean by it? Does Britain need some sort of government-led strategy?

Sir Trevor Holdsworth, chairman of GKN and deputy-president, had a go: "Strategy is knowing what to do when there is nothing to do. Planning is knowing what to do when there is something to do. They should not be confused."

Government had its role in the public sector. Perhaps it should also be invited to participate in "our industrial strategy" which he defined as "removing obstacles, reducing overheads, levelling the playing field at home and abroad, supporting and encouraging."

Sir Trevor was a gallant effort, but it could not really have satisfied anybody. Calls from the floor for a stronger Department of Trade and Industry put a little flesh on the philosophy, and there were pleas for partnership between government, finance and industry. But the debate displayed all the familiar CBI tones of wanting to be left alone by government and yet wanting closer co-operation.

The CBI conference is not policy-making, and should perhaps be judged simply in the light of its being an opportunity for the often reticent voice of individual industrialists to be heard. Glasgow, however, was more than previous conferences, was more like an escape from the real world.

## Call for devolved economic powers

MR JOHN SMITH, Labour's shadow Trade Secretary, yesterday called for more devolved economic powers for England and Wales as well as Scotland.

In an address televised from

the House of Commons to the CBI luncheon meeting in Glasgow, Mr Smith argued for devolved economic powers to prevent the concentration of power and wealth in the south-east

and to prevent a further divide between north and south.

Mr Smith used Scotland as an example of devolved economic power which could be emulated elsewhere in the UK.

## Lobbying takes the centre stage

THESE are not party conferences, Mr John Banham, director general, said at a post-conference briefing. "There's a lot going on behind the headlines," said David Nickson, president. This reflects the tendency for conferences to become occasions for discreet lobbying between delegates and CBI leaders. "We don't come to do, but to put ideas to key delegates," confided a participant from the City.

Observers this year came from the Prime Minister's policy unit and there was a bevy of permanent secretaries from Whitehall - which explains why Glasgow restaurants did rather well on Monday night, swelled by London-sized expense accounts.

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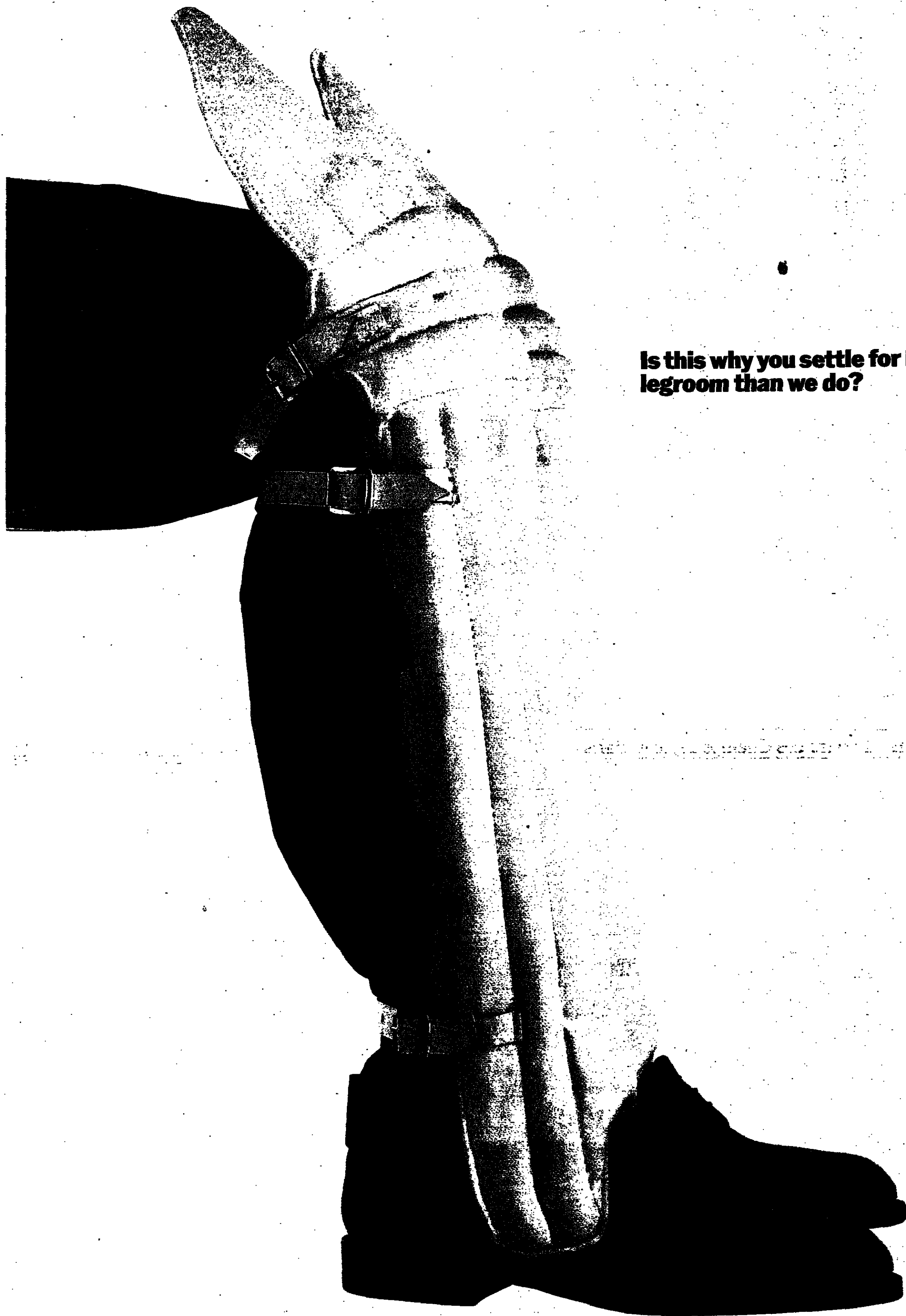
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## Grounds for confidence

THE CHANCELLOR of the Exchequer, Mr Nigel Lawson, has rightly gained a reputation for luck.

First the most painful, but probably necessary, policy decisions that transformed key aspects of UK performance were taken under his predecessor. Secondly, there was an exceptional opportunity to depreciate sterling against the European currencies during 1985 and 1986, without rising inflation, because of the decline in commodity prices, including oil.

More than luck was involved in the depreciation. It was a bold decision because, despite Mr Lawson's rhetoric, repeated yesterday in the House of Commons, about the defeat of inflation remaining at the heart of the Government's economic strategy, the depreciation probably entailed the abandonment of that objective, perhaps indefinitely, in favour of higher real growth.

A lucky man, the Chancellor can argue more generally, is one who knows how to exploit opportunity. Certainly, he can point to excellent performance of the economy during his stewardship.

## Key question

There are two particularly encouraging features in the economic performance he described. The first has been the growth of productivity in manufacturing. In spite of earnings rising at 7% per cent in recent months, unit labour costs in British manufacturing are expected to be virtually constant in 1987 and below the rise in the average of other industrial countries.

The second is the decline in unemployment. Since June 1986 seasonally adjusted adult unemployment has fallen by some 437,000.

It is against this appealing background that the plans for public expenditure can be judged. The Government continues to adhere to a goal of reducing the share of public expenditure in GDP. The projection is for a fall from 42% per cent in 1987-88 to 41% per cent in 1990-91, excluding privatisation.

In fact, in 1987-88 for the first time the share is expected to fall below that of 1978-79.

In spite of the announcement of increases over previous planning levels, amounting to 2.2% for next year, the key question remains whether the intention to squeeze the share of public expenditure in GDP, in respect of the functions for which the Government is responsible, makes sense.

Essentially, the Government is determining the amount that can be spent on behalf of most people in key areas like health and education. It is peculiar that the government is in favour of tax cuts, with which people can buy holidays from the radical policy decisions that would allow them to buy more health or education at the margin. Consequently, the government may be priding itself on an achievement which amounts to a major distortion of individual preferences.

In presenting his projections, the Chancellor was well aware of the doubts about the global economic prospects. With a projected growth of 2.4% per cent of GDP in 1988, one can argue that he has been cautious enough. This growth rate, however, would probably not be consistent with declining unemployment at anything like recent rates.

In the light of events of the last few weeks, little has happened to slow demand growth in the UK. The wealth effect of the equity market decline is modest. Furthermore, falling rates of interest could render mistaken the widespread assumption that the house price boom will taper off.

The key issue is the international environment. What is likely is that the stimulus from the US economy will decline much faster than expected over a few weeks ago. Moreover, one can doubt whether growth in West Germany, the most important of our neighbours, will be as strong as it has been in recent months.

The UK will, therefore, probably have to accept a substantial shift in the external balance as its contribution to the global adjustment.

With Mr Lawson's considerable adroitness and luck it is by no means inconceivable that UK will grow steadily through a global adjustment, even with a deteriorating current account.

The possibility is certainly the most convincing proof of the underlying improvement in the economy.

Britain and France especially see this treaty as crucial to the credibility of their own strategic agreements with other European governments. It is one of the first tangible results of the first detente - an important piece of evidence that the Soviet Union can be reached. Europeans have not, on the whole, been impressed with the evidence for Soviet violations of the treaty produced by the Pentagon under Mr Weinberger's direction.

So one does not have to be an uncritical enthusiast for arms control at any price to feel that Mr Weinberger is no longer quite the Defence Secretary the times require. On balance his departure should make the US administration that much easier for allies to deal with, and should improve the chances of a productive summit between Mr Reagan and Mr Gorbachev in Washington next month.

Strong feeling

Doves should not rejoice too loudly too soon. Arms control agreements will be easier to negotiate without Mr Weinberger, but when it comes to securing their ratification by the US Senate - where hawks such as Senator Jesse Helms still wield a formidable influence - an administration without Mr Weinberger's authority may find it that much more difficult.

His successor, Mr Frank Carlucci, is undoubtedly a "safe pair of hands" but is seen in Washington more as an able and reliable bureaucrat than as a politician with a mind of his own.

Meanwhile, however, genuine personal reasons for it, Mr Weinberger's departure comes on top of so many others that it is difficult to see how he can do more than to resign. He has been the leader of those who would be happy to whittle down, and probably in due course to scrap, the Anti-Ballistic Missile Treaty.

ON A CONDUCTED tour through the Bavarian lakes and mountains this autumn Zhou Zhen Qing, vice-governor of the People's Bank of China, was clearly impressed by West Germany's leisure boom.

The sight of West Germans engaged in open-air sports from hang-gliding to wind-surfing prompted him to remark to his central bank host that young people these days were not afraid to take risks.

The anecdote is related with a chuckle by Mr Helmut Schlesinger, vice-governor of the Bundesbank, as throwing an ironic shaft of light on the economic state of the federal republic. In rich, well-organised West Germany, the economic Wunder has turned into a whimper.

Leisure, not industry, is in fashion. The risk-taking post-war spirit, born of hardship and the need to rebuild a shattered nation, may live on in the hang-gliding clubs. But across the country as a whole, it has given way to a desire for comfort, security and defence of the status quo.

West Germany's decentralised economic and political system - built on consensus between government, unions and employers - has long been seen by countries like Britain as a major strength. Consensus has brought the country 40 years of peace and prosperity. Yet it has not only to stability, but latterly to government inaction and economic inflexibility.

West Germany was a model only in the (post-war) recovery when markets were developing faster than institutions. Professor Herbert Giersch, president of the free-market Kiel economic research institute.

Now that the country is facing the challenges of slower growth and worldwide economic change, he says, the West German corporatist structure of organised interest groups has again come to the fore. "What we need is a consensus for more flexibility - but the organisations are not receptive."

West German economic growth, likely to be only about 1.5 per cent this year, has dropped comprehensively, and very likely permanently, below the average of the industrialised world.

Surprisingly, in view of its image as a powerhouse economy, West Germany's growth under the Reformed Government, the Organisation for Economic Co-operation and Development (OECD) every year between 1981 and 1987. Only in seven years since 1971 - in 1976, 1980, 1981, 1982, 1983, 1984 and 1985 - has the economy done better than the OECD average.

Unemployment, at just over 8 per cent of the labour force, is now around the OECD average. It is more than eight times higher than in 1973, and nearly three times higher than at the time of the second shock in 1978. In relative terms, this is a worse deterioration than any other major industrial country apart from Spain and the UK.

And according to the latest report from the country's five leading economic institutes, published this week, the unemployment rate is likely to grow slightly to nearly 8.5% in 1988 even on the somewhat optimistic forecast of

the only London stock analyst who is also an ordained Anglican clergyman - though he stresses that his ministry is "inactive."

When he is not following insurance shares, Mr Morgan Grenfell Securities, he is writing a social history of the 18th century Church of England. Just before the crash of '87, he started a three-week holiday dedicated to research for the book.

Provisionally entitled *The Church in an Age of Negligence: 1700-1840*, the book has been 18 years in the making since he was at Trinity College, Cambridge. Now, he says "something would have to go badly wrong for it not to be published in 1988."

It centres on a study of ecclesiastical corruption. On the basis of painstaking study of church records, he argues that this was far more widespread in the period than other historians have suggested. Examples cited in the book include the enormously wealthy Earl of Bridgewater, who lived from 1814 to 1829 in the Rue St-Honore in Paris and had five illegitimate children, while at the same time was nominally the rector of two Shropshire parishes.

Street of shame

A building company has lost its fight to stop the parish council of Uffington, near Stamford, from calling a street Trollope Close.

Although the Trollopes are a prominent local family, related to the 19th century novelist Anthony Trollope, the builders felt the name would deter homebuyers and lodged an official protest, quoting a dictionary definition of "trolley" as a "prostitute or lecherous woman."

But South Kesteven parish council has overruled the objections and given permission for the name.

What a hoot

In the market, they are now talking about a new phenomenon, known as the "night-owl stock". It is one for which an order to sell provokes the (ungrammatical) response: "To who? To who?"

As gloom encircled the City's dealing rooms recently one stockbroker, Peter Virgin, found a haven of peace in the British Museum.

Virgin, aged 44, is probably

the only London stock analyst who is also an ordained Anglican clergyman - though he stresses that his ministry is "inactive."

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What a hoot

## Wunder turns to whimper

## The German model under strain

Low growth, high taxes, inadequate capital investment and an affluent culture are blunting West Germany's economic edge. The first of two articles by David Marsh

2 per cent growth in gross national product next year.

The debate on how to restore drive to the economy has been given fresh urgency by the collapse of world stock markets and worries about a possible recession in the US.

The Reagan Administration has called for higher growth. The West German government, however, is not really shown enough courage thus far. The great ability of the present Chancellor is to stammer, but with greater political courage, more could perhaps be achieved.

Mr Guth complains that the virtues which characterised the first post-war period - courage to liberalise and to accept full competition, and a firm belief in the free market economy - are still accepted as basic philosophy, but are often neglected in practice.

He says the federal political system has played a part in impeding government action on deregulation or cutting subsidies. "We are aware that this is difficult to carry through in view of constant state elections. There is a continual feeling that the Laender (state) governments or the federal government could lose votes in areas like agriculture."

But he adds: "There is a need for action in this country to strengthen our economic structure. I do not deny that this is a narrow path, but this, for me, is the art of politics. The price for social peace must not be too high."

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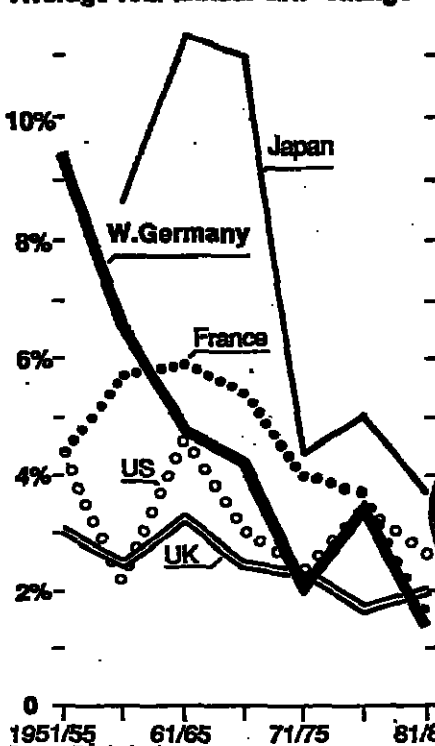
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Average real annual GNP change -



Source: Institut der deutschen Wirtschaft

W. Germany UK France US Japan

Labour costs in manufacturing\*

DM per hour (1986)

Working hours

Annual per capita (1985)

Private consumption

% of GDP (1985)

Investment

Gross fixed capital formation % of GDP (1985)

Source: Institut der deutschen Wirtschaft

\* Wages &amp; Social Security charges

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## Europe's space industry

## Calling mission cash control

By Peter Marsh

DOES WESTERN Europe need, and can it afford, a \$40bn (£23bn) space programme by the end of the century? That question and that very large sum of money lies behind next week's ministerial meeting in The Hague of the 13-nation European Space Agency, which will discuss a plan to raise the organisation's annual budget from \$1.7bn to about \$3bn by 1993.

Much of the extra cash would be spent on three grandiose projects now on the drawing boards: a more powerful version of the Ariane satellite launcher, the Columbus manned orbiting laboratory and a small manned spacecraft called Hermes, to be launched by the improved Ariane.

While Columbus would be part of a US-led international space station planned for the mid-1990s, Hermes is a key element in the drive by ESA to create an independent space capability beyond the year 2000.

Hermes would enable Western Europe to put people into orbit (something which can only be done at present by the US and the Soviet Union) for jobs which many here will be vital on the large and complex space structures which are likely in the next century.

Hermes is strongly backed by France, Western Europe's biggest and most enthusiastic space power, which provides roughly a quarter of ESA's budget. The cost has, however, doubled to roughly \$500m since the project was first mooted three years ago.

The rise has come on top of similar increases in the estimates for both Columbus and the Ariane-5, each of which is now likely to cost at least \$400m. It is these figures which have led Mr Kenneth Clarke, Britain's Trade and Industry Minister, to characterise ESA as "a highly expensive club" with over-ambitious goals.

Mr Clarke has served notice that the UK will not be increasing its contribution to the agency; it is the fourth biggest provider of funds, after France, West Germany and Italy. There are signs, covert at this stage, that the UK may perhaps be looking to think Mr Clarke has a point.

There is relatively little controversy over Ariane-5 - an extension of an ESA development which has proved a highly successful commercially. But ESA members may raise questions at The Hague over Columbus as well as Hermes. This has provoked a new separate element: two pressurised platforms for people (one to fit permanently into the US core of the international space station and the other to dock periodically) plus two unmanned platforms for scientific experiments.

The range of hardware is justified by ESA officials on the grounds that it gives Western Europe the chance to take part in the space station venture and, at the same time, to gain expertise useful in the long-term ESA goal of having its own independent orbiting base.

To some observers, however, the Columbus design, added to the other parts of the ESA package, looks like overkill. UK officials have voiced the fear that the Paris-based agency has become too susceptible to influence from the French Government, which has been a strong backer of space programmes for 25 years. In the last three years, the agency's budget has almost doubled.

Professor John Logsdon, a science policy expert at George Washington University in Washington, says that given last year's Challenger space shuttle disaster in the US, the timing for an extension of Europe's space ambitions is not of the best. "The ministerial meeting is a bit of an embarrassment in an ideal world ESA would like it to go away," he says.

There is also a feeling that space advocates have promised too much in the way of commercial spin-offs in glamorous areas like low-gravity materials processing and sales of satellite pictures for monitoring crop developments. "The space business is not like car-making. It is a research process that is trying to become an industry," says Mr Rachel Villain, of Euroconsult, a Paris-based consultancy.

The most valid reason for backing space technology, says Mr Frederic d'Allest, director general of the French national space agency, is the long-term strategic value of space operations.

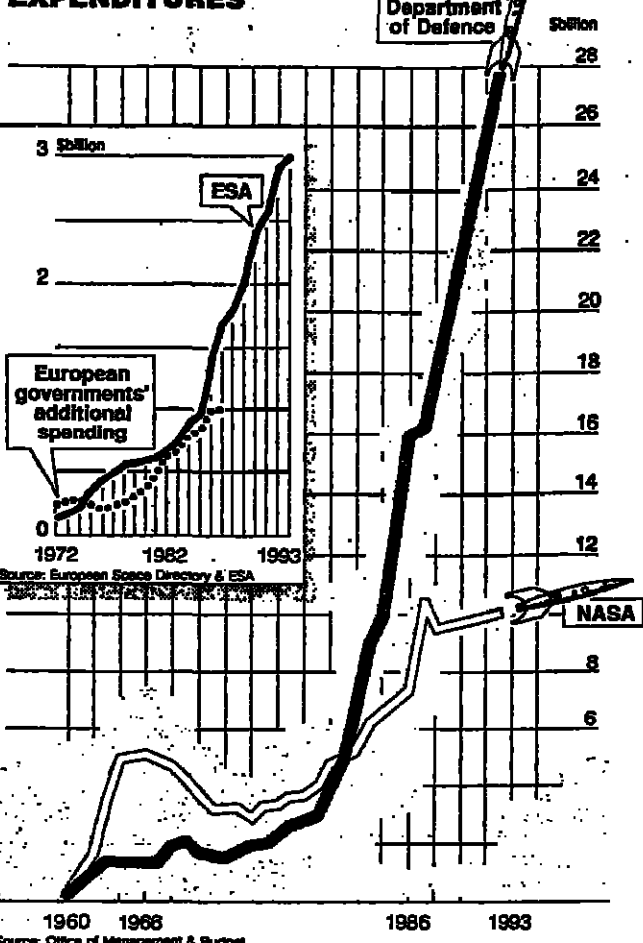
For Mr d'Allest, whose agency has a budget of about \$1bn, or roughly six times Britain's space spending, the issue boils down to one of sovereignty. A space capability, he says, means a country can organise itself politically and economically in a more effective way than one which has none.

The argument also applies to defence, especially bearing in mind the overlap between the commercial and military applications of taking pictures of the earth from space. "For a country to say it is not interested in space is like an island nation which is content to do its fishing only from the shore," says Mr d'Allest.

Mr d'Allest argues that space spending will probably lead to economic spin-offs, but these can only be speculated about. The Ariane programme, the \$2bn costs of which have been borne largely by France, is a case in point. It was undertaken primarily because French leaders did not want Western Europe to be dependent on the US for satellite launch vehicles.

As it happens, the Ariane programme has proved a commercial success. Ariane - which is marketed by Arianespace, a largely privately backed company in which the French Government has a one-third stake - has already recouped its development costs.

## SPACE EXPENDITURES



Source: Office of Management &amp; Budget

Yet Ariane's position as the industrialised world's dominant launch vehicle has had as much to do with good fortune as anything else. The rocket has gained this status largely due to the Challenger disaster, which has grounded the US fleet of re-usable spacecraft, and also to the clumsy job the US has made of commercialising its expendable launchers.

The Ariane programme, the most visible part so far of ESA's activities, has stimulated the entire European aerospace industry. Cash spent by West European governments (about \$2.7bn a year, including national as well as ESA money) has supported a European space industry with total commercial sales of about \$800m a year.

Most of this cash goes to companies working on the Ariane programme, of which the biggest beneficiaries are French concerns such as Aérospatiale, Matra and SEP.

Space advocates point to other useful commercial benefits arising from the money spent on space, in areas such as satellites, telecommunications and electronics. They point to the US, where

the state's space spending, at about \$25bn a year, is roughly 10 times higher than in Europe. Of this, \$18bn comes from the Defence Department and the rest from the US National Aeronautics and Space Administration.

This government support backs a space industry with commercial sales of roughly \$2.7bn, mostly in satellites. Sales of goods and services directly connected to space are, however, far higher. The annual market for satellite-based telecommunications services in the US is, for instance, estimated at \$5bn.

According to many US observers, Western Europe has a better record than the US in translating government expenditure on space into commercial results. In particular, ESA is generally well regarded. They (ESA) do good work," says Mr Henry Herzfeld, a technology consultant in Washington who was formerly chief economist at NASA.

One reason for the contrast may be that the US had a multiplicity of motives in putting money into space: the space effort was fuelled largely by scientific inquiry and by the pres-

tige aspect of the 1960s moon-landing programme. Nancy Naismith, an analyst at the US Congress's Office of Technology Assessment (OTA), says the European space programme is more in tune with the commercial world. "We went into space for exploration and world leadership," says Ms Naismith. "Any commercial returns were gravy."

The level of US military involvement in space has introduced further complications. "We have had a terrible time figuring out what (in space programmes) is necessary for national security and what you can make a dollar out of," says Mr Gordon Law, another OTA analyst.

As for the view - expressed by the UK Government - that space projects like Hermes and Columbus should be attracting cash from the private sector rather than from governments, observers say companies are unlikely to support projects where the pay-offs may be decades away.

Sir Geoffrey Pattle, the former UK Industry Minister - who until he lost his job last summer, was a strong backer of an expanded UK space programme within Whitehall - says he has a lot of sympathy with the idea that the private sector should put more money into space. But, he says, it is inappropriate to apply this principle rigidly to space activities, both because of the high-risk nature of the industry and because of its long-term strategic value. "You can carry the bottom-line routine argument too far," he says.

Recent British statements about space have led many observers to the conclusion that the UK has closed its mind to an important area of exploration both in terms of science and of commercial interest.

The UK has a lot of capability in space and aeronautics," says Mr Patrick Durbale, a technology analyst at the Organisation for Economic Co-operation and Development in Paris. "I think its spending is a bit low to take advantage of these skills."

According to some, Britain has a key role to play in ESA, but it is unlikely to be allowed to spend as much as it would like on a comparatively short period.

What were investors to make of such a development? At one extreme, they may believe that this will prove to be a temporary phase which will be stopped before it does permanent harm. At another extreme, they may fear that the debt will never be serviced at all, but will be accumulated until the cost of selling any more ensures that it will be inflated away.

In between these extremes is the possibility that the debt accumulation will be stopped by a collapsing dollar and restrictive monetary policy, the result being a global recession. Alternatively, the external adjustment may be carefully managed

## Lombard

## Short-termism of governments

By Martin Wolf

"SWEET IT IS, when the winds are buffeting the waters on the great sea to gaze from the land on another's huge struggle." So wrote the Roman poet, Lucan, though he undermined the notion that the joy consists solely in knowing the misfortunes of others. What is remarkable, one has oneself escaped.

The Germans are more realistic, referring to the sensation as Schadenfreude, delight in the pain of others. As reactions to the stock market crash have shown, the pleasure of watching the rich, especially the newly rich, become poorer is considerable.

Unfortunately, the events of the past few weeks have done more than provide that pleasure. They have also reinforced the notion that markets need to be kept in their proper place, subject to the guidance and direction of governments.

The correct lesson is different. After the twists and turns of the last 20 years investors no longer know what to make of the intentions of governments. Consequently, they oscillate between confidence that governments know what they are doing and the realisation that a major government has yet again lost control over itself and so over events.

Consider the recent crash. During the 1980s the ratio of Federal debt to US GNP has risen from 32 per cent to more than 50 per cent. Furthermore, much of the additional funds to finance this accumulation of debt have come from abroad, with the US moving from being the world's largest debtor to the world's largest creditor in a comparatively short period.

What were investors to make of such a development? At one extreme, they may believe that this will prove to be a temporary phase which will be stopped before it does permanent harm. At another extreme, they may fear that the debt will never be serviced at all, but will be accumulated until the cost of selling any more ensures that it will be inflated away.

In between these extremes is the possibility that the debt accumulation will be stopped by a collapsing dollar and restrictive monetary policy, the result being a global recession. Alternatively, the external adjustment may be carefully managed

Physician, heal thyself.

## Work for Lord Mackay

From The Chairman, The General Council of the Bar

Sir, Your leader "Agenda for the Lord Chancellor" (October 30) rightly points out that there is much work for Lord Mackay during the life of the present Parliament. The Bar, though sad at the resignation of Lord Havers, welcomes the new appointment and hopes that his fresh eye will help to resolve some current issues. However, reforms have already been initiated by Lord Haleham and Lord Havers. The Bar welcomes many of these. As a matter of first priority it is important that they should be finalised and consolidated.

The idea that all civil cases should be brought to court, namely the County Court, is one which will do no good to litigants. Complicated or important cases will inevitably be transferred to the High Court. It is a pointless waste of time and clients' money to start them in the County Court. Although a few cases presently come before the High Court, which would be more appropriate to the lower court, it is important to emphasise that this is a small problem. Recent changes have already made it clear that the High Court should not be imposed on the County Court where they are not needed.

You suggest solicitors' rights of audience in the higher courts. But will this truly serve the client's interest? The 1978 Royal Commission, the present Government and the Judges have all opposed such an extension as detrimental to the interests of individual litigants and the administration of justice. Many solicitors oppose it too because they will lose the choice of advocate they have at the moment. It would lead to solicitors having advocates on their pay-roll and those solicitors would be under pressure to keep business in-house rather than use their expertise to select the best advocate available from an independent skilled corps.

No one seriously suggests that this would be cheaper. Solicitors' overheads are much higher than those of the Bar, and the Government is already having to pay solicitors substantially more than barristers for doing the same work in those courts (eg. the Magistrates' Courts) where solicitors do have a right of audience.

The client stands to be further disadvantaged if multi-disciplinary partnerships between

## Letters to the Editor

solicitors and other professions are permitted. Will this not lead to another significant reduction in competition and choice, to more conflicts of interest between client and firm, and between department and department and the client? Will there not, ultimately, be serious problems of professional discipline to contend with? Isn't all this a high price to pay for one-stop shopping?

Peter Scott QC,  
11 South Square,  
Gray's Inn, WC1.

## More curbs on trade unions

From Mr G. Hartup  
Sir, Your editorial "More curbs on trade unions" (October 30) correctly reports the Freedom of Professional Discipline legislation preventing unions from disciplining members who fail to take industrial action even after an affirmative ballot. We do not do so, however, because we see "little point in the measure in view of the proposed curbs on the closed shop," as you suggest.

In our submissions concerning the Green Paper we pointed out that the Government proposed to intervene in the unions' internal affairs precisely because it had in fact abandoned its opposition to legislation preventing unions from disciplining members who fail to take industrial action even after an affirmative ballot.

We do not do so, however, because we see "little point in the measure in view of the proposed curbs on the closed shop," as you suggest.

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We do not do so, however, because we see "little point in the measure in view of the proposed curbs on the closed shop," as you suggest.

circumstances which NALGO officer has the freedom to resign from that union?

## Delays in GATT rulings

From Mr David Woods  
Sir, In your report on the 40th anniversary of the signing of the GATT (October 30) you quote, without comment, Mr Bill Archey of the US Chamber of Commerce in Washington as saying that it takes an average of 4.4 years for US companies to obtain a GATT ruling on unfair trade practices. He is quoted in the context of the dispute settlement procedure of the GATT.

It is, of course, unclear whether Mr Archey is inferring that the process takes a long time because of delays in the GATT itself or in Washington. However, if it is the former then he is wrong. While we have had one or two very lengthy cases in the past few years, the average time between a complaint and a GATT Council ruling, where disputes have been taken through the panel procedure, has been little more than 12 months - and that time-scale has been reduced further in the most recent cases. Thus, the GATT process compares well with other systems of international dispute settlement.

It should be kept in mind that trade disputes are seldom as straightforward as they may seem from the statements of the governments involved. Moreover, the purpose of the GATT dispute settlement system is not simply to produce a practical compromise between two parties but to create the kind of case law which will be of real value and guidance to governments, traders and, indeed, further dispute panels in the future.

David Woods,  
Head of Information,  
General Agreement on Tariffs and Trade,  
Centre William Rappard,  
Rue de Lausanne 154,  
Geneva 21.

## Loyalty bonus for BP shareholders

From Michael Pileh  
Sir, Amid the euphoria that has greeted the Chancellor's

concession of a stop-loss concession to BP underwriters, I suspect some sympathy for the 270,000 shareholders who subscribed to the issue. Why did they do it? To the sophisticated city-dweller, it appeared an act of madness to apply for shares at a fixed price when they could be bought for much less on the open market.

Many would doubtless innocent dupes of the 220 million hype conducted by the Government beforehand to persuade them to "be part of it - a tribute to the power of advertising if ever there was one. Others, again, have been motivated by a blind faith in British equity, a touch of belief in the probity of politicians and a confidence that, in the end, the Chancellor would not cheat them.

Does Mr Lawson want to destroy that? Does Mrs Thatcher really want to be the first British Prime Minister to fight the next election on a Puffinberger Nineteenpence ticket? I suggest there is an easy way of keeping faith with these small shareholders - who must include many BP employees - which will end the Government's meddling in current revenue. The Chancellor should simply increase the loyalty bonus from its present level of 1 for 10 to 3 for 10 shares to those individuals who took up the current offer. In this way, provided they retain the shares for three years, they will eventually be placed in about the same position as if the shares had stood at 30p at the date of issue.

Since the government has already set aside sufficient shares to cover this commitment on the basis of a much larger take-up, and since the bonus shares are not available to underwriters or sub-underwriters, such modification of the terms would cost the taxpayer absolutely nothing.

I hope the Chancellor will consider this suggestion carefully if he seriously wants to continue the campaign for a shareholding democracy and to maintain confidence in the moral quality of dealings between the Government and small private investors.

Michael Pileh  
10 Timber Hill Road,  
Caterham, Surrey.

## Greater London Enterprise

From Mr Tony Millward  
Sir, Men and Matters (October 28) referred to the demise of the GLC and GLCEP (the Greater London Enterprise Board). The GLC was abolished by Parliament but the GLCEP (now trading as Greater London Enterprise) was saved by London Borough Councils and is still very much alive and kicking.

Tony Millward,  
Greater London Enterprise,  
63-67 Newington Causeway, SE1

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THE INTERNATIONAL STOCK EXCHANGE



Wednesday November 4 1987

## President Sarney loses the political initiative

BRAZIL'S President Jose Sarney is on the ropes. His humiliating failure last month to create a new coalition confirmed what the country's political establishment already knew - the initiative in shaping the new constitution has shifted squarely to Congress.

The President's dramatic reversal was set in train on October 8 when he promised in a nationwide television address to shake out his Cabinet, close ministries and present a coherent national policy of reform.

After lengthy negotiations with party leaders, he ended up with only one minister leaving the Government and a minor reshuffle.

This all too public disaster has undermined the two principal pillars of his political support - the military and the junior coalition partner, the right-wing Liberal Front Party (PFL).

General Leonidas Pires Gonçalves, the Army Minister, has publicly pledged that the armed forces will back the recommendations of the Constitutional Assembly, even if it votes for a parliamentary system, which he personally opposes.

Mr Aureliano Chaves, the Energy Minister and the PFL's contender for the presidency, has promised only conditional support to the Government until the Constitutional Assembly completes its recommendations, adding that a speedier transition to democracy is needed - a euphemism for early presidential elections.

If further evidence of the President's faltering position was needed, it came last Friday when the Constitutional Assembly's key drafting committee voted by 57 to 36 to introduce a parliamentary system.

For Mr Sarney, whose prime objective, at the cost of all others - not least the economy - has been to win a five-year term of office under a presidential system of government, all appears lost.

The assembly vote was more a reflection of the level of disaffection with the powerless Sarney administration than enthusiasm for a parliamentary system.



The Sarney era is all but over. Ivo Dawanay looks at the fruitless search for consensus by the President of Brazil and his failure to shape a new constitution

President Sarney on the rocks as Brazil considers elections

disaffection with the powerless Sarney administration than enthusiasm for a parliamentary system.

It is still possible that the defeat could be reversed when it comes to the definitive plenary sessions late this year. But if the parliamentary supporters fail, the odds are that the assembly would vote for early presidential elections in November 1988 or possibly sooner.

Repeatedly defeated in the left-winged constitution drafting committee, the conservative right, business and the military now appear to be putting their faith in a move to scrap the draft document and replace it with an entirely new text pledged to support free enterprise and presidentialism. This is motivated by mounting anxiety over the contents of the

draft constitution rather than a desire to rescue the President.

Most of all, business interests are alarmed at a series of successes won by the unions. These include liberal strike provisions, a shorter working week and, most radical of all, a job-for-life guarantee for those employed by a company for more than three months - a move that industry claims could bankrupt thousands of small businesses.

The text is a romantic explosion completely unconcerned with economic realities. Senator Roberto Campos, a leading proponent of an entirely new substitute draft, said:

Scraping the draft may prove a near impossible task, however. To succeed, opponents will need 220 votes of the 258-member plenary and many uncommitted congressmen

would prefer to accept an inadequate document if, in return, power can be wrested away from Mr Sarney to the legislature.

Thrust into power from the vice-presidency on the death of Mr Tancredo Neves in 1985, Mr Sarney's declining power owes much to his fruitless search for political consensus to legitimise his government. In fact, the President could have chosen to govern through decree - the legacy of the military dictatorship - but he has proved unable or unwilling to do so.

In part, at least, this is the fault of the dominant Democratic Movement Party (PMDB), which has refused to offer any economic policy beyond utopian demands for social reform and a rejection of recession. The right, on the other hand,

will neither abandon the paternalistic privileges of ministerial power, nor take responsibility for failing to deliver its fruits to an increasingly restive populace.

Brazil has equally failed to produce any articulate opposition. So far, the power struggle, the formulation of realistic policies to cope with the mounting economic crisis has been abandoned by all sides.

With monthly inflation again approaching double figures, growth down to 2 per cent of gross domestic product and unemployment and disinvestment mounting, Brazil - not to mention its foreign creditors - is increasingly desperate for someone to take control.

Under these circumstances, vesting power in a parliament and prime minister (which could happen as early as next spring, looks unconvincing. Brazil has no tradition of party discipline nor clearly defined ideological camps. The most recent parliamentary constitution, under President Joao Goulart in the early 1960s triggered chaos and the coup from which the country is only now painfully emerging.

Polls suggest that a new, directly elected president is the option that appeals most to the Brazilian people. But if the present incumbent has been found to have no clothes, his potential successors are little more than ragged.

Increasingly, ordinary Brazilians are calling for a 'caudillo' - a messianic strong man in the mould of Getulio Vargas - to come to the rescue of the nation. The only such candidate is Mr Lúcio Buzato, the demagogic left-leaning ex-governor of Rio de Janeiro.

If that were their electoral choice, it would prove the ultimate test of the military's commitment to stay in its barracks. The commonplace view is that the Sarney era is all but over. In the event, no successor appears in sight.

## THE LEX COLUMN

# Counting the cost of intervening

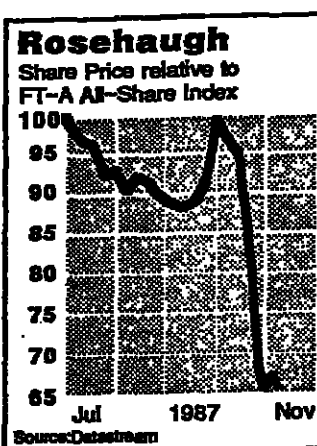
The weekend feeling that the market was steady has proved short-lived. Left to its own resources by Tokyo's holiday yesterday, London fell back to exactly 1,650 on the FT-SE 100 index as Wall Street opened, and ended only 4 points better. This is the lowest close in the current bear phase, and is worryingly consistent with a pattern of continued drift after the initial crash.

### Autumn statement

The Chancellor's autumn statement might have been written by any of a number of City economists, so closely were its predictions in line with consensus forecasts. Nor did Mr Lawson extend himself much beyond the minimum he is obliged to mention. With no more than passing reference to the falls in international stockmarkets, the speech had little in it for UK markets to latch on to. A slowing in economic growth next year to 2½ per cent is hardly reckoning on a world recession, which is some comfort. A rise in the current account deficit to £2.5bn next year, while disappointing, was not beyond the bounds of expectations. And, of course, the UK trade deficit is nothing like the US one.

What took the shine off the gilt market yesterday was the prospect of the funding necessary to sterilise the high level of foreign exchange intervention revealed in the official reserves data. The joy of a PSBR at only £1bn is greatly diminished if new gilt issues must stay high just to offset intervention. Nor is there much point in halting such gilt sales if the Treasury is in turn buying sterling. Indeed, Mr Lawson could cobble together a credible intellectual argument for modifying the whole policy system, even to carry a block of shares overnight risks finding that the market has moved the wrong way by the morning. But by doing the deal at 70½p, that risk was passed on to the Bank of England. The obvious snag, that the market price was then some 10p higher, was addressed by making the deal so big at 100m shares that other market-makers would be puzzled to put a price to it.

Although the Stock Exchange apparently regards the deal as legitimate, the taxpayer is bound to view it more critically. For the institutions who have chosen to crystallise a loss of 50p per share in this way, the implication presumably is that they either do not expect the shares to recover in the short term, or



if they do would aim to retain them as a core holding. Meanwhile, any further fall in the fully-paid BP price would leave the value of the new shares wholly dependent on the Bank's floor price. By then, the attractions of the stock as a call option over the next 18 months would be much less important than the 70p put option being provided by the Bank. The value to be attached to that option would presumably decline over its life; and if the Bank continues to reserve its position on whether that life will be one month or two, the sums could become decidedly interesting.

### City property

The crash in share prices over the last fortnight, and increasing staff layoffs in financial institutions, has raised real doubts about the future of the City of London's property boom. Nowhere is this more evident than in the collapse of the share price of Rosehaugh, whose Broadgate project in the City is Europe's biggest office development.

Unlike most normal property companies, which often trade at a discount to net asset value, Rosehaugh's shares have commanded a premium of several times net asset value for several years because of Mr Godfrey Bradman's reputation for financing and developing major City projects on a relatively small capital base. However, Rosehaugh's shares have dropped from £11½ earlier this year to a shade above 25, and yesterday's news of a more than doubling in net asset value to £200m and a 25 per cent rise in earnings per share went virtually unnoticed.

Rosehaugh has the biggest relative exposure to City property development of any major UK property company, and with international firms such as Shearson Lehman, Salomon Brothers and Chemical Bank laying off staff, investors are beginning to wonder whether there will be enough new tenants to fill its ambitious developments. On the other hand, its client list reads like a 'Who's Who' of the international banking and insurance community, so there is little fear that they will not be able to pay their bills. Meanwhile, much of the financing is non-recourse in nature, which means that Rosehaugh is heading for trouble, it will show up in the residential market and not City property.

## China gives US undertaking to prevent Iranian arms sales

BY RICHARD JONES IN LONDON

CHINA HAS given an undertaking to the US that it will take steps to prevent its citizens from being supplied to Iran, a senior US envoy said yesterday. Officials conceded that Chinese-manufactured military equipment might have been acquired by the Islamic republic, but continued to deny that it was being sold directly. Mr Michael Armacost, under-secretary for political affairs at the US State Department, told a press conference in Peking.

His mission was evidently prompted by the strike on the Sea Isle City, the US-registered Kuwaiti-owned tanker, which was hit by a Silkworm missile on October 16 and Washington's efforts to get agreement in the UN Security Council on an arms embargo against Iran.

The Chinese officials referred to by Mr Armacost were repeating an assurance given in September in a television interview by Mr Zhao Ziyang, the Prime Minister, who did not explain how supplies could be stopped. China is reckoned by the Administration to have emerged as the largest supplier of weapons to Iran with sales worth \$1bn last year. Tehran is believed to have received anything from 40 to 75 Silkworm missiles. They have a range of at least 50 miles and constitute one of the main threats posed by Iran to neutral shipping in the Gulf.

In Baghdad, the Mojahedin Khalq, the main Iranian opposition group, issued a statement saying that Iran had signed a \$600m contract early last year for Silkworm missiles and that the first deliveries arrived at Bandar Abbas port in March 1986.

A Silkworm - the Chinese version of the Soviet Stx missile - was also generally believed to have been responsible for the strike against Kuwait's offshore Sea Island terminal on October 22. The Kuwaitis say that three were fired against its oil installations last month.

Yesterday, Mr Guan Zi Hui, China's ambassador to Kuwait, blamed Iran for the missile attack which put out of action Kuwait's deep sea terminal but denied that his country had supplied the weapon.

In its protestations of innocence, Peking has even gone so far as to suggest that the Silkworm missiles deployed by Iran had been captured from Iraq. So far China has given little indication that it is prepared to join in an arms embargo. But it might formally do so if the Soviet Union subscribed to one, in the opinion of Western diplomats.

Mr Javier Perez de Cuellar, UN Secretary General, held separate meetings on Monday night in New York with the delegates of Iraq and Iran to discuss their governments' replies to his latest peace proposals.

No details of their responses were revealed, but it is clear that Iran has not fully accepted the terms put forward as the basis of a ceasefire.

Iran, meanwhile, claimed that an American frigate, the USS Carr, had fired on an Iranian vessel and killed a crew member. The crew on Sunday. The allegation followed the Pentagon statement on Monday that one of its warships had fired warning machine-gun shots at one of three Iranian patrol boats which had approached it in a threatening manner near the island of Abu Musa.

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Willis' shares lost 25p to close at 245p last night.

## W Germany shocked by airport police killings

BY ANDREW FISHER IN FRANKFURT

WEST GERMAN police were in shock and mourning yesterday for two colleagues shot dead at a night-time political demonstration in Frankfurt airport. Nine other policemen were injured.

It was the first time police have been killed at a political demonstration in post-war West Germany.

Even to West Germans accustomed to violence since the protest movements of the late 1960s, the shootings have come as a reminder of the ugly undercurrents in part of German society.

The shots were fired late on Monday night as police tried to break up a demonstration to mark the sixth anniversary of the destruction of protesters' huts on Frankfurt's western runway.

Police also faced an assault of Molotov cocktails and steel baton beatings during the protests. The demonstration was later joined by about 200 masked agitators.

Their presence has again raised the question whether masks should be banned at demonstrations. Mr Kurt Rehm, the Federal Prosecutor, said those defying such a ban should be imprisoned. But he

doubted that this would have prevented the shootings.

The Federal Prosecutor's Office in Karlsruhe said yesterday that a nine-millimetre police pistol had been seized from a property in Frankfurt and the occupant arrested. The pistol had been stolen nearly a year ago in a robbery in Hanau and is being studied to see if it was used in the shootings.

The two policemen killed were both married. One, chief superintendent, married with three sons, and Thorsten Schwaib, 23, unmarried, a constable in the riot police.

The killings did not seem to be violent. Police and Army Faction terrorists, said Mr Alexander Prechtel, a spokesman for the Prosecutor's Office. The risk of arrest at the demonstration meant that terrorists were unlikely to have been involved.

Ugly scenes of violence were a feature of the runway's construction in the early 1980s, marking an escalation from peaceful opposition to the pulling down of woodland for the airports' extension.

Although terrorist killings have become rare, street violence has increased.

## Resignations hit Willis Faber

BY NICK BUNKER IN LONDON

A FRESH WAVE of staff resignations has hit Willis Faber, the second biggest British-based insurance broking group, in the wake of its merger this summer with Stewart Wrightson, a fellow broker.

News leaked out yesterday that five former executives of Wrightson have either resigned in the last fortnight or plan to leave the combined group.

Among them is Mr Tony Fell, who is known at Lloyd's of London as the 'railroad king' because he handles insurance accounts for perhaps 20 American railroad companies.

Mr Fell joined Wrightson in September 1986, along with Mr Nigel Chamberlain and Mr Graham Addiscot, after they left C.E. Heath, another Lloyd's broker. They are widely regarded

as one of the London market's leading teams of US property/casualty insurance brokers, dealing with Fortune 500 American corporations.

Mr David Palmer, Willis's chairman, confirmed yesterday that all three have told the group that they intend to leave.

He said Mr John Palmer Brown and Mr Peter Butler, who led Wrightson's aviation team, had resigned. A further two dozen junior aviation staff are believed to be going with them.

At Wrightson, they handled insurance accounts including United Airlines and TWA of the US, Air Canada, KLM, and Swissair.

Mr Palmer declined to comment in detail about the five executives' reasons for leaving.

Willis' shares lost 25p to close at 245p last night.

## Dollar's fall continues

Continued from Page 1

1,653.9 on concerns over some private investors' inability to settle their accounts.

Real markets, however, advanced as investors switched out of equities into government securities. In London, long bond prices improved by almost 10 points, and on Wall Street the Treasury's benchmark 30-year bond also rose a point.

The dollar fell momentarily below DM1.70 in London, its lowest-ever point against the D-Mark, before rebounding later in the day as investors who had sold the dollar short realised their gains. It closed in New York at DM1.7170 and ¥127.50. Sterling closed in New York at \$1.7425.

There is a widespread belief in financial and equity markets that White House and

Congressional negotiators will not be able to reach an agreement on cutting the US budget deficit before the weekend, and perhaps until early next week. This delay, together with general doubts over the negotiators' ability to agree on deep cuts in Federal spending, is driving market sentiment.

Yesterday's weakness of the dollar added to the strengthening of the D-Mark has intensified strains in the exchange rate mechanism of the European Monetary System, and economists now believe it will prove difficult for European governments to avoid a re-alignment of the system. The Mark and the guilder are trading close to the top of their ranges, while the French franc is now close to the bottom of its prescribed trading range, at around FF74.4675 to the D-Mark.

Lower interest rates, which might follow Mr Lawson's speech on monetary policy this evening could also help to stabilise the sterling market, which registered further sharp falls yesterday.

The City of London appeared surprised, however, by the Treasury's acknowledgement that the inflation rate is likely to edge up to 4½ per cent at the end of next year from the 4 per cent likely over the next few months. Mr Lawson said that this reflected the prospective substantial rise in nationalised industry prices next spring.

## UK Government lifts spending targets

Continued from Page 1

Output next year was likely to rise by 2½ per cent, down from 4 per cent this year but faster than in most other major industrial countries, while, if the North Sea was included, the increase was likely to be 3 per cent.

His confidence drew strong approval from Conservative MPs, but equally vigorous criticism from the Labour Party. Mr John Smith, Labour's spokesman, accused Mr Lawson of 'complacency and self-congratulation'. Mr Gordon Brown, another Labour spokesman, said that the statement had been a

wholly wasted opportunity to increase public investment. The response in the City of London was muted, with the equity and foreign exchange markets more preoccupied with the problems faced by the US in cutting its budget deficit and with the continuing slide in the dollar's value.

Mr Lawson was careful not to give any clues as to whether he is preparing an early reduction in interest rates, but figures yesterday showing a massive increase in Britain's foreign exchange reserves intensified speculation about an early re-

## World Weather

Area	Temp	Wind	Cloud	Pres	Area	Temp	Wind	Cloud	Pres
Alaska	25	10	10	1010	London	12	10	10	1010
Arctic	20	10	10	1010	Paris	15	10	10	1010
Atlantic	15	10	10	1010	Rome	18	10	10	1010
Canada	10	10	10	1010	Madrid	20	10	10	1010
Europe	15	10	10	1010	Moscow	10	10	10	1010
India	25	10	10	1010	New York	15	10	10	1010
Japan	15	10	10	1010	San Francisco	10	10	10	1010
North America	15	10	10	1010	Seattle	5	10	10	1010
South America	20	10	10	1010	Stockholm	10	10	10	1010
USA	15	10	10	1010	Switzerland	15	10	10	1010
					Vienna	15	10	10	1010
					Zurich	15	10	10	1010

Area	Temp	Wind	Cloud	Pres	Area	Temp	Wind	Cloud	Pres
Alaska	25	10	10	1010	London	12	10	10	1010
Arctic	20	10	10	1010	Paris	15	10	10	1010
Atlantic	15	10	10	1010	Rome	18	10	10	1010
Canada	10	10	10	1010	Madrid	20	10	10	1010
Europe	15	10	10	1010	Moscow	10	10	10	1010
India	25	10	10	1010	New York	15	10	10	1010
Japan	15	10	10	1010	San Francisco	10	10	10	1010
North America	15	10	10	1010	Seattle	5	10	10	1010
South America	20	10	10	1010	Stockholm	10	10	10	1010
USA	15	10	10	1010	Switzerland	15	10	10	1010
					Vienna	15	10	10	1010
					Zurich	15	10	10	1010

## ADVERTISEMENT

### NEWS REVIEW

#### BUSINESS

**Emergency, which service...**  
A line contract has been awarded to Ferranti in conjunction with Autophon Radio Communications for hilltop radio equipment for the Joint Service and First Authority radio communications system.

The contract is regarded by both companies as a great success in utilising Autophon manufacturing capabilities and Ferranti expertise in major systems applications. Geographically, the contract embraces the largest police and fire authority in Western Europe and the new radio and data communications network will eventually provide the emergency services with an advanced system to lead them into the 21st century.

**Viva CAM-X**  
Ferranti Telecommunications of Livingston, Scotland, has contracted to supply CAM-X, a Digital hardware, to the Felipe Verdes Group of Companies based in Barcelona.

The initial commitment towards making CAM-X the GAD/CAM standard for the entire Group, is worth £200,000 and covers three of the six group companies - Sidercom, Sidercom Felipe Verdes SA and SEVECO which are involved in the construction industry.

**Briefly...**  
Ferranti Computer Systems, Weymouth Division, has won a significant international order worth £750,000 to provide its CS7 computer-based typesetting system to Czechoslovakia's printing house Tisk, s.p., Brno.

Ferranti Micrology Systems has won export orders worth more than £250,000 to supply four Belgian companies with advanced inspection machines.

### • AVONICS

#### Canadian Forces upgrade

Ferranti Defence Systems, Display Systems Department, has been selected to supply four prototype head-up displays and weapon aiming computers as part of a major avionics upgrade programme for the Canadian Forces Nordrop CF-18 fighter aircraft.

The initial contract, placed by Bristol Aerospace of Winnipeg, calls for two sets of equipment for integration and flight trials scheduled to commence in Spring 1988.

The head-up display provides information for navigation and target location, superimposed on the pilot's view outside the aircraft. Weapon aiming solutions

and display processing are provided by a powerful computer which can be programmed for all known air to air and air to ground weapons. This facility will enable the CF-18 to be readily adaptable for pilot familiarisation and test training for the Canadian McDonnell Douglas CF-18 aircraft.

The compact size of the Ferranti equipment was a deciding factor in winning the contract to retrofit the F/A aircraft.

The 'A' version has a smaller cockpit than other variants and this selection represents an important lead for the large number of F/A of all types, in service around the world.

### • TELECOMMUNICATIONS

#### New lines for K Shoes

K Shoes has replaced its telephone system with an advanced multi-line, multi-switch package from Ferranti Business Communications.

The Lake District shoe manufacturer has purchased three OMNI digital PBXs and associated equipment for its larger plants and 12/32 key-system for a smaller works.

K Shoes found its original private manual branch exchange with three operators (PBX) and Plan 105 and Plan 107 units were overloaded. An important part of the evaluation for a

replacement system involved the requirement for spare installed capacity, provided in the event by the OMNI digital exchanges.

The new system now comprises an S3 at Netherfield with 256 extensions and 30



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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday November 4 1987

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## Texas Air dives deeper into red in third quarter

BY ANATOLE KALETSKY IN NEW YORK

TEXAS AIR, the heavily-indebted holding company which owns the biggest airline system in the US, lost money heavily in the third quarter as its main operating subsidiaries, Eastern and Continental Airlines, continued to suffer from low morale and consumer dissatisfaction, leading to large-scale desertions by business travellers.

Texas Air lost \$72.8m, or \$1.97 a share, after tax in the third quarter, increasing to \$200.5m, or \$5.75, the company's total losses for the first nine months of this year.

In the third quarter of 1986 Texas had a net profit of \$125.4m, or \$3.47, resisted to include the losses suffered by Eastern Air Lines, People Express and Frontier Airlines, which the company did not yet own at that time.

Texas Air's big losses were attributable to poor performance in both the Eastern and Continental businesses. Eastern's results, reported last week, showed a net loss of \$67.4m, compared with a net profit of \$17.9m the year before.

The company explained the losses partly by a public relations campaign waged by the pilots' union against Texas Air's traditionally anti-union management.

However, Continental, a non-union carrier, also turned in a disappointing performance, with a net loss of \$10.2m in what is seasonally the airline's strongest summer quarter. Last year Continental had net income of \$116.2m, resisted to include the results of People Express, New York Air and Rocky Mountain Airlines.

Mr Frank Lorenzo, Texas Air chairman, drew comfort, however, from the improvement in Continental's fortunes since the second quarter, when it reported a loss of \$71.1m.

● NWA, meanwhile, whose principal subsidiary is Northwest Airlines, increased third-quarter net earnings to \$87.34m, or \$2.89 a share, from \$59.73m, or \$2.32, a share in the same period last year. This boosted the nine-month figure to \$102.99m, or \$3.59, against \$97.18m, or \$3.50.

Mr Steven Rothman, chairman, said passenger revenue per available seat mile had increased 16 per cent during the three months and cargo revenues had set an all-time high for a single quarter.

Revenues in the quarter advanced to \$1.44bn, against \$1.18bn, bringing the nine-month turnover figure to \$3.92bn, compared with \$2.44bn.

## Split payment deal for Suez investors

BY GEORGE GRAHAM IN PARIS

THE FRENCH Government will attempt to retain the loyalty of the 1.6m investors in the newly privatised Suez group by allowing them to split the payment for their shares.

The Finance Ministry, which last week delayed the beginning of dealings in Suez shares because of the collapse in world stock markets, yesterday said trading would begin next Monday but that French shareholders would only have to pay half the FF917 (\$54.7) a share price immediately.

The remaining FF458.50 will be deferred for a year. However, the shares will be traded on a fully-paid basis so that anyone selling shares straight away will have to make up the difference.

Subscribers in the FF1.85bn international share offering, covered by a separate contract, will not be offered the split payment facility.

The ministry said it had decided to allow deferred payment on the French tranche to take account of the sharp fall in financial markets since the Suez offer period closed on October 17.

However, French bankers said the procedure would be "horribly complicated" and would add considerably to the costs of the Suez flotation. Suez itself is understood to have been opposed to the procedure chosen.

The Finance Ministry has been considering partial payment procedures for some time and had hoped to use the technique for the promised privatisation of UAP, the insurance group.

## Chen plans to launch new computer

By Our Financial Staff

MR STEVE CHEN, the US super-computer designer who recently left Cray Research, said he was forming a new company that intended to build a computer by the early 1990s that would be 100 times faster than any known today.

Mr Chen, whose new company is called Supercomputer Systems, gave few details about the proposed new machine but said it would not include Cray technology.

At the time Mr Chen left Cray, Cray said he would have personal non-exclusive licences to technical developments he achieved at Cray. But this week's announcement indicates Mr Chen will develop new proprietary technology and align his company with partners in components and application areas.

## James Buchan on the latest act in a US oil group's courtroom saga

# Texaco loses showdown in Texas



Hugh Liedtke, chairman of Pennzoil

THROUGHOUT the summer, Texaco was riding high. The third-largest US oil company, forced into bankruptcy by a \$10.3bn damage judgment awarded by the Texas courts, was gaining support among lawyers all over the country.

The Securities & Exchange Commission (SEC), the federal regulatory agency, and the key states of Delaware and New York had filed briefs with the Texas Supreme Court.

They said their laws had been misapplied by the Texas lower courts which awarded the damages to Pennzoil, Texaco's home-town Texan rival in the 1984 battle for Getty Oil. Eighteen other states came out in support.

But that don't mean nothing in Texas.

On Monday, the highest court in the states threw out Texaco's appeal. In a two-sentence ruling that stunned everybody remotely connected with the case, the court refused even to hear Texaco's arguments on the appeal for writ-of-error (meaning the lower courts made mistakes).

"This refusal to hear our appeal defies both logic and law," said Mr James Kinnear, Texaco chief executive.

Even Mr Hugh Liedtke, Pennzoil's burly and incendiary chairman, seemed shocked into silence. He merely said he was "gratified" by the decision.

The decision leaves Texaco facing devastation and with only two obvious avenues of escape. The company said it would seek redress in the US Supreme Court "to rectify the distortions of justice that have figured so prominently in this case."

Texaco has consistently striven to pull the case out of the Texas courts, where it believes it cannot gain a fair hearing. Though founded originally as the Texas Fuel Company in 1902, Texaco soon moved to New York, and it was consistently portrayed by Pennzoil's counsel as an arrogant out-of-towner, and a Yankee to boot.

The second option is to reopen the informal negotiations with Pennzoil that broke down when the SEC came out in Texaco's defence at the end of June. But yesterday's stock market was sending furious signals about how much Texaco will have to pay.

Texaco stock was down 16 per cent at the opening, and Pennzoil was up 14 per cent. Texaco is now valued in the market at only \$7bn.

There is widespread belief in the market that Mr Liedtke, who is 65 and has delayed retirement to fight the case, may no longer be satisfied with the \$4.1bn he said was his price for settlement.

For the moment, Texaco is protected from Pennzoil and other creditors by the terms of its bankruptcy filing - and on Monday it moved

to reassure its creditors and trading partners.

"Texaco's business will proceed in its normal course," the company said. "We will continue to pay trade creditors and to meet our other financial obligations on a current basis."

Mr Liedtke and Pennzoil won the mammoth judgment in November 1985 after convincing a Houston jury that they had a binding contract to buy a large interest in Getty Oil which Texaco had interfered with by taking over the whole company.

Pennzoil demanded cash to replace through exploration the 1bn barrels of oil it would have received in the Getty Oil deal - and was awarded it. Pennzoil also received punitive damages.

The judgment was upheld by an appeals court in February of this year, eventually sending Texaco into bankruptcy in April.

To get to the Supreme Court, Texaco will have to convince four court justices that the Texas judiciary made mistakes on matters of federal and constitutional law.

To judge from Mr Kinnear's statement on Monday, Texaco's counsel will make three main arguments:

- Part of the agreement between Getty Oil and Pennzoil violated an SEC rule. The violation means that Pennzoil has "no contractual rights" to an interest in Getty Oil.
- The Texas courts failed to apply the laws of New York and Delaware, which are the key jurisdictions for the case. Both companies are incorporated in Delaware and the Getty Oil-Pennzoil negotiations were held in New York.
- The Texas Supreme Court's failure to review this case also raises serious questions about the Texas legal system's ability to meet the constitutional requirement of giving full faith and credit in judicial proceedings to the laws of other states," Mr Kinnear said.
- The Houston judges were biased. "The trial record also shows repeated instances of clear and unmistakable bias on the part of the trial judges," Mr Kinnear said. Such bias raised questions of "constitutional due process."

Texaco's counsel is likely to concentrate on the \$10,000 paid by Mr Joe Jamail, Pennzoil's lead lawyer, to the campaign fund of the original judge, Mr Anthony Farris. Judge Farris was later forced by ill health to retire from the case.

## Cannon misses payment

BY RODERICK ORAM IN NEW YORK

CANNON GROUP, the financially troubled film production and distribution company with operations in the US and UK, has missed a \$2.5m interest payment on an issue of subordinated notes.

It said, however, that it intended to make the payment within 30 days before the group was considered in default. It added that its \$300m property sale and leaseback agreement with Remita Immobilien of Spain was proceeding.

The deal, agreed last month with the Madrid-based property company, was designed to ease some of the film group's severe cash flow problems.

Thanks to the sale and leaseback of its cinemas, Elstree studios in England and corporate headquarters in Los Angeles, it has already made payments totalling \$8.55m to a consortium of US banks led by First National Bank of Boston. Cannon said it would be able to draw on further funds generated by the agreement.

The interest payment missed was on 12% per cent 10-year notes issued in November 1984. The notes carried warrants to buy Cannon shares at \$25, but, as a measure of the company's ill fortunes, its shares were trading yesterday at \$3, up 5% from the previous close.

## Rio Algom chief leaves

By Our Financial Staff

RIO ALGOM, the Toronto-based metals mining group controlled by RITZ of the UK, has replaced Mr George Albino as chairman of the company, effective immediately.

The company refused to discuss the move. It did not say if Mr Albino had resigned or was removed from the position. "It was a matter between the board and himself," said a spokesman.

Mr Ross Turner, a director of Rio Algom and former chairman of Genstar before it was acquired by Inasco last year, is taking over as chairman and chief executive officer.

## Nedbank rises sharply

BY JIM JONES IN JOHANNESBURG

NEDBANK, South Africa's third-largest bank, has recovered from the setbacks of the past two years and has reported higher profits for the year to September 30 1987, and a moderate increase in advances to customers.

The bank's total assets increased to R14.3bn (\$4.21bn on the financial rate) at the end of September from R13.5bn a year earlier, and advances rose to R9.8bn from R9bn.

The operating profit before bad debt provisions was R243.4m against R200.8m, and a sharp drop in bad debt provisions resulted in the pre-tax profit rising to R184.7m from R105.8m.

Professor Owen Harwood, Nedbank chairman, said that all the group's divisions were now operating profitably, with the exception of the factoring operation. The merchant banking subsidiary has been particularly active this year, with a spate of new issues on the Johannesburg stock exchange.

However, the exchange's recent setback has caused several companies to defer new listings. Professor Harwood added that the improvement came through "consolidation and correction".

The year's dividend has been raised to 33 cents from 30 cents.

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September 1987

**Chase Investment Bank****US insurer increases operating net by 23%**

By Deborah Hargreaves in New York

IMPROVED earnings from property and casualty insurance helped Cigna, the large Philadelphia-based insurance group, lift third-quarter operating net income by 23 per cent to \$162.3m, or \$1.54 per share, from \$132.3m, or \$1.22 a year earlier.

Premium and investment income rose to \$2.45bn and \$665.4m from \$2.22bn and \$663.1m respectively a year earlier.

Property-casualty insurance operations saw earnings double to \$118.4m from \$54m in the 1986 period. This rise helped to offset losses from the company's expansion of its healthcare network.

After capital gains, net of discounts and taxes, Cigna's third-quarter net was \$191.2m or \$2.30 a share against \$152.5m or \$2.51.

For the nine-month period, Cigna reported operating income of \$445.4m or \$5.15 a share, up 47 per cent from 1986's \$302.8m or \$3.55 a share. Premium and investment revenues grew to \$7.35bn and \$2.55bn from \$6.74bn and \$2.45bn respectively.

Final net income - after capital gains, tax credits and net of discontinued operations - was \$532.6m or \$7.02 a share against \$408.2m or \$5.04.

Cigna said it had repurchased 725,000 of its shares at an average price of \$47 each. The company said it continued to be well-capitalised in spite of recent stock market overruns.

Meanwhile, USF&amp;G, another US insurance company, posted third-quarter operating income of \$91.9m, or \$1.28 a share, a rise from \$81.4m, or \$1.04, a year ago. The company's nine-month earnings grew to \$285.8m, or \$3.25 a share, from \$173.7m, or \$2.04, a year earlier.

**Strong European sales buoy VW**

BY ANDREW FISHER IN FRANKFURT

VOLKSWAGEN, the West German motor group, lifted group net profits by 6.5 per cent in the first nine months to DM393m (\$230m) following strong domestic and European sales.

Although VW said that last month saw a continuation of the positive business trend, analysts noted that last year's January to September performance was affected by problems in South America, the weak dollar and new model costs.

The 1987 profit for the period was still below the DM424m raised in 1986.

VW's total turnover increased by 2.7 per cent to DM38.4bn in the 1987 period. While worldwide production eased by 1.4

per cent, to 2.06m vehicles, output from German plants was 0.6 per cent higher, at 1.25m units.

Total European production has been increased by nearly 5 per cent, to 10,000 vehicles a day.

In North and South America, however, VW has experienced tougher market conditions.

The weak US market has led to extensive promotional deals by all competitors. Since the lower dollar also forced VW to raise prices, its deliveries in the US were down by 15.4 per cent at 184,000 vehicles.

But the success of VW's low-priced Fox car, built in Brazil, has allowed a recovery since April from the 36 per cent drop

in deliveries recorded in the first quarter. VW said the situation in South America had worsened. Autolatina, the joint venture between VW's and Ford's Brazilian and Argentinian operations, had stopped supplying the market in Brazil as the Government was not allowing adequate price increases.

In the still-buoyant German market, VW raised its sales by 7 per cent, to 877,000 vehicles.

The company's average increase rate, it thus lifted its market share by 1.5 percentage points, to 29.9 per cent.

The Golf hatchback and the new Audi 80 and 90 models sold especially well.

Total deliveries within Europe, excluding Germany, were up by 9.6 per cent, to 818,000 vehicles, helped by VW's Seat subsidiary in Spain. After Italy, Spain has become the group's second most important European market.

VW was due to have given analysts and the press a rundown on its performance on Monday in Frankfurt, but the presentation was cancelled at short notice.

Although the Finance Ministry has made no clear statement on the matter, the slide in share prices is believed to have led to a renewed delay in plans to sell the Government's remaining 16 per cent stake.

**Akzo quarter hit by fibres loss**

BY OUR FINANCIAL STAFF

AKZO, THE Dutch chemicals and fibres group which recently announced plans to dispose of its US consumer products operations, yesterday published a calamitous set of third-quarter results.

At a pre-tax level, profits for the three months ended September have tumbled by almost a third to F1 218m (\$114m). Analysts in both Amsterdam and London had predicted a setback but the result was worse than most expected.

Akzo blamed continued weak trading in its man-made fibres division for most of the downturn, which left pre-tax profits for the nine months trailing at F1 815m, against F1 988m.

Man-made fibres fell into a loss of F1 24m for the quarter, reducing the division's profits for the nine months to F1 42m, in contrast to the F1 228m achieved a year ago.

Akzo said the disappointing performance would mean that profits overall in 1987 would be lower. On the Amsterdam stock exchange the shares suffered a severe shakeout, tumbling by F1 18 to F1 92.

Akzo said the losses in fibres reflected falling market prices and rising raw material costs. Synthetic fibres took the heaviest knocks with the group forced to cut trading margins in order to maintain market shares.

However, the group said it expected fibres to claw back into profit in the final quarter. The traditional summer slump has been much more severe this year, but we have seen a recovery in September.

Elsewhere, earnings from chemical products and coatings rose by 4 per cent and 18.5 per cent respectively but operating profits in the pharmaceuticals division fell by 10 per cent, the group said.

Akzo Consumer Products, which the group is planning to sell to Sara Lee Corporation of the US for F1 1.8bn, lifted operating profits by 26 per cent, to F1 23m.

The disposal should be completed by December, and Akzo expects to make an extraordinary gain of F1 400m from the sale of the unit, in which Royal Dutch/Shell has a 49 per cent

**OMV keeps to timetable for share issue**

By Our Financial Staff

OMV, Austria's state oil group, plans to go ahead with its share offering in spite of the recent turmoil in the world's financial markets.

It said yesterday that the Austrian stock market had not been hit as hard as many others in Europe and that the weaker dollar would help cut costs.

Austrian banks and other investors have already placed 341,000 advance orders for the OMV share issue, which represents 25 per cent of the group's capital.

Analysts said that Austria had only a limited number of industrial shares on the open market, which helped to make the OMV issue attractive to domestic investors.

The Government will sell 500,000 new shares in the offering, which is expected to raise Sch2.5bn (\$200m), with 60 per cent allotted in Austria and the rest in West Germany, the UK and Switzerland.

**Restructuring at ESAB helps lift profits 39%**

BY SARA WEBB IN STOCKHOLM

ESAB, the world's leading manufacturer of welding equipment, increased its nine-month profits by 39 per cent to SKr140m (\$22.8m) after financial items helped by improved cost efficiency, plant closures and stabilised markets.

Full-year profits (after financial items) are expected to exceed the 1986 figure of SKr135m. However, ESAB warned that it still planned to bear restructuring costs in the final period of 1987 and would not give a detailed profit forecast.

Mr Kjell Johansson, finance director, said: "We planned to bear all our restructuring costs in 1987 and expect the positive effects to show up in 1988, although we are already reaping the benefits."

The group has trimmed sales and administration costs in the last 10 months. The closure of two production units, in Finland and Sweden, has helped to fill capacity at its other electrode factories.

The market for standard machines had shown a considerable improvement and should continue to be strong, Mr Johansson said.

The group's order intake during the first nine months totalled SKr2.02bn, down 3.7 per cent on the comparable period last year, although this is chiefly because the 1986 figure had been boosted by a SKr227m construction order to the Soviet Union.

Group sales slipped by 2.3 per cent to SKr2.04bn.

ESAB said the market for welding products in western Europe had improved slightly, but that the market was still weak in central Europe.

Order intake increased in the period, particularly for standard welding machines.

ESAB said demand for automatic equipment, which had been strong in West Germany and the US, had fallen. However, demand for cutting equipment had improved in the US, which compensated for lower orders for automatic equipment.

The unit reports an increase of almost 19 per cent in the number of holiday bookings.

Karstadt's parent company staff costs, including pension provisions, rose 2 per cent to DM1.54bn in the nine months. The full-time workforce fell to 48,936 from 49,897 at Karstadt's 156 retail stores.

Neckermann Versand's turnover in the nine months rose 8 per cent to DM1.50bn. Nur Touristik's turnover advanced by 17.4 per cent to DM1.42bn.

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Neckermann Versand's turnover in the nine months rose 8 per cent to DM1.50bn. Nur Touristik's turnover advanced by 17.4 per cent to DM1.42bn.

The unit reports an increase of almost 19 per cent in the number of holiday bookings.

Karstadt's parent company staff costs, including pension provisions, rose 2 per cent to DM1.54bn in the nine months. The full-time workforce fell to 48,936 from 49,897 at Karstadt's 156 retail stores.

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Assistant Director**Warburg Securities**  
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November 1987

**NOTICE OF EARLY REDEMPTION**  
**U.S. \$100,000,000**(Incorporated as a Società per Azioni in the Republic of Italy)  
**LONDON BRANCH (the "Bank")**  
Floating Rate Depositary Receipts due 1992  
(the "Receipts")  
Issued by the Law Debenture Trust Corporation p.l.c.

In accordance with the terms and conditions of the Receipts the Bank will redeem all of the outstanding Receipts, being U.S. \$100,000,000 nominal amount, at their principal amount together with accrued interest on December 7, 1987 (the "redemption date") when interest on the Receipts will cease to accrue. Payment of principal together with payment in respect of Coupon No. 15 will be made in accordance with the terms and conditions of the Receipts at any of the paying agents who continue to be listed in the terms and conditions of the Receipts. Receipts and coupons will become void unless presented for payment within five years from the redemption date.

By: The Chase Manhattan Bank, N.A.,  
London Branch, Principal Paying Agent

Dated: November 4, 1987

Notice of Redemption

**Inter-American Development Bank**  
**U.S. \$100,000,000****11% Bonds due 11 December, 1992**NOTICE IS HEREBY GIVEN that, pursuant to the terms and conditions of the Bonds, Citibank, N.A. as Fiscal Agent, has selected by lot for redemption on December 11, 1987 US\$8,000,000 principal amount of said Bonds, at the redemption price of 100% of the principal amount thereof. Bonds selected by lot for redemption are as follows:  
Outstanding Bonds bearing serial numbers ending in any of the following two digits:

25 32 35 65 71 75

Payment will be made upon surrender of Bonds together with all coupons maturing after the date fixed for redemption, at the Principal Paying Agent shown on the Bonds. Coupons maturing on December 11, 1987 should be delivered and presented for payment in the usual manner. On and after December 11, 1987 interest on the Bonds will cease to accrue and unredeemed coupons will become void. Outstanding after December 11, 1987 US\$94,000,000.

November 4, 1987  
By Citibank, N.A. (CIBS Dept.)  
London, Fiscal Agent**CITIBANK****GA to sell stake in S African subsidiary**

By Our Financial Staff

GENERAL ACCIDENT, the UK composite insurer, is selling a 20 per cent stake in General Accident Insurance, its South African subsidiary, to First National Bank (formerly Barclays).

After the sale the British parent will be left with a 51 per cent shareholding in its South African subsidiary.

Mr Ian Bain, General Accident's assistant general manager, said in Johannesburg yesterday that the sale did not represent a divestment as the British parent had agreed to invest the proceeds of the sale in new First National shares.

He added that the sale formed part of the British parent's strategy of taking local partners into its foreign businesses.

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## INTERNATIONAL COMPANIES &amp; FINANCE

## Sentrachem ahead at six months

BY JIM JONES IN JOHANNESBURG

POORER MARKETS for fertilisers and crop protection chemicals restrained sales by Sentrachem, the South African chemicals group, in the six months to September 30, 1987. But, although sales to the agricultural sector dropped by 1 per cent, sales of other chemical products rose by 19 per cent.

First-half turnover rose to R559.3m (S386m), from R538m in the corresponding period of 1986. Interim operating profits before tax and finance charges increased to R47.2m, from R30.4m, and interim pre-tax profits were R30.8m, against

R5.4m. For the last full financial year, turnover was R1.14bn, operating profits were R33.6m and pre-tax profits R18.9m. The group is completing a large scale re-organisation involving the closure or sale of loss-making divisions. The balance sheet has also been restructured and borrowings reduced, following a R100m issue of preferred ordinary shares in August.

First-half earnings were 17.9 cents a share, against last year's 14.2 cents, and dividends have been resumed with the declaration of a 5 cents interim payment.

## South African building society maiden result

BY OUR JOHANNESBURG CORRESPONDENT

ALLIED, South Africa's third-largest building society, which converted to a mutual society to an equity-based corporation in March, earned pre-tax profits of R45.5m (US\$24.4m) in the six months to September 30, 1987. Half-year interest and operating income was R417.1m and interest payments and operating costs totalled R368.6m. No comparative figures are available as the company was incorporated in its present form only in March.

Several of the country's build-

ing societies have taken advantage of changed legislation and have ceased to be mutual societies. Allied acquired a banking licence, and since the end of September, has merged its banking and building society operations. At present, demand for consumer and industrial finance is sluggish but demand for mortgage loans is comparatively buoyant. First-half earnings were 10.5 cents a share and a maiden interim dividend of 5 cents has been declared.

## First-half advance for Associated Furniture

BY OUR JOHANNESBURG CORRESPONDENT

ASSOCIATED Furniture (Afcol), the South African furniture manufacturer, increased turnover in the six months to September 30, 1987 and, as a result, benefited from better capacity utilisation.

First-half turnover rose to R244m (S123m), from R192m in the corresponding period of 1986. The interim operating profit before tax and finance charges was R18.9m, against R10.2m, and the interim pre-tax profit increased to R16m, from R6.6m. Turnover totalled R388m in the financial year to March 31, 1987, the year's operating profit was R25.9m, and the pre-tax profit was R17.7m.

The directors believe a good level of sales should materialise over the Christmas season and that the financial year's attributable earnings should increase significantly "barring unforeseen socio-economic developments or industrial unrest."

First-half earnings rose to 64.9 cents a share, from 33.2 cents, and the interim dividend has been lifted to 32.5 cents from 19.5 cents. Last year's total earnings were 100.4 cents and the year's dividend was 50 cents. Afcol is 95 per cent owned by South African Breweries.

## Romatex boosts earnings

BY OUR JOHANNESBURG CORRESPONDENT

ROMATEX, the South African textiles and floor coverings maker, almost doubled profits in the year to June, although turnover grew at a lower rate than inflation.

Sales rose to R552m (S274.6m), from R490m. Some divisions failed to meet planned sales volumes. However, pre-tax prof-

its almost doubled, to R54.5m from R27.8m. Net earnings increased to 123.5 cents a share from 64.7 cents and the year's dividend has been lifted to 50 cents from 26 cents. Romatex is an indirect subsidiary of the Barlow Rand group.

## Carter Holt Chilean unit lifts nine-month profits

BY OUR FINANCIAL STAFF

CARTER HOLT Harvey (CHH), the New Zealand forestry company, says its Chilean unit, Copec Group, has reported a NZ\$165.2m (US\$99.1m) after-tax profit for the nine months ended September, against NZ\$86.4m for the same period in 1986.

Third-quarter net profit was NZ\$51m, against NZ\$35.5m in the second quarter, and compares with a 1986 third-quarter net profit of NZ\$40.1m and a 1986 second-quarter net of NZ\$38.2m.

Mr Richard Carter, CHH's executive chairman, said the results of Copec's fishing and for-

estry companies were outstanding, and other sectors made gains.

He said Chile's national forest product exports were US\$407.8m from January to September, compared with US\$400m for the whole of 1986. Exports are expected to exceed US\$500m for all 1987.

Sales of all main forestry products are increasing steadily, and the industry's main markets are China, West Germany and the US, Mr Carter said. CHH holds 33 per cent of Copec through its investment company Los Andes.

Peter Marsh looks at the growth hopes of 'Switzerland's biggest chemicals company

## Ciba-Geigy cleans up its public image

FOR Mr Alex Krauer, chairman of Ciba-Geigy, the biggest Swiss chemicals company, the events of November 1 last year marked a watershed. That was the day of an enormous spillage of polluting materials into the Rhine from a warehouse operated by Sandoz, another leading Swiss chemicals producer.

The accident led to a storm of protests from ecology-minded citizens in Basle, where both Ciba-Geigy and Sandoz have their head offices, and also in France, West Germany and the Netherlands, where the effects of the pollution were felt the most.

Mr Krauer says the upsurge of emotion about pollution has led to sweeping changes for the chemicals industry in general. Ciba-Geigy has reorganised its policies over both waste management and in the way it presents itself to the public. It will no longer be sufficient to have good products, an efficient organisation and a strong balance sheet. To be successful in the 1990s, you will have to win the acceptance of the people who live near your plants. People will have to believe in your professional competence and your ability to manage technology.

Mr Krauer, a lean, ascetic-looking 56-year-old, who became Ciba-Geigy's chairman in May, is backing up these words with cash. He says Ciba-Geigy will spend SF1.8bn (S884m) over the next three years on anti-pollution measures, double the amount of previous years.

The money, comprising roughly a quarter of Ciba-Geigy's total capital spending, will be invested in such areas as improvements to water-treatment plants and new incinerators.

Mr Krauer took over the top job at Ciba-Geigy after 31 years with the company, which he joined straight from university as an economist. Together with the new policies concerning pollution, another priority for the chairman is to continue the company's strategy of a steady build-up of its main chemicals businesses together with a limited expansion into new, specialty areas.

Ciba-Geigy, which with sales last year of SF1.8bn (S10.9m) ranked as the world's seventh-biggest chemicals producer, gains three-quarters of its sales and profits from what Mr Krauer calls the company's three "pillar" businesses - pharmaceuticals, agricultural products and plastics.

Total sales, measured in Swiss francs, were down 12 per cent in 1986, with a similar drop in profits. Much of this was due, says Mr Krauer, to currency movements. Ciba-Geigy is more than usually influenced by such slump in the US farming industry.



Mr Alex Krauer, chairman of Ciba-Geigy

As though to prove Ciba-Geigy's rules are not inviolable, however, the company has recently made a number of small-scale acquisitions to manoeuvre into what are for the company two new and relatively disparate activities - contact lenses and lasers.

It has built up its Ciba Vision contact-lens unit, which is espe-

cially strong in the US, over the past five years, through buying other companies, the most recent of which was the lens care subsidiary of Cooper Vision of the US. Sales of Ciba Vision, accounted for both by lenses and cleaning solutions, are likely to total \$300m this year, according to Mr Krauer. This will position Ciba-Geigy among the world's top three or four lens companies, in which area other leaders include Bausch and Lomb of the US and Britain's Pilkington.

In lasers, the Swiss company in the summer concluded a \$234m take-over of California-based Spectra-Physics, the world's top laser producer. The US company has had, however, a patchy commercial record. It showed a profit last year of less than \$1m on sales of \$210m, and in 1985 made a loss.

Mr Krauer appears to relish the challenge of integrating Spectra-Physics, which has a reputation for having free-wheeling management and being driven scientifically rather than commercially, into the more conservative structure of his company. He says he hopes that being part of a multinational will not curb the entrepreneurial spirit of the US concern.

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Junior Guaranteed Undated Floating Rate Notes

Notice is hereby given that the Rate of Interest for the Interest Period from 5th November, 1987 to 5th May, 1988 is 8 per cent. per annum and that on 5th May, 1988 the amount of interest payable in respect of each U.S.\$5,000 principal amount of the Notes will be U.S.\$202.22 and in respect of each U.S.\$50,000 principal amount of the Notes will be U.S.\$2,022.22.

4th November, 1987

Barclays de Zeeuw World Limited Agent Bank

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Subordinated Floating Rate Notes due 1989

- Private Placement -

In accordance with the provisions of the Notes notice is hereby given that for the six month period from October 30, 1987 to April 29, 1989 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S.\$ 1,034.31.

Frankfurt/Main, October 1987

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## INTERNATIONAL CAPITAL MARKETS

Lawyers are re-examining escape clauses, reports Clare Pearson

## When to claim force majeure

THERE IS nothing like a bear market for concentrating the mind on the small print.

The stock market crash over the last few weeks has presented underwriters with a host of dilemmas of which the attempt to halt the British Petroleum privatisation issue was only the most conspicuous.

For instance, in the equity-related sector of the Eurobond and Swiss franc bond markets a string of issues has been postponed or withdrawn - the most notable being the Aflin deal for Bell Resources, pulled by Merrill Lynch at the eleventh hour before its signing.

Underwriters, for whom in the past most equity-related issues were a one-way ticket to making money, are now focussing intently on exactly what they are committing themselves to when they win a mandate from a borrower.

The Euromarkets' main concern centres around the future wording of "force majeure" - which means the same as "act of God" - clauses which permit underwriters not to go ahead with issues.

Until now, there have been many different wordings for the clauses, depending on prior discussions between lead manager and issuer. In BP's case, for example, the clause outlined the circumstances in which underwriters could declare force majeure: basically, if something occurred "of such magnitude and severity" which a majority of underwriters thought "should not be regarded as a proper underwriting risk".

A declaration would trigger

consultations between the underwriters and the UK Treasury, and if they could not agree, the Bank of England was to be brought in.

It was suggested at last Friday's board meeting of the International Primary Market Association (IPMA), the trade body for the new issues market, that standardised wording for force majeure clauses in international issues should be agreed upon, possibly for both debt and equity issues.

Formats vary widely, but a typical clause divides into two parts. The first details specific circumstances in which force majeure might be declared, such as the imposition of exchange controls, or market collapses. The second refers to more general financial, economic and political circumstances "materially affecting the issue".

## Thorny question

The second section leaves considerable scope for discussion over what is meant by a "material adverse" change. If market conditions continue to be volatile, bankers feel this may become an increasingly thorny question - and one that standardised clause could solve.

One member of the IPMA board said: "The aim of such a clause would be to draw a clear distinction between what might be deemed daily changes in market conditions, and major fluctuations."

However, he admitted that the formulation of such a clause

would be a lengthy and tortuous business. Indeed, it is not clear at the moment that all the board members would either support such a measure or consider it within IPMA's brief.

Another related question is that of the time during which a force majeure clause should be put into action.

On the surface, the situation is clear: it may be activated only up to the point when the subscription agreement has been signed. But in practice, bankers say the issue is clouded by a number of other factors.

The question has been brought to a head by Merrill Lynch's decision to withdraw Bell Resources' bond on October 22. The deal was not due to be signed until the following Monday, yet it had been priced, allotted and largely distributed. In that sense, some argue, Merrill had some sort of commitment to give Bell Resources its money.

Some bankers also argue that in spite of the precipitous fall in the price of Broken Hill Proprietary's shares, into which the bond was convertible, market conditions did not necessarily justify Merrill's decision. The bonds, for instance, incorporated put options, so that they could be viewed as fixed-rate instruments.

Others say that, although the bonds were trading as low as 10 points below their issue price, this was no worse than the levels hit by Japanese equity warrants bonds during the summer, in some cases even before they were launched. Yet then their lead managers went ahead and launched them.

But perhaps the most significant issue that the Bell Resources affair has raised is that Merrill would not have felt it had to pull the bond if it had not followed the comparatively recent fashion of fixing the terms on equity-related bonds very shortly after they are launched - launching them almost on a "bought deal" basis.

With the benefit of the hindsight afforded by the last few weeks, bankers are now saying this practice, which mimics the straight debt market, has been far too readily adopted in the equity-related sector over the last 18 months.

## Commitments

Apart from the pricing and timing questions raised by the fate of Bell Resources' bond, it will at least make borrowers inclined to extract stiffer business commitments from lead managers, while underwriters are sure to look more closely at what could be termed their "informal" commitments.

For instance, it is not unusual in the fixed-rate debt market for a lead manager to agree to hold the price of a bond at a certain yield spread relative to US Treasury bonds. Bankers fear that in the future an issuer might ask a lead manager not to withdraw an issue unless, say, the Dow Jones index falls below a certain point.

"One thing is sure," says Mr Cliff Dammers of Merrill Lynch. "People are going to have to think much more rigorously about what they are doing when they agree to launch an issue."

## BIS chief calls for hedging rule change

By William Dufosse in Zurich

REGULATIONS governing hedging operations might have to be changed after the recent plunge of prices on world stock markets, Mr Alexandre Lamfalussy, general manager of the Bank for International Settlements (BIS), said yesterday.

He also argued that after the plunge it no longer made sense to say that supervisors and capital adequacy measures were needed only for banks. International co-operation between banking supervisors had to be extended to the securities industry as well.

Future markets and computerised trading have been widely blamed for aggravating market falls. Traders and backroom specialists report that the charge has not been proved.

The issue of whether financial markets should be regulated in the same way as the stock market in prices could not be ignored, Mr Lamfalussy said.

In particular, the question had to be addressed of whether hedging operations in markets for shares and futures, based on computerised trading programmes, had added to the selling pressures on the stock market.

Risks, against interest rates for example, hedged against by some means or other, were being redistributed to more willing risk takers. But the financial system as a whole could not insure itself against interest rate risks, Mr Lamfalussy said.

It was not certain that those taking on the risks were able to assess them realistically. The question of whether risk takers were not engaged had been raised by the recent closure for a week of the Hong Kong stock and futures exchanges.

Interest rate risks were related to the changes in policy, which were not always easy to foresee, Mr Lamfalussy said.

He recalled that in the early 1980s the BIS had set up a system that had protected itself against interest rate risks on its international lending by introducing adjustable rates.

The result had been to shift the risk of a dollar interest rate rise with severe consequences for the quality of banks' international loans.

Recent events on stock exchanges had also underlined the importance of market players having adequate financial resources to withstand a big shock, Mr Lamfalussy said. This, he claimed, confirmed the validity of the BIS's long-standing favour of international co-operation between supervisors of securities industries.

The BIS general manager agreed, however, with those who regard the unrelenting drop in share prices in New York as a signal from the market about the credibility of current US economic policy.

## £125m FRN for Investors in Industry

By Stephen Fidler, Euromarkets Correspondent

INVESTORS IN INDUSTRY (II), the UK business finance concern, launched a £125m floating-rate note yesterday, a move which a senior company executive said reflected confidence by its clients about the market in foreign exchange and interest rate swaps.

Many borrowers, including II, have been aggressive users of the swap market to obtain funds at very competitive interest rates.

Mr Donald Clarke, II's finance director, said the decision to go for the swap issue was taken because "it became clear that the FRN market was there and other markets were not so obviously available."

In taking on swaps, you are taking on risks that you don't have in your own currency. They are difficult risks to assess, and don't concern us much in normal times," he said. The company was, however, quite content with its current swap book.

The seven-year notes, lead managed by Warburg Securities, have been sold at 74 per cent of face and will be placed in the market over three months at 8.4 per cent.

Warburg said the issue had been well received, being bid at 82.35, a discount slightly in excess of its full face, and cited demand from corporate treasurers and foreign banks. The "realistic" pricing of the issue had led to some modest downward adjustment in the prices of seasoned issues, he said.

Conventional sterling FRNs have been rare since the debacle in the FRN market at the turn of the year. Most sterling floaters have been for mortgage finance companies, although there have been issues for building societies.

The company, 15 per cent owned by the Bank of England and the rest by the UK clearing banks, has been one of the most frequent British visitors to the Euromarkets since its debut in the Eurosterling market 10 years ago this month.

## Late boost to prices in a thin day's trading

BY CLARE PEARSON

CONTINUED UNCERTAINTY over where the dollar would find a floor value kept Eurodollar bond trading thin yesterday. A public holiday in Japan also dulled activity.

Eurodollar bond prices were bolstered late in the day by falls in the New York equity market and a rally in the dollar. Ten-year Eurodollar bond prices closed about 3/4 percentage point higher than their lows during the morning.

Yield differentials between higher-rated sovereign paper and US Treasury bonds continued to narrow. Dealers said this reflected buying by US insurance companies, which have slightly narrowed their yield requirements over the last few days.

However, yield spreads on medium-rated corporate paper were widening substantially. This was seen as a corrective move bringing them into line with lower-rated issues, which have traded at significantly higher yield margins since the stock market crash.

The Australian dollar bond market was showing signs of stabilising after the shock of Monday's news that Orion Royal Bank, previously the second largest market maker in the sector,

was withdrawing from the Eurobond market.

Aside from concern about the effect this would have on the liquidity of the sector, dealers had been worried that Orion might have been left with a large position to unwind into the market. But yesterday there appeared to be no sign of this.

Australian dollar bond prices ended the day about 3/4 percentage points lower, but this mainly

reflected overnight falls in the Australian domestic bond market and the weaker currency.

SG Warburg led a £125m floating-rate note issue for Investors in Industry. The only other two deals of the day were specialty FRNs, targeted at specific brackets of demand.

LFCS International led a £150m five-year bond for Credit Commercial de Belgique/Geenendekrediet van België. The bond pays 55 basis points below the Japanese long-term prime rate. It is priced at 100 1/4. Yamaichi International (Europe) led a \$50m three-year par

bond for Kansallis-Osake-Pankki, priced at 100 1/4. Seventy per cent of the redemption value is in US dollars, and 30 per cent in New Zealand dollars. It will pay 25 basis points over the yield on 10-year US Treasury bonds.

In the D-Mark domestic bond market, prices rose by about 1/4 point, spurred by the weaker dollar. D-Mark Eurobond prices were unchanged to 1/4 point better.

Deutsche Bank led a DM300m 6 1/2 per cent bond for the European Investment Bank, which will be traded interchangeably with an outstanding DM200m issue for the borrower, launched in July. The new bond has a 7 1/2-year maturity and is priced at par. It traded at 1 1/2 bid, compared with 1 1/4 per cent fees.

In the Swiss franc foreign bond market, prices closed unchanged to slightly higher in moderate volume. Demand for top-quality paper continued strong.

Swiss Bank Corporation announced a SF120m 10-year bond for Fidelity and Guarantee, the US insurance company. In spite of an attractive indicated 5 1/2 per cent coupon, dealers said the borrower's name was unlikely to attract investors. The issue price is indicated at par.

## Dean Witter swaps bond team

BY RODERICK ORAM IN NEW YORK

DEAN WITTER, the Wall Street firm owned by Sears, Roebuck, the largest US retailer, has fired almost half its municipal bond underwriting staff so that it can hire the nucleus of the Salomon Brothers' team and last month in a swinging strategic review.

Salomon, the leading issuer of municipal bonds with about 10 per cent of new issues so far this year, decided to abandon the sector because of changes stemming from last year's tax reform.

The volume of new issues had fallen sharply and the market had become almost the sole pre-

serve of retail rather than institutional investors. Competition had intensified, slashing fees and profits.

Dean Witter, on the other hand, has a much stronger retail investor base than Salomon and has been building up its municipal bond sales and trading departments for some time.

Mr Macon Brewer, president of Dean Witter Capital Markets, one of the firm's operating units, said: "Our biggest and best customers want the product."

However, until Monday's move the firm had been weak on the underwriting side, ranking

less than 20th in terms of market share. Instead of originating the bonds, we were buying them on the Street," Mr Brewer said.

It hopes to correct that by hiring Mr John Dornier and Mr Penn Putnam, formerly managing directors of Salomon's municipal finance department.

In addition, some 25 other Salomon employees have joined Dean Witter. But to make room for them, Dean Witter will be firing about 20 of its existing professional staff in the area. They have not been offered jobs elsewhere in the firm.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on November 3													
US DOLLARS						Change on							
Symbol	Issued	RM	Offer	Day	Week	Yield	Symbol	Issued	RM	Offer	Day	Week	Yield
Alcoa 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Alcoa 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
American 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 9 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
American 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 10 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
AS 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 11 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
AS 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 12 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Bell 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 13 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Bell 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 14 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
British 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 15 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
British 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 16 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Canada 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 17 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Canada 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 18 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
CEC 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 19 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
CEC 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 20 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Comdisco 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 21 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Comdisco 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 22 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Coca-Cola 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 23 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Coca-Cola 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 24 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Credit 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 25 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Credit 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 26 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Danubius 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 27 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
Danubius 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 28 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 7 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 29 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 8 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 30 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 9 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 31 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 10 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 32 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 11 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 33 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 12 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 34 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 13 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 35 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 14 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 36 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 15 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 37 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 16 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 38 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 17 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 39 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 18 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 40 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 19 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 41 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 20 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 42 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 21 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 43 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 22 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 44 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 23 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 45 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 24 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 46 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 25 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 47 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 26 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 48 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 27 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 49 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 28 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 50 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 29 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 51 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 30 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 52 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 31 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 53 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 32 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 54 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 33 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 55 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 34 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 56 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 35 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 57 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 36 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 58 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 37 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 59 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 38 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 60 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 39 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 61 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 40 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 62 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 41 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 63 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 42 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 64 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 43 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 65 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 44 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 66 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 45 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 67 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 46 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 68 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 47 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 69 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 48 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 70 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 49 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 71 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 50 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 72 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 51 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 73 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 52 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 74 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 53 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 75 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 54 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 76 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 55 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 77 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 56 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 78 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 57 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 79 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 58 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 80 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 59 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 81 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 60 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 82 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 61 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 83 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 62 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 84 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 63 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 85 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 64 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75	AT&T 86 1/2%	1987	100	99 1/2	99 1/2	99 1/2	8.75
E.C.F. 65 1/2%	1987	100	99 1/2	99 1/2	99 1/								



## MANAGEMENT



## PART TWO: PERSONNEL

THE SOARING salaries, the mass defections, recruitments and - more recently - dismissals, and the frantic life-styles of the new breed of stockbrokers and market-makers have been the most salient features of the run-up to Big Bang and the year after.

For the managers of the UK's securities firms, the restructuring of their organisations and the recruitment and remuneration of staff has been the issue which has occupied more of their time than any other. After all, staff numbers have more than doubled in many firms and staff costs typically account for more than 70 per cent of the total.

In 1983-84, after the Stock Exchange agreed to abandon its minimum commissions cartel and then to allow banks, brokers and jobbers to merge, Stock Exchange firms had to grapple with several contentious staffing issues in preparing for the new era.

These were some of the questions:

- Is the best way of building up strength and expertise across-the-board by merger and acquisition, or by recruitment and training?

- If the acquisition route is followed, what steps should be taken to ensure that the key employees do not move elsewhere and that they remain highly motivated?

- Should the traditionally separate broking, market-making and corporate finance operations be pushed together into a tightly integrated and centrally-controlled unit? Or, in view of the likely cultural clashes and potential for conflicts of interest, is it preferable to let them continue operating autonomously?

- To what extent should the old partnership system of remuneration - with its modest fixed salaries but often substantial profits shares determined largely on the basis of seniority - be abandoned?

Those banks which bought expensive stockbroking and even more expensive jobbing firms were accused of paying ex-

## When golden handcuff meets golden hello

Clive Wolman explores the various paths followed by firms aiming to create and retain loyal teams

sive prices for assets that could get up and leave at any time.

Those sceptical of acquisitions argued that the general upheaval in the securities industry meant that neither reputation, customer loyalty nor the corporate ethos of broking or jobbing firms would count for much.

By recruiting and training individuals themselves, these firms said they would be able to develop a new corporate culture at lower cost and without being saddled with the less profitable parts of existing firms. According to John Holmes, managing director of Morgan Grenfell Securities, which acquired a jobber but not an equity broker: "We avoided the overheads that were built up in regulated markets. Other firms have a lot of dead wood."

This approach has proved correct to the extent that many of the pre-Big Bang firms continue to suffer from excessive overheads. Even a successful firm like Hoare Govett is at least 20 per cent overmanned according to one well-informed estimate.

But, overall, those which have spent the most on acquisitions, particularly of jobbing firms, rather than relying on recruitment, have fared best.

The first reason for this is that methods of operating have changed less than was expected. Most equity deals are still carried out on a commission basis and investment research is conducted, disseminated and evaluated in the same way as before Big Bang.

Secondly, the failure of many analysts to perform as well after moving to a new home, for example the former Springeours Vickers electronics research team that left for Smith New Court just before Big Bang, has highlighted the importance of strong buy-up and close relationships with salesmen.

There has also been little evidence of the widely feared cultural clashes and bust-ups on the trading floors between the different components of an integrated firm, for example, over the extent to which the salesmen and analysts should help the market-makers to run their books.

Sir David Scholey, chairman

of S.G. Warburg, the largest spender on stockbroking and jobbing firms together with Barclays de Zoete Wedd (BZW), says: "We no longer have Miltonian cliques or Akroyd cliques. People don't think in those terms."

Simon Haslam of Spicer and Pegler, one of the leading management consultants to the securities industry, confirms Scholey's optimism: "In practice, the differences in ways of viewing things between banker, jobber and broker have not been so marked and most combinations have worked better than I thought. They have gone to great lengths to make sure that people knew each other

If the acquisition route is followed, what steps should be taken to ensure that the key employees do not move elsewhere and that they remain highly motivated?

and understood where the organisation was going."

Leslie Deighton, a consultant to the banking industry on organisational issues, detects more stresses beneath the surface as individuals jostle for position in the new emerging hierarchies. "It is surprising how political people have become. But this has been a necessary part of a roughing up process. They needed to create some constructive friction to get people to change their habits," he says.

The powerful competitive pressures, which have redirected internal tensions towards the enemy without, and careful preparation and training have helped the integration process. Most firms held several lengthy rehearsals which simulated post-Big Bang trading conditions.

BZW took staff from its subsidiaries away on intensive group acclimatisation sessions over the weekend. "We had to dilute the tribalism that existed in each of the houses," says BZW chairman Lord Camoy. "We recognised that there was bound to be a clash of interests if peo-

ple were doing their jobs properly. But people have still got their money tied up in this venture and need to make it succeed."

Most banks, such as National Westminster, which have attempted the full integration of their acquisitions, have found stockbrokers more obstructive to change than jobbers, with their flexible trading instincts. The conservatism of the brokers has been a particular problem when two broking firms, of approximately equal size and status, have merged, as with Simon and Coates and Laurie Milbank under the umbrella of Chase Manhattan.

Several banks and broking firms have backed away from full integration when confronted by staff opposition and by the realisation that the synergies would be difficult to achieve. Hill Samuel's plans to integrate its corporate finance department with Wood Mackenzie's corporate research and securities distribution arms - to which a market-making arm was added - never got off the drawing board. Sir Robert Clark, Hill Samuel chairman, admitted in September that its belief in integration had been mistaken.

Whatever the difficulties of putting together two or more well-established firms, the most clear-cut benefit to accrue to those banks which spent heavily on acquiring brokers and jobbers has been in their settling of bargains.

The need for efficient settlement procedures, almost universally overlooked until the last few months before Big Bang, has been highlighted by the doubling of the number of bargains to around 55,000 per day over the past year.

The offices that have best handled the increase in paper processing are those of the former jobbing firms. Their experience in handling high volumes of low margin transactions and their understanding of the complexities of the stock borrowing system have been crucial.

Stock borrowing, which allows a market-maker to speed up his delivery of share certificates in return for cash, has greatly improved the cash flow and profitability of the ex-jobbing firms at a time when most



City dealers at work: the powerful competitive pressures have redirected internal tensions towards the enemy without

firms have been suffering from a large backlog of paper.

Recruitment of expertise from the back offices of rival firms has not been easy. Settlements staff are generally more loyal than analysts or traders. And the effectiveness of a department depends much more on team work and organisational structure than on any individual.

Those firms which have relied heavily on recruitment have not found the going easy. The County Investment banking subsidiary of National Westminster bought relatively small broking and jobbing firms and has filled in the gaps with an ambitious recruitment programme, increasing the staff of the three newly-merged firms from 800 to 2,200. This has absorbed large amounts of management time to the possible neglect of team-building.

Charles Villiers, County chairman, agrees: "In a raging bull market, it would have been better if we had bought larger firms. But at the time, the idea of paying large amounts for people who might leave was unattractive."

Among the more successful recruitment strategies has been Citicorp Springeours Vickers' moves to build up a market-making arm from scratch; it now has an estimated 8 per cent market share.

The counterpart of successful recruiting has been the failure of acquiring firms to hold onto staff. All those banks which acquired Stock Exchange member firms went, by British standards, to unusual lengths to attempt to tie down staff. "Golden handcuffs" were applied not only to former partners as part of the purchase terms but also to senior employees in the "marriage layer".

But in practice, golden handcuffs have not been particularly effective. They have often been neutralised by the "golden hello" offers of the recruiting firms and in cases in which staff discontent has become widespread, the parent companies have felt obliged to waive their strict legal rights if only because retaining the staff would have been even more disruptive.

Thus Greenwell Montagu Securities, the Midland bank subsidiary, lost more than 25 staff, of whom about half were partners, over the summer. Shearson Lehman Securities also released the golden handcuffs on partners over the summer as

discontent mounted. It subsequently dismissed 150 staff.

Even more difficult than retaining staff has been devising packages to motivate them. Some acquiring firms have allowed at least the most senior staff some form of equity participation. But the more imaginative "earn-out" packages, which have become popular in the acquisition of US investment management firms, were not tried out in London (except in a diluted form by a few banks such as Warburg).

Instead, most firms have moved towards higher basic salaries and smaller bonuses, typically 20-30 per cent of the total based on individual performance. This gives less flexibility to cut salary bills in hard times, although as a result of October's stock market fall many firms are expected to cut 1987 bonuses to a minimum.

A sign of the changing cultural norms in the City is elsewhere in British industry is that most bank executives have accepted that their best securities salesmen and traders will earn more than they do, even if they are 30 years younger.

But only a few of the US-owned firms such as Shearson Lehman have been willing to go the whole hog towards individual performance-related pay, by giving salesmen purely on a commission basis.

According to David Clementi, managing director of Kleinwort Greaves Securities: "If you put your salesmen on commission they will tend to move to whoever gives them a higher wage packet. We work hard to create a team approach. I tell the salesman they are also being judged on the business they give to the market-makers and not just on commission income. We also want our best salesmen to spend some of their time helping with a corporate finance deal or training."

Probably the most serious defect in the pre-Big Bang preparations has been the failure of both the Stock Exchange and the individual UK-owned firms to organise training programmes. This has contributed to the shortages and inefficiencies in key areas, particularly settlements, and inflated salary levels.

Mark Austen, who heads the financial services consultancy of Price Waterhouse, reports a recent flurry of enquiries about setting up training programmes. But he says: "Training has long lead times and stockbrokers have always been reluctant to spend on long-term investments. The US and Japanese firms have a different approach. They will, for example, take graduates from here to New York for several months to train them."

The first article in this series was published yesterday; the next will appear tomorrow.

### Business courses

Strategic vision - is it torpedoed by "short termism"? London, November 16. Fee: non-members £172.50; members £143.75. Details from Christa Langan, The Strategic Planning Society, 15 Belgrave Square, London SW1 8PU.

Rise to manage executive time more effectively. London, December 1. Fee: £120 + VAT (non-members); £140 + VAT (members). Details from IM Marketing Training, Moor Hall, Cookham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922 ext 2229.

Spreadsheet power, getting maximum value from your spreadsheet. London, November 23-24. Fee: day 1 or day 2, basic rate £225 + VAT; group rate £385 + VAT; both days basic rate £425 + VAT; group rate £385 + VAT. Details from Monadnock International, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, Trinity Road, London SW18 3SX. Tel: 01-871 2546.

The tools of marketing. London, December 11. The fundamentals of marketing. London, December 14. Fee: £120 + VAT (non-members); £140 + VAT (members). Details from IM Marketing Training, Moor Hall, Cookham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922.

The price reversal: a world of uncertainty and opportunity. London, November 23. No fee. Details from Maureen James, Arthur Andersen & Co, 1 Surrey Street, London WC2R 2PS. Tel: 01-438 3627.

Legal issues and new developments, the second annual international financial law conference. London, December 14 and 15. Fee: £435 + VAT. Details from Lisa Hamilton-Price, IBC Legal Studies and Services, Bath House (3rd floor), 56 Holborn Viaduct, London EC1A 2EX. Tel: 01-236 4080.

Two issues in banking and treasury. London, December 7-8. Fee: £325 + VAT. Details from Gerry Wallis, D C Gardner & Co, 5-8 New Street, London EC2M 4TP. Tel: 01-263 7962.

Project management for engineers. London, December 7-11. Fee: £300. Details from Nigel Meade, School of Management, Imperial College of Science and Technology, London SW7 2AZ. Tel: 01-899 5111.

Venture capital financial forum. London, December 3-4. Fee: £440 + VAT. Details from the Financial Times Conference Organisation, 2nd floor, 125 Jervis Street, London SW1Y 4JL. Tel: 01-925 2323.

Concepts of corporate financial modelling. London, December 1-2. Details from Nigel Meade, School of Management, Imperial College, London SW7 2AZ. Tel: 01-589 5111.

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"They are continually visiting our customers and talking with key engineers, and they are persistent and conscientious in seeking sales opportunities. After four years, Ometron's sales in Japan account for about 20 percent of turnover."

"As a result, this year Ometron received the Queen's Award for Export, a recognition given by Her Majesty on the recommendation of the government for superior export performance. And, of course, Ometron's exports to Japan—through Panasonic—made a significant contribution toward this achievement."

Mr. Peter Hest  
Managing Director  
Ometron Limited  
London, England



Ometron Limited manufactures computer-controlled instruments for non-contact measurement of dynamic stresses in components and structures for a wide variety of industries. Ometron is represented in Japan by Panasonic.

Panasonic is a brand name of Matsushita Electric, Japan's largest electric and electronics manufacturer. Matsushita Electric, through its export division, Matsushita

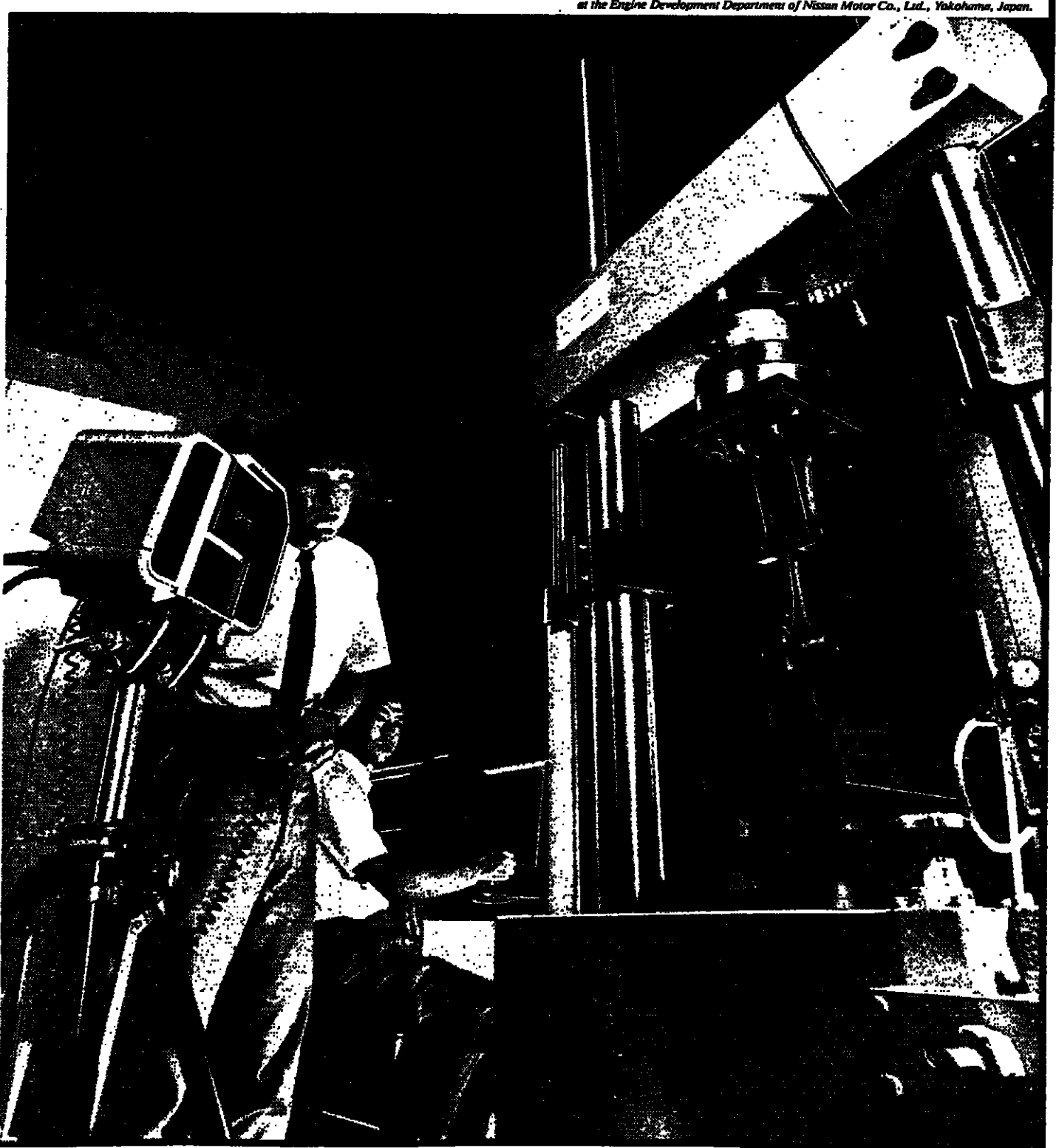
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## UK COMPANY NEWS

## Rosehaugh jumps to over £15m

BY PAUL CHEESBRIGHT, PROPERTY CORRESPONDENT

Rosehaugh, the rapidly expanding property development group which until a fortnight ago was a stock market favourite, yesterday announced a sharp increase in pre-tax profits for the year to June 30 1987. Shareholders are to receive a dividend of 1.25p compared with 1p for 1986-87. There was no interim. The cautious dividend policy reflects the group's drive for asset growth. Earnings per share were 19.49p against 16.51p in the previous financial year.

Pre-tax profits climbed from £8.5m to £15.1m in 1986-87. The rise had been foreshadowed at the interim stage.

The results helped to stabilise the share price which has been savaged by the general

downturn on the markets and the particular concern that the expansion in the demand for City of London offices is about to slow down.

It closed at 515p for a fall on the day of 38p, after having been 506p before the announcement of the figures. But this compares with a high for the year of £11.75.

However, the profit and loss account for the year gives only a partial picture of Rosehaugh's activity. The style of the company has been to undertake its biggest development projects in joint ventures with other companies and to finance them with non-recourse borrowing off the balance sheet.

The figures show a gross profit of £12.17m for 1986-87 against

£10.19m for 1985-86 and a share of income in related companies up to £2.1m from £836,000 the previous year.

Other sources of income, including interest from listed investments and interest receivable, rose from £2.63m to £7.9m, undoubtedly helped by a disguised rights issue to cover the purchase of General Funds Investment Trust.

The rapid expansion of the group, as it has spread its activities from City of London offices to schemes into retail development, housebuilding and provincial office ventures, has brought an increase in staff costs to £2.9m. But that increase was largely offset by lower interest payments.

A key factor in the future fortunes of Rosehaugh will be the

uncertainty on the Stock Exchange. Mr Godfrey Bradman, the chairman, promised shareholders that Rosehaugh would continue its cautious approach to the management of the business, and noted that "the current problems affecting the world's financial markets serve to reinforce the importance of this policy."

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## Former CES directors move into Era

BY CLAY HARRIS

MR MURRAY Gordon and two other former top executives who left Combined English Stores after its takeover by Next earlier this year, are to buy a stake in Era Group and take over the management of the furniture and games retailers.

Mr Gordon was named Era's executive chairman, the position he formerly held at CES, the jewellery, fashion accessories and chemists chain.

Mr David Roxburgh and Mr Pat Hammond-Turner, chief executive and assistant managing director respectively at CES, have been appointed executive

directors.

In addition to issuing 2.5m shares at 70p to Mr Gordon, Mr Roxburgh and Mr Hammond-Turner, Era also launched a one-for-eight rights issue at the deeply discounted price of 25p. The issue, which will raise £1.8m, has been underwritten without commission by Mr Gordon.

Era shares were unchanged yesterday at 70p.

Era said the three men had been invited to join the company in order to provide the management depth and expertise to create a substantial multiple retailing group.

Formerly 'The Times' Vener, Era at present makes and sells reproduction period furniture through Lexterton and imports and sells models and books by Rita through Richard Kohnstam and Beatrice. Mr Gordon said these 'niche' retailers had enormous potential for growth.

In the first half of this year, Era achieved pre-tax profits of £861,000 on turnover of £18.5m. This compares with the pre-tax profits of £21.8m on sales of £18m which CES achieved in its last full year of independence.

Mr David Landan, the architect of Era's redevelopment, has resigned as chairman but will remain as a non-executive director until the end of the year. He and two other directors have sold part of their holdings at 70p: the three former CES executives have taken a total of 2m shares, with another 2.5m shares being placed with institutions.

The three new directors will own a total of nearly 10 per cent of Era shares, before taking into account Mr Gordon's underwriting commitments or eventual dilution through conversion of preference shares.

## Berisford attacks ABF moves

BY CLAY HARRIS

S&W Berisford last night challenged the implication that it had been at fault in not supplying shareholders, especially Associated British Foods, information about the effect of world market turmoil on the company's business.

Charterhouse, Berisford's merchant bank, said that it had been assured that operations remained entirely sound and that there had been no material adverse change in financial condition as a result of the recent deterioration in world markets.

Meanwhile, Berisford shares fell another 18p to 295p, reflecting growing doubts that ABF intends to complete its £707m takeover bid. The shares stand more than a pound below ABF's 400p cash offer and only

2p above the price at which ABF bought its 23.7 per cent stake in May.

Charterhouse yesterday wrote a strongly worded letter to its counterpart, County NatWest, complaining that ABF had not requested any information about Berisford, nor had Charterhouse been made aware of any specific anxieties your client may have.

Charterhouse also said, "We and our client are astonished that you should have allowed your client to proceed in this way. We deplore this course of conduct which appears to be no more than an attempt to disguise your client's real intentions."

The letter followed ABF's decision to adjourn yesterday's extraordinary general meeting

until November 24, citing the need to learn more about the effects of recent market turmoil on Berisford's business. The delay is also an insurance policy to allow ABF to abort the bid regardless of the level of acceptance.

Charterhouse also defended Berisford against criticism for failing so far to produce a profit estimate for the year which ended on September 30, the day before ABF launched its bid. ABF announced the offer, Charterhouse said, "solely on the basis of its own expectations of the 1987 results."

Berisford, "a diverse and international organisation", expected to announce a profits estimate later this month.

## S&amp;N given clearance on MB bid

By Clay Harris

THE £18m bid for Matthew Brown by Scottish & Newcastle Breweries has been cleared to proceed without a new reference to the Monopolies and Mergers Commission.

Lord Young, Secretary of State for Trade and Industry, followed the recommendation of the Office of Fair Trading that there had been no material changes since 1985 when the Commission cleared S&N to launch an ultimately unsuccessful bid for Matthew Brown.

It remains to be seen whether the Matthew Brown board will now capitulate and recommend the offer or continue guerrilla warfare in an effort to thwart S&N hopes of compulsory purchase of the minority.

Matthew Brown shares lost 2p to 670p yesterday compared with the 651p value of S&N's share offer. S&N secured victory with a 700p cash offer, which was close to the 650p bid.

SEIERS IXL, Australian brewer of Foster's lager and owner of the Bluebird-based brewer, has increased its stake in Greene King, the Suffolk-based brewer, to 8.54 per cent.

REYANT HOLDINGS (Building and development, property investment) - Mr Chris Bryant, chairman and managing director, told the annual meeting the company was operating in favourable trading conditions, and the board was doing everything possible to make certain that the group produced excellent results in the current financial year. The strong demand for the company's quality houses continued with sales to match.

## Bid doubts hit Sound Diffusion

BY PHILIP COGGAN

A THIRD of the market capitalisation of Sound Diffusion, the electrical equipment leasing group, was wiped out yesterday as investors reacted to Monday's evening announcement of an 88 per cent fall in interim pre-tax profits.

The market was also influenced by fears that the poor results might dissuade Tunstall

Group, the security equipment company which has been discussing a possible merger with Sound Diffusion, from pursuing its interest. Mr Michael Dawson, Tunstall's chairman, was yesterday optimistic that a deal could yet be arranged.

"The results haven't influenced our interest," he said, "but they may influence the

price we are prepared to pay." Sound Diffusion's shares fell 15p to 32p yesterday.

The group's preliminary results for 1986 were announced last month, revealing that auditor Ernst & Whinney had insisted on the company reducing its own profit figure by over £1m. Mr Paul Storer, the chairman and managing director, then offered to retire from his position if shareholders' reactions were unfavourable and "as a direct consequence, the quoted price of Sound Diffusion's shares suffers a sustained and material fall in value."

Tunstall bought a 4.9 per cent stake shortly after the announcement of the 1986 figures and at the Annual General Meeting last week, Mr Storer said that there was commercial logic in a merger.

Mr Dawson said yesterday that "we are still waiting for detailed financial information on Sound Diffusion which the company has promised us. That is the reason why there has been no further move."

## Lee parent to seek listing

Westward Communications, the new unquoted parent of Lee International, film lighting manufacturer and supplier, is seeking a US listing by September of next year, shareholders were told at Lee's final annual meeting as a listed UK company.

The statement by Mr John Davey, non-executive chairman, is the most precise indication so

far about Westward's intentions. During the recent £198m leveraged buy-out, financed by Citicorp, US bank, Lee said US listing was likely to be sought within 18 months.

The high level of cash acceptance means that profits until re-floatation will go entirely towards servicing the interest. Westward's net liabilities are estimated to exceed £21m.

## Institutions face £500m bill for rights issues

BY NICKY TAIT

With share prices continuing their slide yesterday, UK underwriting institutions could face the prospect of paying out over £500m this week for unwanted rights issues.

Yesterday, at least one more company - Haywood Williams - joined the lengthening list of major fund-raising casualties. The £22.2m cash call by Haywood, the glass and aluminium specialist, closed with the shares trading at 275p, against a rights price of 210p; under 5 per cent of the new shares are believed to have been taken up by existing shareholders.

At cleaning group, Sketchley, which saw a £27.5m call close yesterday afternoon, market prices fell to 400p. The rights issue price stood at 400p a share, while Sketchley shares were trading at 307p - within a spread of 20p to 400p - the £22.2m cash call by Haywood, the glass and aluminium specialist, closed with the shares trading at 275p, against a rights price of 210p; under 5 per cent of the new shares are believed to have been taken up by existing shareholders.

At the time the rights issue was announced, the new shares were priced at a fairly stable 14.5 per cent discount to Cowi's market price. Cowi's shares and group's price fell by a third by the time the issue closed and yesterday ended a further 11p to 115p.

Other recent casualties - including reduced levels of take-up on rights issues or placings - have included a number of ambitious property companies, such as Helical Bar, New England Properties and Allied London Properties.

All eyes are now on the £254m call by Ladbrokes - money which is being raised to help finance its £10m purchase of the Hilton Hotels chain - which closes today, and on the £142m rights from Kleinwort Benson, the merchant banking group.

The Ladbrokes rights shares are being offered at 375p; yesterday, however, the market price fell 15p to 324p. Shareholders have until Thursday to decide on the Kleinwort issue.

Again, however, the shares weakened by 7p to 440p yesterday and now stand 10p below the rights price.

## Control Securities back in the black

Control Securities, the property company headed by Sir Ian Viner, moved back into profit in the six months to September 30, with pre-tax profits reaching £1.51m against a loss of £1.95m in last year's first half.

Since Viner moved into Control two years ago, he has transformed the company via a series of deals through which he swapped equity stakes for property portfolios. As a result of these deals, major stakes are held in Control by Heron Corporation (4.9 per cent), Mountleigh (8 per cent) and London & Edinburgh Trust (5.6 per cent).

Control now has property assets valued at £125m, at historical cost, and gearing has been reduced from 138 per cent to 12 per cent of shareholders' funds.

Plessey pays £46m for US defence group

## Setting sail with Sippican

BY TERRY DODSWORTH AND DAVID THOMAS

Plessey's acquisition of Sippican, the US defence group, will hardly have come as a surprise to investors.

For months, the company has been signalling its ambitions to expand in the US and develop its defence interests. It has built up its cash balances, cleared the decks for new ventures by merging its telecommunications activities with those of GEC, and hired a top takeover-oriented finance director in Mr Stephen Walls, late of Chesbrough-Pond's in the US.

Not least, it has been under some pressure to act from the City, where speculation has centred increasingly in recent weeks on Plessey's own vulnerability to a takeover bid.

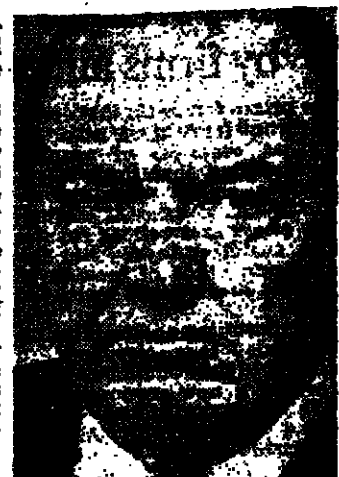
Yesterday, it finally pounced on a US target. Sir John Clark, Plessey's long-serving chairman, described the \$80m (£45.9m) deal as a purchase of "impeccable commercial logic" which gives Plessey links with a small but expanding Massachusetts-based manufacturer of specialised devices used in submarine warfare. Plessey has worked with the company for 20 years, knows it intimately, and says that its products make a natural fit with its own.

With sales last year of \$50m, Sippican is a minnow in the giant US defence business. But Plessey's own defence-related turnover in the US amounts to only about \$45m at present, so the deal gives it an immediate boost in volume terms. It also comes at a time when the acquisition cost looks cheaper because of the strength of sterling, and even if the price looks relatively high, at about 20 times historic earnings, Sippican's anticipated profits this year of a little over \$4m mean that the deal should be virtually neutral on Plessey's profits.

The commercial logic to which Sir John referred amounts to developing a mature of policies to capitalise on Sippican's geographical position and technology.

First of all, the US company will be used to channel Plessey's products - relatively strong in the submarine area - into the US through a supplier which already has a strong relationship with the Pentagon and the navy.

Second, some of Plessey's own technology can be injected into the Sippican product line, and vice-versa. Plessey has itself been expanding in the area of sonar technology for many years, and the two companies



Sir John Clark, chairman of Plessey

believe they have ideas to offer each other.

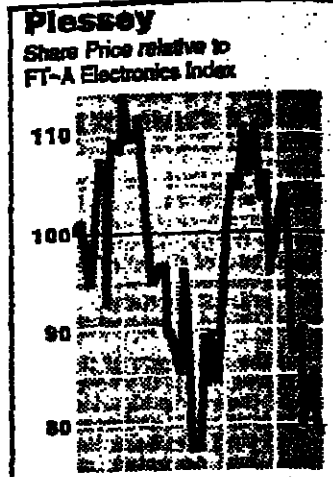
Third, Plessey says that it will be able to sell Sippican equipment to European navies. Sippican makes a range of products for which there is a strong continuing demand, mainly because they are expendable - they sink to the bottom of the sea and have to be replaced by another of the same.

One of these is a sonobuoy which is dropped from aircraft and hangs in the water to deliver radio signals indicating the whereabouts of enemy submarines; another is a bathythermograph, another expendable item which gives information about the temperature and salinity of water, essential information in interpreting sonar signals.

Plessey's acquisition should also help kill the feeling that the US authorities were beginning to turn away from foreign acquisitions of US defence companies. This view was fuelled by the Pentagon intervening in two much larger planned acquisitions earlier this year, one of which also involved Plessey.

National security arguments were raised by the Pentagon when Fujitsu, the Japanese electronics group, tried to buy the submarine area - into the US through a supplier which already has a strong relationship with the Pentagon and the navy.

However, defence considerations were certainly in the fore-



Plessey Share Price relative to FT-A Electronics Index

in the Pentagon's unhappiness about Plessey's wish to acquire the Harris Corporation, the group which is about the same size as Plessey.

The collapse of Plessey's attempt to buy Harris, which happened in the spring but became general knowledge only in September, was a result of the Pentagon's concern over Harris's role as one of the more important suppliers to the US defence market and particularly its involvement in top secret contracts, known as "black" projects.

Some people thought that the Fairchild and Harris interventions could herald a wave of US opposition to loss of ownership of its defence industries. Plessey's latest acquisition, however, suggests that this is not the case.

The Plessey purchase fits into a pattern established this year of UK defence companies, under pressure at home by the squeeze on the defence budget and the new regime of competitive tendering, expanding in the US market through acquisition. Other examples include:

• Ferranti's merger in September with International Signal and Control, the US defence electronics group, to form a group with annual sales of more than \$10m.

• General Electric Company's \$205m acquisition in July of the aerospace and development sciences subsidiary of Lear, after the Californian conglomerate.

• Smiths Industries' purchase, also in July, of other parts of Lear Siegler's avionics empire for \$550m.

## Slough disposals reap £36.7m

BY PAUL CHEESBRIGHT, PROPERTY CORRESPONDENT

Slough Estates, the international property group which is the biggest developer of industrial premises in the UK, has completed a series of property disposals in Australia, the US and Belgium that have realised £36.7m.

At the same time it has embarked on a new series of development projects in the three countries that will cost £27.2m.

Mr Graeme Elliot, the vice-chairman, explained yesterday that the development programme reflected a high level

of space take-up in the group's existing properties that had left it with a shortage of premises. Because the group is not involved in massive developments it can afford to continue its expansion programme without fear of any downturn caused by the slow-up on the markets.

The sales on the other hand are a mixture of mature developments and properties that it had not been the intention of the group to hold long-term.

In Australia, Slough has sold a Melbourne office building

and a Melbourne industrial estate to realise a total of £16.6m. The sale in the US covered a suburban shopping centre in Chicago for \$5m. Disposals in Belgium involve a shopping centre at Tournai, an industrial estate at St Niklaas first acquired in 1962, and a Brussels office building completed for the European Parliament - they realised £12.1m.

The development programme covers a new industrial estate in Melbourne and smaller developments near Sydney, two business parks in Chicago and industrial-business parks around Brussels.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Acid Brit Ind Co - fin	3.5	Jan 11	2.93	6.5	5.59
Cranbourne - fin	4.5	-	4.5	7	6.17
Hamroes Inv Trst - int	21	-	1.2	-	5
RFE Group - int	0.73	-	-	-	-
York Moulds - int	11	Dec 18	1	-	2

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issues in capital increased by rights and/or acquisition issues. \$USM stock. \$UN quoted stock. \$Third market. \$To reduce disparity.

THE INTEREST rate for this week's issue of local authority bonds is 9.5 per cent, down 1/2 of a percentage point from last week. The rate compares with 11 per cent at this time last year. The bonds are issued at par and are redeemable on November 9 1993. A full list of issues will be published in tomorrow's edition.

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October 1987

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Berlin, Germany

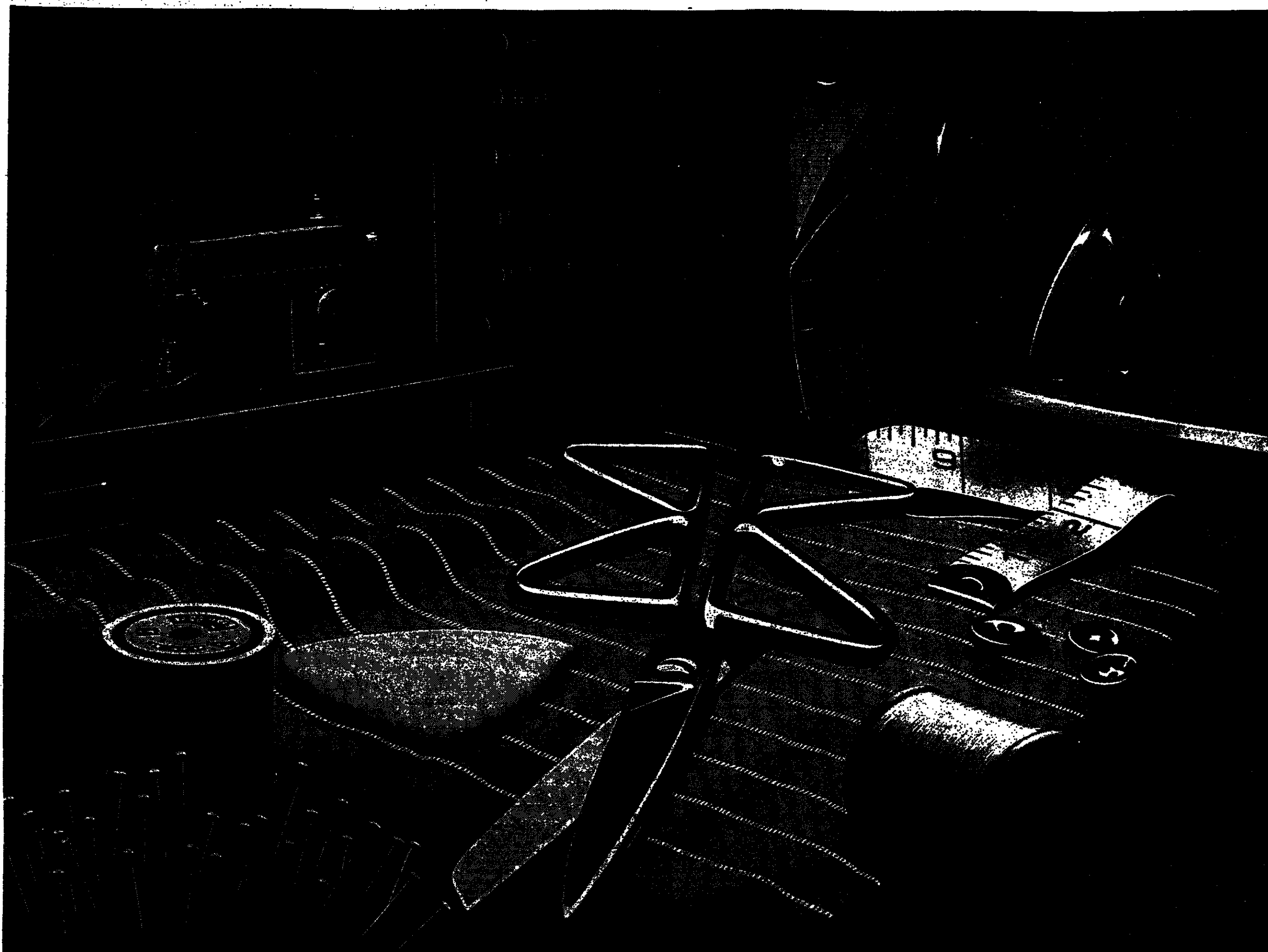
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Acquisition financing

AMRO Handelsbank Aktiengesellschaft	Deutsche Bank Aktiengesellschaft
Banque Paribas (Deutschland) oHG	DG BANK (Schweiz) Aktiengesellschaft
Banca della Svizzera Italiana	Landesbank Rheinland-Pfalz - Girozentrale -
Deutsche Kredit- und Handelsbank Aktiengesellschaft	Bankhaus Hermann Lampe Kommanditgesellschaft
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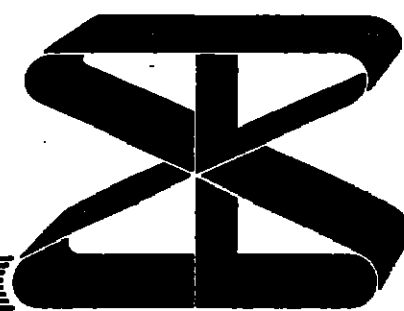
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## Maxwell buying compact disc maker in £24m deal

BY RAYMOND SNOODY AND DAVID THOMAS

then last month as part of a programme of adding new activities to its core compact disc pressing business.

The company was the first almost two years to make compact discs in the UK when it set up a plant in South Wales in 1984.

However, during the past year compact disc prices have come under pressure as a large amount of capacity has come on stream worldwide. The company has had to shed more than a third of its workforce in two stages this year in order to stay competitive.

Mr Reynolds said that the injection of cash through the tie-up with Mr Maxwell would help with the planned expansion of its compact disc capacity.

© Mr Maxwell's Bishops Cleeve Investment Trust now holds 5

**ck changes**

that the recent market crash meant this plan was no longer in the company's or the shareholder's interests.

The introduction is sponsored by stockbrokers Capel-Curmyers.

Hard Rock restaurants serve American food and drinks to

**York Mo**

and printing group, reported a generally successful half year with pre-tax profits of £274,000, or 3.5 pence a share, compared to June 30, 1967. This compares with £276,000 for the whole of 1966.

Turnover for the half-year

**The Barbican Health And Fitness Centre – 97 Aldersgate Street, London EC1**

**York Mo**

At end-January 1987, SFM's net assets were A\$1.94m - represented almost entirely by cash, says EFM - and in the first full year of fund management operations, the Australian company made a pre-tax loss of A\$3,633. The loss was scored after formation expenses of A\$9,547.

not later than June 1988.

In an attempt to staunch the exodus of business and salvage its reputation, Geers Gross restructured its management team at the end of last year. According to Mr Bob Gross, executive creative director and founder, the US sale will eliminate debt and give the company cash surplus that would accelerate its recovery. Recent signs of improvement included several account wins such as General Accident and L'Oréal.

Mr. Ron Marler, deputy chairman, has become chairman of the VINTEN GROUP following the retirement of Mr. Michael

**GRAHAMS RINTOUL & CO** has appointed Mr Philip Lovegrove as a director. He joins from Gartmore Investment Manage

★  
ATLANTIS PAPER CO has ap-  
pointed Mr Iain Ferguson as a  
non-executive director.  
★

**Mr Stuart Fenwick** has been appointed to the board of **VALIN POLLEN**. He is head of the film and video production department.

**BRITISH WATERWAYS** has appointed Mr Ian Valder to the new post of commercial director with responsibility for the leisure and tourism and estates

departments. The creation of the new post follows the retirement of Mr Peter Gerald, the former director of estates and takes full effect with the forth-

coming retirement of Mr Bob Cotton, director of leisure and tourism at the year end. Mr Valder was business development director with Beecham.

don in 1971 and quickly became well known. In 1982 the co-founders, Mr Isaac Tigrett (now joint chairman) and Mr Peter Morton, decided to split the business, leaving Mr Morton with rights to the business in western parts of the US, Australia, Brazil, Israel, Venezuela and parts of British Columbia. Since then, Mr Tigrett

Pre-tax profits have risen from \$320,000 in 1983 to \$4.52 million in the year to June. The latter figure was boosted by the sale of area franchise rights in the Caribbean and certain US cities for \$905,700.

The directors said that CSL operations remained the core business activity of the group.

Turnover in the printing subsidiary had been depressed by loss of business from a previously associated company.

00,000,000  
December 1, 1969

Redemption Price will become due and payable on the maturity and surrender of the Notes, together with any

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## VIII

## SECURITIES

Autonomous	201	—	10.0	5.0	—
.....	87	—	1.7	3.3	1.0

170	—	47	28	13.6
272	+2	11.5	42	7.0

	1650	-3	3.7	2.2	4.2
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79	-2	0.1	-	16.0
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218	-2	6.6	3.0	10.6
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200	—	17.4	8.7	20.0
(ISM)	154	—	8.8	7.6

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## TECHNOLOGY

**I**MAGINE A mattress. If two people lie on it, the springs give a little and form an indentation into which the occupants tend to roll. This is an analogy for what happens in a material that superconducts, that is, conducts electricity without resistance. Like two people on a mattress, pairs of electrons tend to roll together, then zip along as one in a "super current." Physicists call the phenomenon "the mattress effect."

But today, Mother Nature has these scientists thoroughly puzzled because the mattress effect cannot be used to explain why a new generation of superconductors work. The new materials function at temperatures so warm, compared to the old ones, that the heat would make the "mattress" or lattice of atoms making up the material shake too much for the electrons to pair and stay paired through all the commotion.

Now, Paul M. Horn, an International Business Machines physicist has discovered a phenomenon that he expects will help explain just how the new materials do work. "We know the electrons pair very strongly," he says. "But we don't know why."

Knowing why is rudimentary to solving impediments to commercial use of the new superconductors - a market estimated to be worth billions of dollars eventually. These materials hold the potential of super-fast computers, cheap power transmission and extremely powerful magnets, but such dreams are only possible if the brittle material can be manufactured into useable wires, thin films or other industrial shapes. And their ability to carry large amounts of current once without overheating the electrons so much that they split is another problem.

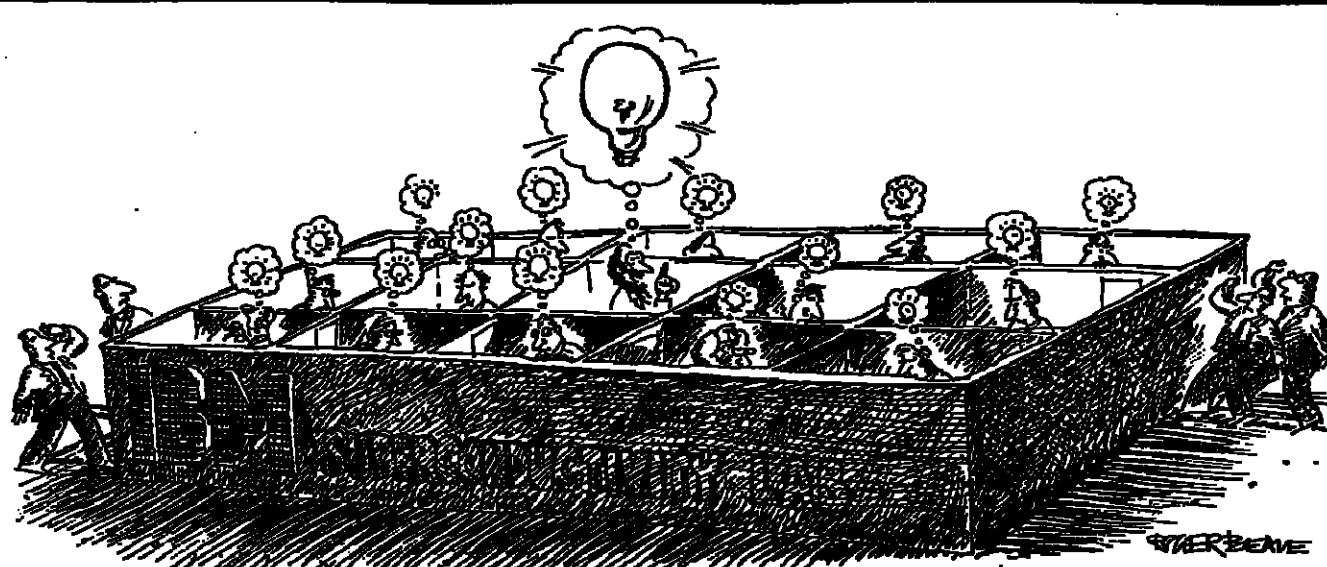
Horn's work, outlined in a paper recently submitted for publication to the industry's prestigious Physical Review Letters, joins a mountain of data on these subjects gathering around the world.

A healthy share of the output has emanated from behind the curved black glass walls of the building where IBM's Thomas J. Watson Research Center at Yorktown Heights, New York, is located.

Inside helps explain IBM's outpouring of one room, a young scientist in blue jeans surveys the resources at his command: A sophisticated personal computer on one desk, two additional monitors - one colour, one monochrome - linked to a host mainframe elsewhere, a huge grey mainframe board stretching across one wall, with multi-coloured pens at the ready for impromptu "brainstorming" sessions.

Across the sunlit hall is the 36-year-old physicist's own laboratory. His brief to develop a thin film of the new superconducting material qualifies him for a "three-room" lab, housing 120 x 240. It is full of equipment, decked out with a radiation-proof chamber, butchery block topped with work beakers, a tank of liquid helium and another of liquid nitrogen for experiments, shelving, cupboards and yet more computers. The temperature is meticulously recorded every test, and every day.

**Jane Rippeteau explains how superconductor research is blossoming at IBM's Yorktown research centre**



## Sparks fly in the glasshouse

compounds functioning all the way up to 36 degrees Kelvin. That temperature, while still extremely cold (-175 deg Celsius), is easy to achieve and maintain with inexpensive liquid nitrogen. On October 14, Mueller and Bednorz won the Nobel Prize in Physics for their discovery.

Alex Malozemoff, overall coordinator for IBM's superconductor research, concedes that "the enthusiasm coming from that IBM breakthrough" still fuels excitement among IBM scientists. Along with hundreds of competitors worldwide, they are trying to resolve the technical impediments to using the compounds in industry.

Malozemoff will not specify the total number of scientists or what share of the company's US\$400m-a-year research budget is allocated for work in superconductivity. Although there have been expenditures for capital equipment, Koch says IBM had an advantage in that the lab already had much of the necessary equipment, including a device called a triple electron

beam evaporator needed to fabricate superconductors. Some rivals, he says "had to order one. That can take six months."

IBM must invest because of superconductors' potential to transform the computer business. Worldwide, research is fragmented, and IBM runs the risk a rival will acquire proprietary technology first.

Its investment has paid off. In May, a team in Yorktown led by Praveen Chandhok, vice-president for science, showed it was possible to get beyond one obstacle to commercialisation when they demonstrated the new materials could carry 100 times more electrical current than first thought.

Recently, others at Yorktown dissolved another worry about the new superconductors. Along with scientists at the University of Rochester and Cornell University, both in New York State, they dispelled fears that the new metallic oxides would be unable to carry the ultra-high frequencies required for data transmission. They are, indeed,

capable of very high transmission rates, possibly equal to or exceeding that of optical fibre now in use for telephone transmission.

IBM, of course, is primarily interested in potential computer applications. It hopes to get the performance of optical transmission without the problem of having to convert electrical computer signals into light signals and back again. The superconductor "probably has not as high a bit rate as optical fibres," says Malozemoff. "But we don't want to use optical fibres in computers anyway."

The problem of fabricating the metallic oxides into useable wires still remains, however.

Another group of researchers under Alan Kleinsasser is following up on any possible connections between the new superconducting materials and Josephson junction technology. The Josephson junction refers to a theory for building a computer switching device that is both extremely fast and uses very little power.

IBM several years ago abandoned efforts to build a Josephson computer, but a small part of the team kept an eye out for other applications of the technology. Now high-temperature superconductors have come along," says Kleinsasser. "All of a sudden I'm handed this extra shovel full of rationale for transistor-like devices. The question is: does somehow incorporating a superconductor in a semiconductor device help you? It's an opening area."

Even more esoteric is Horn's discovery concerning the basic physics of the new superconducting material. Through a series of tedious experiments begun in June, he and his team have analysed an yttrium, barium, copper oxide and found that at the moment the material becomes a superconductor, its normal atomic lattice deforms into a rhomboid shape. Conventional superconductors also distort, but equally in all directions.

To these in the know, this cryptic bit of information indicates that the electrons - the same ones that used to pair on the mattress - may instead be suddenly beginning to spin in the same direction as they would in a magnet.

"When we made this discovery, oh, was I excited," says Horn. He will continue his work, testing other superconducting materials to see whether they behave the same way. "This is a wonderful environment for doing this kind of research," he says. "Resources are not unlimited, but compared to a lot of other places, it's very good."

The ability to let scientists pursue hunches and theories is a luxury. But uncovering the secrets of the new superconductors may require just that, for the answers are far from clear. Says Malozemoff, borrowing from the Bible: "We see through a glass, darkly."

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## Japanese advertisers reach for the sky

**AIRBORNE ADVERTS** will soon be a familiar sight in the night sky over Tokyo, put there by technology from two UK companies.

The electronic night signs will cover 2,000 square feet of the surface of a 600 class airship and the whole enterprise has been put together by Airship Industries using light emitting diodes from IHO Electronics of London.

Under the control of a computer, a matrix of 3,000 red and green diodes can produce 1,000 hues on panels on each side of the airship. Each panel is made up of some 3,000 picture elements which can be refreshed 25 times a second, allowing video images to be displayed.

The sky signs are able to display from source material on video tapes, from live TV transmissions, or using graphics generated on board the airship.

It is understood that if permission can be obtained from the Civil Aviation Authority in the UK, the signs will soon be appearing over London.

**WORTH WATCHING**

Edited by Geoffrey Charlish

**Rolling out a cleaner barrel**

**SPARKLING CLEAN** beer kegs will soon be arriving at the local pub if an ultrasonic cleaning system developed by MCG Techno Pack in the UK comes into wide use.

The prototype washer has been on trial at Whitbread's Tiverton brewery in Devon and the brewer has taken purchase options on a further nine machines following exhaustive testing. Techno Pack says that Japanese brewers are already showing interest in the system.

Called Ultra Clean, the system can handle over 500 kegs an hour and occupies only 40 feet of line space. After a mechanism turns the kegs on their sides, they move on a conveyor into a hot detergent soak tank and pass over ultrasonic generators which pulsate 30,000 times a second.

The resultant scrubbing action releases dirt and the kegs are then washed with a jet of hot detergent solution for final cleaning and the removal of labels. After a final rinse, the kegs are ready to be filled with beer.

**Brain activity put on the map**

A PRECISE method of "mapping" activity in the human brain, by detecting its magnetic fields, is under development at Los Alamos National Laboratory in the US. The method is important because it is non-invasive (nothing is attached to or implanted in the head). It could help to diagnose Alzheimer's and Parkinson's diseases for example.

In a \$4m collaborative venture with the US Veterans Administration Medical Center in Albuquerque, New Mexico, the laboratory will develop a research method called magnetoencephalography, or MEG.

Still in its clinical infancy, MEG is based on the basic electrical principle that a current flowing in a conductor always produces a magnetic field. In this case, the problem is to measure the extremely small fields resulting from the tiny currents produced by human brain cells.

These fields are one billionth the strength of the Earth's magnetic field. They "tick" each time brain cells send signals over the body's 50-mile-long neural network. The fields extend, at extremely low levels, outside the body. By using sensitive enough sensors and a heavily shielded room to keep out all external fields, their position can be pinpointed to better than 0.1 inch.

The ultimate aim is to create a three-dimensional, functional map of the brain.

CONTACTS: IHO Electronics, London, 020 8444 8000; MCG Techno Pack, UK, 0223 677000; Los Alamos National Laboratory, US, 50505 527 7000.

## Philips displays an extra degree of promise

"A hint of something that bodes tremendous promise," as one scientist puts it, has emerged from a North American Philips research laboratory in Westchester County north of New York City. Scientists there are trying to reproduce the experiment.

They say, another giant step in new superconductor technology will be confirmed.

Ramesh Bhargava, department head in Material Physics at the Philips Laboratory, has developed a technique for consistently fabricating superconducting material that works at temperatures well above the current top level of around 30 deg Kelvin (minus 123 deg Celsius).

Since "warm" superconductors working at temperatures easily reached with inexpensive liquid nitrogen made their debut this year, there have been a number of reports of yet other compounds glimpsed working at room temperature. But Bhargava's technique is the first leading the material to 40 deg K and then cooling it slowly.

prolapses a material that for several days can conduct electrical current without resistance at 120 deg K, he says. Some samples with flake-like form at 180 deg K.

"That's a phenomenal increase," says Paul M. Horn, a physicist working in superconductor technology at International Business Machines Corp. "A year ago, we thought we would never see anything above 20 deg K."

Horn adds that if Bhargava's work bears out, it will have an impact on all areas of research in the science, including fabrication and adaptation of the materials to commercial use.

Moreover, Horn adds, it hints at how the new superconductors work. Bhargava says his work reveals that at specific higher temperatures, chains of copper and oxygen atoms form in the materials and create channels. Simply put, he says, these channels "allow the electrons to pass unimpeded, leading to the superconducting effect."

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## INVESTOR'S GUIDE TO THE STOCK MARKET

The 'Big Bang' has brought changes that affect the strategy and market operations of private investors, both old hands and newcomers. Computerised investment trading and advice accentuate the need for D-I-Y research, knowledge, and share dealing to avoid becoming an impersonal cog in robot-controlled operations. Completely revised and updated in the light of the 'Big Bang', this edition is the essential handbook for those who manage their personal capital and savings in the stock market. The author, Gordon Cummings, a chartered accountant, draws on over 50 years' experience as an active investor, financial commentator and investment adviser to explain the workings of the stock market, and how to profit from it the D-I-Y way, as he has done successfully. For the new or potential investor, it provides an invaluable introduction to the practices and procedures of the market; how to set up and manage an investment portfolio and how to make the best use of your capital.

- Contents
- 1 No mystique about the Stock Exchange
  - 2 Stocks and shares
  - 3 The closing business
  - 4 Buying and selling
  - 5 Paper work is important
  - 6 Gifts with an edge
  - 7 Foreigners have a word for it
  - 8 Figures matter
  - 9 Debenture and loan stock priorities
  - 10 Getting the preference
  - 11 Sharing the equity
  - 12 The changing market
  - 13 Portfolio creation and management
  - 14 Stock Exchange newcomers
  - 15 Other issues
  - 16 Takeovers and mergers
  - 17 Some specialised markets
  - 18 Natural resources - a basic investment
  - 19 Going foreign parts
  - 20 Investment and unit trusts
  - 21 Good watch prevents misfortune
  - 22 Those drafted taxes

Investor's glossary - Index  
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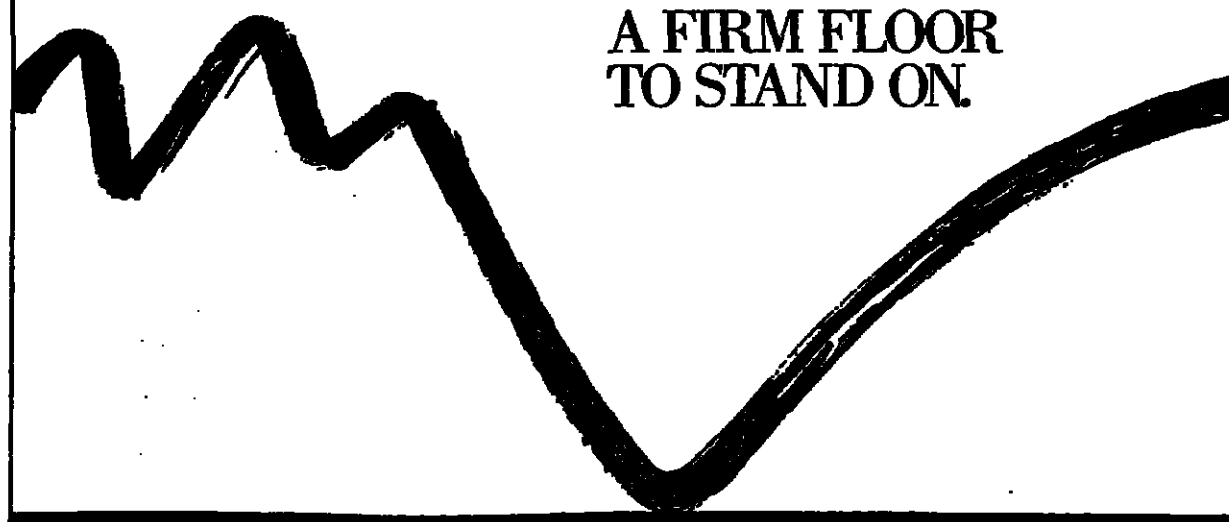
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## COMMODITIES AND AGRICULTURE

## Namibia clears CDM of over-mining diamonds

BY JIM JONES IN JOHANNESBURG

THE NAMIBIAN Government has rejected most of the Thirion Commission's proposals on changes to taxation of mining companies operating in the disputed territory and, significantly, has found Consolidated Diamond Mines (CDM) not guilty of over-mining its diamond resources or transfer pricing.

Early last year the government-appointed commission of inquiry, headed by Pieter Thirion, a South African high court judge, found that CDM was deliberately over-mining diamond deposits and was evading tax by transfer pricing its diamond exports. The Thirion Commission also recommended that the Namibian Diamond Board, which is supposed to regulate CDM, should not be staffed by CDM appointees.

CDM, a wholly-owned subsidiary of De Beers, was invited to give evidence to the commission-

but declined on the grounds that the hearings were public. At the time the company also said investigation of its affairs fell outside the scope of the commission.

Judge Thirion was infuriated when De Beers responded to his commission's report by saying that it could satisfy an 'impartial inquiry by appropriately qualified investigators' that it was not over-mining or excessively depleting rich coastal diamond reserves to the detriment of poorer deposits.

In a white paper published on Friday last week the Windhoek Government says CDM's activities fell outside the scope of the commission of inquiry which was established to investigate corruption and maladministration in the South African-run territory. The white paper finds it strange that CDM could justify being accused of over-mining

after 65 years of operations in the territory and with only 10 years reserves remaining to be mined.

The white paper adds its view that CDM has consistently tried to improve operating efficiencies to enable it to extract progressively lower-grade ore at a profit. It rejects allegations of transfer pricing, saying Mr Martin Groter, the commission's investigator, lacked experience in international minerals marketing and that this led him to take a simplistic approach to the question of transfer pricing.

At the weekend Judge Thirion said the Windhoek Government's response to the report was immaterial to him. He questioned, however, whether government functionaries had carried out their responsibilities. 'Failure to exercise control resulted in the commission's view, in something undesirable occurring.'

## Chicago plans gold and silver options

By Deborah Hargreaves in Chicago

FOLLOWING THE launch of its gold and silver futures in September, the Chicago Board of Trade has applied for approval to trade options on those contracts.

The new options, which have been filed with the Commodity Futures Trading Commission, would trade beside gold and silver futures in the CBO's three-hour evening session as well as during the day. However, the modest trading volume in the 100 or gold and 5,000 or silver contracts has so far been mostly confined to the day sessions.

The new contracts have not caught on as quickly as the CBO had expected them to. So much so that the CBO has had to consider the waiver of a CFTC rule of thumb that requires futures contracts to be trading for at least a year with an average monthly volume of 3,000 lots, before an options contract is approved.

The CBO's precious metals contracts are trading 500 lots a day on gold futures and 300 on silver. But the CBO says it has demonstrated the exchange's underlying liquidity and as precious metals options themselves are not a new concept, it does not expect to have problems with a waiver.

The Chicago Mercantile Exchange has also requested a waiver from the CFTC rule in its application for gold options on its new futures contract as well as options on physical gold. The CME says the CFTC will consider its options on futures contracts on November 17. The exchange has also applied to trade a 5,000 or silver futures contract.

The options applications mark the latest in the CBO's exchanges to move into the precious metals arena, although the respective futures contracts have had little success in denting the lead of New York's Comex since 1983 and silver since 1984 and with gold trading around 7,500 lots a day and silver around 5,000, it is a lead that may prove hard to knock.

## Canute James looks at the Caribbean bauxite industry

## Surinam sees signs of recovery

CARIBBEAN BAUXITE producers, whose output has been affected by factors ranging from weakened demand to guerrilla warfare, are at last seeing signs of a recovery. Although the recent heavy fall in aluminium prices is obviously not good news it has not yet reached the stage where it would damage prospects for earnings from ore shipments. The region remains, however, far from the happier days of the 1970s when it accounted for about a quarter of world production of the ore.

Nowhere is the prospect of an improvement more welcome than in Surinam, where important bauxite mines which were closed last November after attacks by anti-government rebels, have been reopened. The reopening of the mines at the town of Moengo will ease the pains of Surinam's bauxite industry, the mainstay of the South American country's economy.

Officials of the Surinam Aluminium Company, a wholly-owned subsidiary of the Aluminium Company of America (Alcoa), say the company has started shipping bauxite ore from Moengo to its 1.2m tonnes per year refinery. Since the shutdown of the mining town, and the evacuation of its inhabitants, the refinery has been fed with ore imported from the Dominican Republic and Brazil.

As the bauxite feed returns to normal, the company is expected to be decreasing its imports of ore from the Dominican Republic and Brazil, one company official said. 'Although mining has again started we are still importing ore because of the 1.2m tonnes of stockpiles. Each day of peace brings us closer to a return to normal.'

The company has delayed the reopening, however, of its 60,000 tonnes per year smelter which

was closed earlier this year when the rebels cut the plant's power supply by destroying electricity transmission lines. Some of the transmission lines have been repaired, returning electricity to Paramaribo, the country's capital.

'We did an evaluation in August on when it makes sense to restart the smelter from a technical and commercial standpoint,' the Surinam official said. He explained that the water level in the dam at the hydro-electric power station feeding the smelter was unseasonably low. 'We have decided that the smelter will not be reopened before January, when we will again do an evaluation of the power supply situation.' Company officials, however, refuse to comment on reports that they are studying proposals from the Surinam Government for state participation in the ownership of a smelter in which Biffon, a subsidiary of Royal Dutch Shell, has a 45 per cent stake.

The shutdown of the Moengo mines and the smelter had a damaging effect on bauxite mining and refining, and on the economy of the former Dutch colony. In the first six months of this year Surinam's total exports fell 45 per cent below the corresponding period of 1986. The shutdown of the Moengo mines led to a halt in ore exports, against exports of 185,181 tonnes in the first six months of 1986.

Exports of alumina (aluminium oxide) fell 50 per cent below the 369,800 tonnes shipped in the first half of last year. Aluminium Government for 1987 between January and June of last year, were 80 per cent less in the corresponding period of this year. Government officials say the country's earnings from the industry, which totalled \$240.4m

of calcined bauxite this year to 570,000 tonnes, 121,800 tonnes more than last year.

Chemical and metal grade output last year was 235,500 tonnes, the target for this year is 380,000 tonnes. Achieving this year's targets could have a significant effect on the industry's earnings, which are projected at \$104.5m for this year, against \$80.23m last year.

Surinam, clinging to its position as the world's third largest producer, after Australia and Guinea, is experiencing a resurgence after a slide in output between 1980 and 1985, with production falling from 12m tonnes to 6.1m tonnes. The industry staged a recovery last year when ore output rose to 6.9m tonnes.

According to the Jamaican Bauxite Institute, a state agency which monitors the industry, output in the first half of this year rose to 3.8m tonnes, a 17.4 per cent increase on production in the corresponding period of 1986. Shipments of alumina between January and June this year grew by five per cent over the first half of last year to reach 794,675 tonnes.

The agency is projecting final output of bauxite ore for this year at 7.5m tonnes, 600,000 tonnes more than last year's actual production. It attributed the improved performance of the industry to an increase in production by the state-owned Chamber of Mines and the two years ago leased and reopened a 800,000 tonnes refinery from Alcoa.

Alcoa has said, however, that it will reclaim the refinery in February. Mr Gerry Dudley, the general manager of the company's Jamaican subsidiary, said the company will operate the plant at the rate of 700,000 tonnes per year which Chamber of Mines has been running.

plans to rehabilitate the 300,000 tonnes a year plant was being worked out with companies in Brazil and East Germany and the local Bauxite Industry Development Company. Reynolds Metals of the US is to be a consultant for the project. The reopening of the plant, once owned by Alcoa, was planned in June this year after a cost of \$20m.

The efforts to restart refining in the country coincide with targets set by the state-owned industry for this year. Last year's production of all grades of bauxite was 1.5m tonnes, 500,000 tonnes short of the target for the year, and 100,000 tonnes less than 1986 production. In an effort to increase production the industry is hoping to lift output

able to buyers and sellers. A dealer suggested gold should be \$500 because of the weakness of the dollar and stock markets.

The precious metal's failure to move higher as the dollar has fallen in the early part of the year has led to a build-up of 'long' positions, traders noted.

New York had been expecting a small increase in the bullion price but the market opened lower. Gold futures fell sharply. The indications were that fund managers were closing long positions.

In Zurich the gold price ended sharply lower in moderate trading, coming under selling pressure after the New York opening. Dealers said the price held up in the morning but then fell as it collapsed as a disinflation spread across the Atlantic.

The next chart support point for gold is seen as \$400 and some traders expect this to be tested before long.

## Alcan 'making progress' in labour talks

By Robert Gibbons in Montreal

ALCAN ALUMINIUM is entering its fifth month of negotiation with its 6,000 unionised smelter workers. Quebec and say progress is being made, although monetary issues have not yet been tackled.

Alcan, with 695,000 tonnes of ingot capacity in Quebec, is negotiating primarily with the Federation des Syndicats du Secteur d'Aluminium, representing all the Quebec smelters except a 84,000-tonne plant at Shawinigan, near Montreal. Another union has staged one-day stoppages at this plant and Alcan has closed it down indefinitely.

The company will not comment on reports that it may be offering the third plant at Shawinigan, Kentucky, to compensate.

The Federation has not yet taken a strike vote at the principal Quebec smelters and is playing down difficulties in negotiations.

The existing contract ran out on August 31 and both the company and the Federation say major issues such as contracting out, job transfers and seniority are complex and time-consuming. So far agreement has been reached only on work scheduled and the difficult issue of contracting out has been postponed till later in the negotiations.

Aluminum Co of America said from January 4 it will eliminate all discounts and deductions from its prices for aluminum sheets used to make beer and beverage cans. Reuter reports from Pittsburgh. This will result in a 40 per cent increase over 10 per cent in selling prices of sheet used to make can bodies.

## Rain threatens stranded cotton in Tanzania

BY PHILIP SMITH IN DAR ES SALAAM

RAINS ARE threatening more than 150,000 tonnes of harvested cotton in the lake regions of Tanzania, a Cotton Marketing Board official said this week.

The cotton is stranded in the open in the Mwanza, Shinyanga, Mara, Tabora, Kigoma and Kagera regions due to a lack of transport to ginneries and the ginning facilities to cope with the season's bumper crop, he added.

By October 22 this year, the TOMB had purchased 216,000 tonnes of cotton but only 16,000 tonnes had reached ginneries so far, he said. The majority of farmers have been paid on credit.

'It's the crunch time of the year but not much worse than last season,' a local agricultural official said on Thursday (29 Oct). He said Tanzania was aiming to produce over 200,000 tonnes of cotton in the 1987/88

marketing season, which started on May 1. Last season 215,000 tonnes was produced, and the season before 190,000 tonnes, he added.

Meanwhile the European Community (EC) is negotiating to buy 13,000 tonnes of surplus maize from Tanzania for delivery to Malawi as food aid, a diplomatic source said this week.

The EC hopes to reach an outline agreement for the purchase within two weeks and deliver the maize to Malawi by the end of this year, they added.

The Tanzanian government, which is expecting a record 2.3m tonnes maize harvest this year, recently announced the sale of 53,000 tonnes of maize to Malawi, Mozambique and Zaire.

Swarms of locusts have invaded the Sabara and invaded cultivated areas of Algeria and Morocco for the first time in 20 years.

## WEEKLY METALS

All prices as supplied by Metal Bulletin, last week's prices in brackets.

**ANTIMONY:** European free market, 99.5 per cent, \$ per tonne, 2,280-2,330 (2,270-2,320).

**BISMUTH:** European free market, min 99.99 per cent, \$ per tonne, 4,800-5,000 (4,750-4,950).

**CADMIUM:** European free market, min 99.99 per cent, \$ per tonne, 2,350-2,500 (2,300-2,450).

**COSALT:** European free market, min 99.99 per cent, \$ per tonne, 6,400-6,500 (6,350-6,450).

**MERCURY:** European free market, min 99.99 per cent, \$ per tonne, 1,500-1,600 (1,450-1,550).

**FLANK:** In warehouse, 298-308 (300-305).

**MOLYBDENUM:** European free market, drummed molybdenic oxide, \$ per lb, 10, 2,280-2,330 (2,270-2,320).

**SILVER:** European free market, min 99.5 per cent, \$ per lb, 10, 4.55-4.70 (4.55-4.65).

**TUNGSTEN ORE:** European free market, standard min 60 per cent, \$ per tonne, 44-55 (44-55).

**VANADIUM:** European free market min 98 per cent, \$ per tonne, 2,300-2,400 (2,250-2,350).

**URANIUM:** Nueces exchange value, \$ per lb U<sub>3</sub>O<sub>8</sub>, 16.55 (same).

## Finland looks for seed grain

FINLAND is looking for seed grain after one of its worst harvests in living memory, Reuter reports from Helsinki.

'If we can find any varieties abroad suitable for our climate and conditions, we will be interested in buying,' a National Grain official said.

Finland has recently made inquiries about the possibility of buying seed grain from Sweden, its western neighbour, and the Soviet Union, its eastern neighbour.

## Pre-quota rush breaks coffee export record

BY DAVID BLACKWELL

PRODUCING COUNTRIES belonging to the International Coffee Organisation exported 10.8m bags of coffee in September - a record figure for any one month.

The ICO preliminary figure, which compares with 7.2m bags exported in September last year, surprised the organisation, although it was aware that producers were exporting as much coffee as they could throughout September in the expectation that an agreement on export quotas would take effect in October.

The figure was well above expectations which had ranged between 8m and 10m bags. The announcement had little impact on the London market, however, as there is a good physical demand from roasters at present.

The 12.4 of September's coffee was unchanged at the close of the London Fox at \$1,285 a tonne.

Indeed, the level of coffee prices remains high enough for the organisation not to have to

## Traders mystified as gold falls sharply

BY KENNETH GOODING

DEALERS IN London yesterday were mystified by a sharp drop in the gold bullion price during the afternoon fix to \$455.25 an ounce, down \$5.55 on the morning price.

One explanation for the fall might be that central banks are selling gold in order to depress the price and head off an even faster flight from the dollar.

However, although there was extremely good, two-way business yesterday, London dealers were not convinced the central banks were involved.

'It is all very, very odd,' said one. 'There is no real logic to what is happening.'

Gold held steady compared with Monday morning at \$470 at the morning fix in spite of some strong selling but did shortly after New York opened.

The afternoon fixing session lasted longer than normal, taking about 40 minutes as dealers attempted to find a level accept-

## LONDON MARKETS

COPPER AND aluminium continued to hold centre-stage in the London commodity markets yesterday, but the fortunes of the two metals were very different. Copper values were boosted as sterling fell back against the dollar while follow-through cash buying widened the premium over three months metal to £100 at the close. With fears that a strike at Southern Peru's Cuajone mine might spread to its facilities at Toquepala and lo providing a strong underpinning the cash price closed £25.50 higher at £1,222.50 a tonne. In contrast aluminium prices came under heavy pressure from Japanese and European selling. Dealers also reported that speculative liquidation triggered stop-loss selling orders before the downturn in sterling revived prices somewhat in the afternoon. But the cash standard grade position still closed £55 down at £1,009.50 a tonne and the three months quotation £27.50 down at £958 a tonne. Dealers said the market remained very nervous and some doubted that it would fully regain its previous bull trend in view of the narrowing production/consumption shortfall.

## LONDON METAL EXCHANGE

	Close	Previous	High/Low	AM Official	Kerb close	Open Interest
Aluminium (99.7% purity) (per tonne)	1745-65	1836-45	1600-710	1845-60	unquoted	2,808 lots
Cash	1745-65	1836-45				
3 months	1675-85	1735-45				
Aluminium (99.5% purity) (per tonne)	1007-12	1062-7	989	978-80	Ring turnover 30,728 tonnes	
Cash	1007-12	1062-7				
3 months	957-6	995-9				
Copper (Grade A) (per tonne)	1125-35	1165-80	1095-6	1124-1/2	Ring turnover 48,550 tonnes	
Cash	1125-35	1165-80				
3 months	1125-35	1165-80				
Copper (Standard) (per tonne)	1125-35	1165-80	1165-1/2	1124-1/2	Ring turnover 60,000 tonnes	
Cash	1125-35	1165-80				
3 months	1125-35	1165-80				
Lead (per tonne)	327-9	340-5	327-3/4	326-5/4	Ring turnover 1,738 tonnes	
Cash	327-9	340-5				
3 months	327-9	340-5				
Steel (per tonne)	327-9	340-5	327-3/4	326-5/4	Ring turnover 1,738 tonnes	
Cash	327-9	340-5				
3 months	327-9	340-5				
Zinc (per tonne)	441-2	448-5	440-5/4	440-5/4	Ring turnover 12,050 tonnes	
Cash	441-2	448-5				
3 months	441-2	448-5				

## SPOT MARKETS

	Close	Previous	High/Low
Crude oil (per barrel FOB November)	18.96-17.00	+0.775	
Brent Blend	18.96-17.00	+0.775	
WTI (1st cut)	18.96-17.00	+0.775	
Crude oil (per barrel FOB November)	18.96-17.00	+0.775	
Brent Blend	18.96-17.00	+0.775	
WTI (1st cut)	18.96-17.00	+0.775	
Crude oil (per barrel FOB November)	18.96-17.00	+0.775	
Brent Blend	18.96-17.00	+0.775	
WTI (1st cut)	18.96-17.00	+0.775	
Crude oil (per barrel FOB November)	18.96-17.00	+0.775	
Brent Blend	18.96-17.00	+0.775	
WTI (1st cut)	18.96-17.00	+0.775	

## COTTON

	Close	Previous	High/Low
Spot and shipment sales for the week ending October 28	1842	1842	1842
1987/88 in the previous week, being moderate in the cotton market with trade being West African and American qualities.			
NOTE			
November/December and 1/2 December BTC			
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## FREIGHT FUTURES (Index point)

Crude oil (per barrel FOB New York)		
Nov	Dubai	18.06
Dec	Brent Blend	18.30
Jan	W.T.L. (1 ppm ec)	19.46
Feb	Oil products (EMPE prompt delivery, December)	
Mar	Premium Gasoline	18.47
Apr	Gas Oil	18.51
May	Heavy Fuel Oil	16.01
Jun	Naphtha	159.19
Jul	Polystyrene Argus Estimate	
Aug	Other	
Sep	Gold (per troy oz)	\$465.00
Oct	Silver (per troy oz)	\$16.00
Nov	Palladium (per troy oz)	\$513.00
Dec	Palladium (per troy oz)	\$114.00
Jan	Copper (US market)	88.50
Feb	Aluminum (US market)	43.00
Mar	Nickel (free market)	2700
Apr	Tin (European free market)	1400.00
May	Lead (US market)	42.00
Jun	Tin (New York)	323.50
Jul	Zinc (Euro. Prod. Price)	97.50
Aug	Zinc (London Western)	93.50
Sep	Cattle (head weight)	47.50
Oct	Sheep (fined weight)	31.00
Nov	Pigs (live weight)	71.85
Dec	London daily sugar (raw)	13.90
Jan	London daily sugar (white)	21.00
Feb	Yields (per ton)	251.00
Mar	Barley (English ton)	81.00
Apr	Wheat (US No. 3 yellow)	21.00
May	Maize (US No. 3 dark Northern)	28.25
Jun	Rubber (spec)	61.75
Jul	Rubber (Dex)	61.75
Aug	Rubber (Dex)	61.75
Sep	Cocoa of (Philippines)	\$437.00
Oct	Cocoa of (Malaysia)	\$456.00
Nov	Copra (Philippines)	\$120.00
Dec	Soybeans (US)	\$38.00
Jan	Cotton "A" Index	71.00
Feb	Wool (Miles Super)	61.00
Mar	2 cloths (44s Super)	61.00
Apr	2 cloths (44s Super)	61.00
May	2 cloths (44s Super)	61.00
Jun	2 cloths (44s Super)	61.00
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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar up after record low

THE DOLLAR staged a recovery in currency markets yesterday, having touched record lows during the morning. There was no fundamental change in sentiment but there was uncertainty about how much progress was being made towards agreeing a reduction in the US budget.

The dollar subsequently finished above levels prevailing on Monday night but during the morning it fell to its lowest ever finding level in Frankfurt to DM1.7050. In open trading it touched DM1.6980 equal to its lowest level ever, touched in January 1980.

It closed at DM1.7150 which was up from Monday's close of DM1.7120 and 1137.35 compared with 1137.06. Elsewhere it was lower at SF1.4180 from SF1.4180 but rose against the French franc to FF16.83 from FF16.80. On Bank of England figures, the dollar's exchange rate rose from 98.0 to 98.1.

STERLING-TRADING range against the dollar in 1987 is 1.7800 to 1.7840. October average 1.6830. Exchange rate index 74.9 against 74.8 at the opening and 74.6 on Monday. The six months ago figure was 73.8.

Sterling finished below its best level as the dollar recovered towards the close. It was still up on the day however and the Autumn statement by Mr Nigel Lawson, UK Chancellor of the Exchequer, which included a 51bn PSBR for this year and a

4p.c. growth rate, provided underlying support. Traders were looking for further inspiration from tonight's speech by the Chancellor at the Mansion House.

The pound rose to \$1.7415 against the dollar from \$1.7390 and DM2.9876 from DM2.9776. It was also higher in terms of the yen at ¥236.25 from ¥236.25 but was unchanged against the Swiss franc at SF2.4500. Against the French franc it closed at FF16.83 from FF16.80.

Additional strain was placed on the US unit after news that the Bundesbank would not be offering a fresh sale and repurchase facility to replace a maturing agreement of DM7.5bn. The Bank pointed out that over DM20bn had entered the market through dollar intervention in the past week but the absence of a fresh tender and accompanying hopes of a small rate reduction provided a psychological blow from which the dollar never recovered until the afternoon.

However there was a good deal of nervousness as the dollar approached the DM1.70 level. Some traders thought that central banks would attempt to stop the dollar from falling below this level, broken briefly in 1980, while others remained convinced that the US unit still had some way to fall.

While there was some hesitation from going short on fears of central bank intervention, it became clear from earlier comments by Mr Karl Otto Poehl, president of the Bundesbank, that the extent that central banks could influence rates through intervention was limited.

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## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% change	% change	% change
Belgian Franc	40.332	40.332	+0.16	+0.73	+0.344
German Mark	2.0036	2.0036	+0.04	+0.73	+0.344
French Franc	6.5596	6.5596	+0.04	+0.73	+0.344
Italian Lira	2.0036	2.0036	+0.04	+0.73	+0.344
Spanish Peseta	166.639	166.639	+0.04	+0.73	+0.344
Portuguese Escudo	200.482	200.482	+0.04	+0.73	+0.344
Irish Punt	7.87564	7.87564	+0.04	+0.73	+0.344
British Pound	1.00000	1.00000	+0.00	+0.00	+0.000

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## FINANCIAL FUTURES

## Gilts and bonds firmer

Interest rate futures were firm on the London International Financial Futures Exchange yesterday. After a steady start of 121-01 for December delivery, long term gilt futures showed steady improvement on the back of the strong pound against the dollar.

The announcement that Britain's official reserves rose a record \$8.7bn in October came as quite a shock to the market, which was looking for a rise of around \$1.5bn to \$2.5bn. This suggested that Bank of England intervention to prevent sterling rising on the foreign exchange had been much heavier than expected.

Dealers said the initial reaction was to buy short sterling futures and sell long term gilts, on suggestions that the October money supply figures will be boosted by the Bank of England's action, but that the strength of the pound will still force the authorities to endorse a cut in UK bank base rates.

December gilt futures touched a low of 120-21, but found renewed support from a weakening of confidence in the equity market, and an initially favourable reaction to Mr Nigel Lawson, the Chancellor's, Autumn Statement.

His forecast that the Public Sector Borrowing Requirement for the current financial year will be only 51bn boosted confidence, although there was some disappointment that he failed to pave the way for an early cut in base rates.

December US Treasury bond futures opened slightly higher at 86-30 on Liffe, and rose on rumours that President Reagan was about to agree with Congress on ways of producing a sharp cut in the US budget deficit.

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December US Treasury bond futures opened slightly higher







**Continued on next page**



مركز ابحاث القرآن



**1 BRITISH FILMS—Contd.**

BRITISH FUNDS	1987 High	1987 Low	Stock	Price	% chg	1st	2nd	3rd	4th	BRITISH FUNDS—Contd	1987 High	1987 Low	Stock	Price	% chg	1st	2nd	3rd	4th	FOREIGN BONDS & RAILS	1987 High	1987 Low	Stock	Price	% chg	1st	2nd	3rd	4th
Shorts (Lives up to Five Years)										Unrated										AMERICANS									
1001	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1001	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1001	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1002	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1002	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1002	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1003	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1003	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1003	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1004	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1004	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1004	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1005	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1005	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1005	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1006	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1006	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1006	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1007	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1007	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1007	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1008	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1008	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1008	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1009	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1009	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1009	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1010	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1010	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1010	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
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1012	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1012	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1012	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
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1014	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1014	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1014	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1015	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1015	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1015	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1016	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1016	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1016	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1017	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1017	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1017	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1018	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1018	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1018	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1019	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1019	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1019	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1020	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1020	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1020	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1021	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1021	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1021	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1022	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1022	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1022	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1023	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1023	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1023	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1024	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1024	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1024	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1025	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1025	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1025	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1026	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1026	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1026	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1027	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1027	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1027	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1028	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1028	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1028	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1029	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1029	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1029	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1030	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1030	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1030	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1031	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1031	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1031	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1032	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1032	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1032	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1033	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1033	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1033	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1034	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1034	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1034	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1035	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1035	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1035	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1036	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1036	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1036	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1037	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1037	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1037	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1038	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1038	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1038	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1039	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1039	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1039	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
1040	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1040	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00	1040	100.0	100.0	100.0	100.0	0.00	0.00	0.00	0.00	0.00
10																													

[illegible]



### AMERICANS—Continued

CANADIANS									
691A	100%	JAGS Gold Corp II	289%	134	1				
691B	100%	Midwest Energy Corp.	349%	134	1				
126A	30%	Alcan. Aluminum	349%	134	1				
126B	30%	Alcan. Aluminum	349%	134	1				
131A	100%	Alcan. Aluminum	349%	134	1				
131B	100%	Alcan. Aluminum	349%	134	1				
127	100%	Alcan. Aluminum	349%	134	1				
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302	100%	Alcan. Aluminum	349%	134	1				
303	100%	Alcan. Aluminum	349%	134	1				
304	100%	Alcan. Aluminum	349%	134	1				
305	100%	Alcan. Aluminum	349%</						

### DRAPERY AND STORES—Cont.

High	Low	Open	Close	Price	High	Low	Open	Close
225	223 1/2	224 1/2	224 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
226	224 1/2	225 1/2	225 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
227	226 1/2	227 1/2	227 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
231	230 1/2	231 1/2	231 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
232	231 1/2	232 1/2	232 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
233	232 1/2	233 1/2	233 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
234	233 1/2	234 1/2	234 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
235	234 1/2	235 1/2	235 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
236	235 1/2	236 1/2	236 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
237	236 1/2	237 1/2	237 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
238	237 1/2	238 1/2	238 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
239	238 1/2	239 1/2	239 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
240	239 1/2	240 1/2	240 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
241	240 1/2	241 1/2	241 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
242	241 1/2	242 1/2	242 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
243	242 1/2	243 1/2	243 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
244	243 1/2	244 1/2	244 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
245	244 1/2	245 1/2	245 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
246	245 1/2	246 1/2	246 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
247	246 1/2	247 1/2	247 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
248	247 1/2	248 1/2	248 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
249	248 1/2	249 1/2	249 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
250	249 1/2	250 1/2	250 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
251	250 1/2	251 1/2	251 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
252	251 1/2	252 1/2	252 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
253	252 1/2	253 1/2	253 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
254	253 1/2	254 1/2	254 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
255	254 1/2	255 1/2	255 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
256	255 1/2	256 1/2	256 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
257	256 1/2	257 1/2	257 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
258	257 1/2	258 1/2	258 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
259	258 1/2	259 1/2	259 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
260	259 1/2	260 1/2	260 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
261	260 1/2	261 1/2	261 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
262	261 1/2	262 1/2	262 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
263	262 1/2	263 1/2	263 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
264	263 1/2	264 1/2	264 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
265	264 1/2	265 1/2	265 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
266	265 1/2	266 1/2	266 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
267	266 1/2	267 1/2	267 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
268	267 1/2	268 1/2	268 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
269	268 1/2	269 1/2	269 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
270	269 1/2	270 1/2	270 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
271	270 1/2	271 1/2	271 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
272	271 1/2	272 1/2	272 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
273	272 1/2	273 1/2	273 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
274	273 1/2	274 1/2	274 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
275	274 1/2	275 1/2	275 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
276	275 1/2	276 1/2	276 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
277	276 1/2	277 1/2	277 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
278	277 1/2	278 1/2	278 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
279	278 1/2	279 1/2	279 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
280	279 1/2	280 1/2	280 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
281	280 1/2	281 1/2	281 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
282	281 1/2	282 1/2	282 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
283	282 1/2	283 1/2	283 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
284	283 1/2	284 1/2	284 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
285	284 1/2	285 1/2	285 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
286	285 1/2	286 1/2	286 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
287	286 1/2	287 1/2	287 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
288	287 1/2	288 1/2	288 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
289	288 1/2	289 1/2	289 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
290	289 1/2	290 1/2	290 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
291	290 1/2	291 1/2	291 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
292	291 1/2	292 1/2	292 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
293	292 1/2	293 1/2	293 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
294	293 1/2	294 1/2	294 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
295	294 1/2	295 1/2	295 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
296	295 1/2	296 1/2	296 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
297	296 1/2	297 1/2	297 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
298	297 1/2	298 1/2	298 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
299	298 1/2	299 1/2	299 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2
300	299 1/2	300 1/2	300 1/2	130	15 1/2	15 1/2	15 1/2	15 1/2

## INDUSTRIALS—Continued

High	Low	Stock	Price	Net
290	110	Aluminum Co. of Am.	105	10
280	100	Aluminum Ind. & Chem.	105	10
270	90	Aluminum Ind. & Chem.	105	10
260	80	Aluminum Ind. & Chem.	105	10
250	70	Aluminum Ind. & Chem.	105	10
240	60	Aluminum Ind. & Chem.	105	10
230	50	Aluminum Ind. & Chem.	105	10
220	40	Aluminum Ind. & Chem.	105	10
210	30	Aluminum Ind. & Chem.	105	10
200	20	Aluminum Ind. & Chem.	105	10
190	10	Aluminum Ind. & Chem.	105	10
180	0	Aluminum Ind. & Chem.	105	10
170	0	Aluminum Ind. & Chem.	105	10
160	0	Aluminum Ind. & Chem.	105	10
150	0	Aluminum Ind. & Chem.	105	10
140	0	Aluminum Ind. & Chem.	105	10
130	0	Aluminum Ind. & Chem.	105	10
120	0	Aluminum Ind. & Chem.	105	10
110	0	Aluminum Ind. & Chem.	105	10
100	0	Aluminum Ind. & Chem.	105	10
90	0	Aluminum Ind. & Chem.	105	10
80	0	Aluminum Ind. & Chem.	105	10
70	0	Aluminum Ind. & Chem.	105	10
60	0	Aluminum Ind. & Chem.	105	10
50	0	Aluminum Ind. & Chem.	105	10
40	0	Aluminum Ind. & Chem.	105	10
30	0	Aluminum Ind. & Chem.	105	10
20	0	Aluminum Ind. & Chem.	105	10
10	0	Aluminum Ind. & Chem.	105	10
0	0	Aluminum Ind. & Chem.	105	10

Low	Stock	Price	Div	Yld	Grw	Exp
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[illegible]

## ELECTRICALS

[illegible]

BANKS, HP & LEASING				
1987			+ or -	Div

[illegible]**FOOD, GROCERIES, ETC**[illegible]

202	Stake Head Sp	48	-2	0.40	0.5
198	Dikoma Sp	164	-11	15.25	2.5

[illegible]

88	1-Strapless Sp	88	12.6	3.6	2.5
77	Sidew Group	95	25.5	1.8	3

122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789																																																																																																																																																																																																																			

## DRAPERY AND STORES

[illegible]

73	80	WESS Sp	38	1
72	372	MX Electric	38	+1
68	310	MMT Consulting Co	38	-10

[illegible]

## HOTELS AND CATERERS

[illegible]

330	Hunter 10p	950	+25	130	73
273	Hunting Assoc.	430	+15	117.2	4.8
830	Huntmaster (all 5s)	550	+25		

125	650	Compton (Hill) C.	650	25	1.5	2
126	650	Integrated Hill C.	650	25	1.5	2
125	24	Wichita Wm H&K	24	1	1.0	1
69	27	Hyman Wm	30	30	11.7	2
83	30	Wichita Wm	30	30	11.7	2
30	18	Integrated Hill C.	30	30	11.7	2
398	248	Integrated Hill C.	328	328	6.4	3.6
619	367	Integrated Hill C.	619	619	5.85	2.5
115	65	Wichita Wm H&K	70	70	2.85	2.5
125	125	Wichita Wm H&K	125	125	1.0	1.0
240	112	Wichita Wm H&K	112	112	1.0	1.0
600	600	H.L.S. Pathology I.	600	600	4.5	3.5
775	775	Wichita Wm H&K	775	775	4.0	4.0
185	72	Wichita Wm H&K	72	72	4.0	4.0
535	338	Wichita Wm H&K	338	338	10.61	2.1
421	198	Wichita Wm H&K	237	237	5.5	3.0

109	Young (H.)	138	42	39	0	39
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INSURANCES									
345	139	Abbey Life Co.	204	-13	60.0	54	54	54	54
346	140	Abbey Life Co.	205	-13	60.0	54	54	54	54
347	141	Abbey Life Co.	206	-13	60.0	54	54	54	54
348	142	Abbey Life Co.	207	-13	60.0	54	54	54	54
349	143	Abbey Life Co.	208	-13	60.0	54	54	54	54
350	144	Abbey Life Co.	209	-13	60.0	54	54	54	54
351	145	Abbey Life Co.	210	-13	60.0	54	54	54	54
352	146	Abbey Life Co.	211	-13	60.0	54	54	54	54
353	147	Abbey Life Co.	212	-13	60.0	54	54	54	54
354	148	Abbey Life Co.	213	-13	60.0	54	54	54	54
355	149	Abbey Life Co.	214	-13	60.0	54	54	54	54
356	150	Abbey Life Co.	215	-13	60.0	54	54	54	54
357	151	Abbey Life Co.	216	-13	60.0	54	54	54	54
358	152	Abbey Life Co.	217	-13	60.0	54	54	54	54
359	153	Abbey Life Co.	218	-13	60.0	54	54	54	54
360	154	Abbey Life Co.	219	-13	60.0	54	54	54	54
361	155	Abbey Life Co.	220	-13	60.0	54	54	54	54
362	156	Abbey Life Co.	221	-13	60.0	54	54	54	54
363	157	Abbey Life Co.	222	-13	60.0	54	54	54	54
364	158	Abbey Life Co.	223	-13	60.0	54	54	54	54
365	159	Abbey Life Co.	224	-13	60.0	54	54	54	54
366	160	Abbey Life Co.	225	-13	60.0	54	54	54	54
367	161	Abbey Life Co.	226	-13	60.0	54	54	54	54
368	162	Abbey Life Co.	227	-13	60.0	54	54	54	54
369	163	Abbey Life Co.	228	-13	60.0	54	54	54	54
370	164	Abbey Life Co.	229	-13	60.0	54	54	54	54
371	165	Abbey Life Co.	230	-13	60.0	54	54	54	54
372	166	Abbey Life Co.	231	-13	60.0	54	54	54	54
373	167	Abbey Life Co.	232	-13	60.0	54	54	54	54
374	168	Abbey Life Co.	233	-13	60.0	54	54	54	54
375	169	Abbey Life Co.	234	-13	60.0	54	54	54	54
376	170	Abbey Life Co.	235	-13	60.0	54	54	54	54
377	171	Abbey Life Co.	236	-13	60.0	54	54	54	54
378	172	Abbey Life Co.	237	-13	60.0	54	54	54	54
379	173	Abbey Life Co.	238	-13	60.0	54	54	54	54
380	174	Abbey Life Co.	239	-13	60.0	54	54	54	54
381	175	Abbey Life Co.	240	-13	60.0	54	54	54	54
382	176	Abbey Life Co.	241	-13	60.0	54	54	54	54
383	177	Abbey Life Co.	242	-13	60.0	54	54	54	54
384	178	Abbey Life Co.	243	-13	60.0	54	54	54	54
385	179	Abbey Life Co.	244	-13	60.0	54	54	54	54
386	180	Abbey Life Co.	245	-13	60.0	54	54	54	54
387	181	Abbey Life Co.	246	-13	60.0	54	54	54	54
388	182	Abbey Life Co.	247	-13	60.0	54	54	54	54
389	183	Abbey Life Co.	248	-13	60.0	54	54	54	54
390	184	Abbey Life Co.	249	-13	60.0	54	54	54	54
391	185	Abbey Life Co.	250	-13	60.0	54	54	54	54
392	186	Abbey Life Co.	251	-13	60.0	54	54	54	54
393	187	Abbey Life Co.	252	-13	60.0	54	54	54	54
394	188	Abbey Life Co.	253	-13	60.0	54	54	54	54
395	189	Abbey Life Co.	254	-13	60.0	54	54	54	54
396	190	Abbey Life Co.	255	-13	60.0	54	54	54	54
397	191	Abbey Life Co.	256	-13	60.0	54	54	54	54
398	192	Abbey Life Co.	257	-13	60.0	54	54	54	54
399	193	Abbey Life Co.	258	-13	60.0	54	54	54	54
400	194	Abbey Life Co.	259	-13	60.0	54	54	54	54
401	195	Abbey Life Co.	260	-13	60.0	54	54	54	54
402	196	Abbey Life Co.	261	-13	60.0	54	54	54	54
403	197	Abbey Life Co.	262	-13	60.0	54	54	54	54
404	198	Abbey Life Co.	263	-13	60.0	54	54	54	54
405	199	Abbey Life Co.	264	-13	60.0	54	54	54	54
406	200	Abbey Life Co.	265	-13	60.0	54	54	54	54
407	201	Abbey Life Co.	266	-13	60.0	54	54	54	54
408	202	Abbey Life Co.	267	-13	60.0	54	54	54	54
409	203	Abbey Life Co.	268	-13	60.0	54	54	54	54
410	204	Abbey Life Co.	269	-13	60.0	54	54	54	54
411	205	Abbey Life Co.	270	-13	60.0	54	54	54	54
412	206	Abbey Life Co.	271	-13	60.0	54	54	54	54
413	207	Abbey Life Co.	272	-13	60.0	54	54	54	54
414	208	Abbey Life Co.	273	-13	60.0	54	54	54	54
415	209	Abbey Life Co.	274	-13	60.0	54	54	54	54
416	210	Abbey Life Co.	275	-13	60.0	54	54	54	54
417	211	Abbey Life Co.	276	-13	60.0	54	54	54	54
418	212	Abbey Life Co.	277	-13	60.0	54	54	54	54
419	213	Abbey Life Co.	278	-13	60.0	54	54	54	54
420	214	Abbey Life Co.	279	-13	60.0	54	54	54	54
421	215	Abbey Life Co.	280	-13	60.0	54	54	54	54
422	216	Abbey Life Co.	281	-13	60.0	54	54	54	54
423	217	Abbey Life Co.	282	-13	60.0	54	54	54	54
424	218	Abbey Life Co.	283	-13	60.0	54	54	54	54
425	219	Abbey Life Co.	284	-13	60.0	54	54	54	54
426	220	Abbey Life Co.	285	-13	60.0	54	54	54	54
427	221	Abbey Life Co.	286	-13	60.0	54	54	54	54
428	222	Abbey Life Co.	287	-13	60.0	54	54	54	54
429	223	Abbey Life Co.	288	-13	60.0	54	54	54	54
430	224	Abbey Life Co.	289	-13	60.0	54	54	54	54
431	225	Abbey Life Co.	290	-13	60.0	54	54	54	54
432	226	Abbey Life Co.	291	-13	60.0	54	54	54	54
433	227	Abbey Life Co.	292	-13	60.0	54	54	54	54
434	228	Abbey Life Co.	293	-13	60.0	54	54	54	54
435	229	Abbey Life Co.	294	-13	60.0	54	54	54	54
436	230	Abbey Life Co.	295	-13	60.0	54	54	54	54
437	231	Abbey Life Co.	296	-13	60.0	54	54	54	54
438	232	Abbey Life Co.	297	-13	60.0	54	54	54	54
439	233	Abbey Life Co.	298	-13	60.0	54	54	54	54
440	234	Abbey Life Co.	299	-13	60.0	54	54	54	54
441	235	Abbey Life Co.	300	-13	60.0	54	54	54	54
442	236	Abbey Life Co.	301	-13	60.0	54	54	54	54
443	237	Abbey Life Co.	302	-13	60.0	54	54	54	54
444	238	Abbey Life Co.	303	-13	60.0	54	54	54	54
445	239	Abbey Life Co.	304	-13	60.0	54	54	54	54
446	240	Abbey Life Co.	305	-13	60.0	54	54	54	54
447	241	Abbey Life Co.	306	-13	60.0	54	54	54	54
448	242	Abbey Life Co.	307	-13	60.0	54	54	54	54
449	243	Abbey Life Co.	308	-13	60.0	54	54	54	54
450	244	Abbey Life Co.	309	-13	60.0	54	54	54	54
451	245	Abbey Life Co.	310	-13	60.0	54	54	54	54
452	246	Abbey Life Co.	311	-13	60.0	54	54	54	54
453	247	Abbey Life Co.	312	-13	60.0	54	54	54	54
454	248	Abbey Life Co.	313	-13	60.0	54	54	54	54
455	249	Abbey Life Co.	314	-13	60.0	54	54	54	54
456	250	Abbey Life Co.	315	-13	60.0	54	54	54	54
457	251	Abbey Life Co.	316	-13	60.0	54	54	54	54
458	252	Abbey Life Co.	317	-13	60.0	54	54	54	54
459	253	Abbey Life Co.	318	-13	60.0	54	54	54	54
460	254	Abbey Life Co.	319	-13	60.0	54	54	54	54
461	255	Abbey Life Co.	320	-13	60.0	54	54	54	54
462	256	Abbey Life Co.	321	-13	60.0	54	54	54	54
463	257	Abbey Life Co.	322	-13	60.0	54	54	54	54
464	258	Abbey Life Co.	323	-13	60.0	54	54	54	54
465	259	Abbey Life Co.	324	-13	60.0	54	54	54	54
466	260	Abbey Life Co.	325	-13	60.0	54	54	54	54
467	261	Abbey Life Co.	326	-13	60.0	54	54	54	54
468	262	Abbey Life Co.	327	-13	60.0	54	54	54	54
469	263	Abbey Life Co.	328	-13	60.0	54	54	54	54
470	264	Abbey Life Co.	329	-13	60.0	54	54	54	54
471	265	Abbey Life Co.	330	-13	60.0	54	54	54	54
472	266	Abbey Life Co.	331	-13	60.0	54	54	54	54
473	267	Abbey Life Co.	332	-13	60.0	54	54	54	54
474	268	Abbey Life Co.	333	-13	60.0	54	54	54	54
475	269	Abbey Life Co.	334	-13	60.0	54	54	54	54
476	270	Abbey Life Co.	335	-13	60.0	54	54	54	54
477	271	Abbey Life Co.	336	-13	60.0	54	54	54	54
478	272	Abbey Life Co.	337	-13	60.0	54	54	54	54
479	273	Abbey Life Co.	338	-13	60.0	54	54	54	54
480	274	Abbey Life Co.	339	-13	60.0	54	54	54	54
481	275	Abbey Life Co.	340	-13	60.0	54	54	54	54
482	276	Abbey Life Co.	341	-13	60.0	54	54	54	54
483	277	Abbey Life Co.	342	-13	60.0	54	54	54	54
484	278	Abbey Life Co.	343	-13	60.0	54	54	54	54
485	279	Abbey Life Co.	344	-13	60.0	54	54	54	54
486	280	Abbey Life Co.	345	-13	60.0	54	54	54	54
487	281	Abbey Life Co.	346	-13	60.0	54	54	54	54
488	282	Abbey Life Co.	347	-13	60.0	54	54	54	54
489	283	Abbey Life Co.	348	-13	60.0	54	54	54	54
490	284	Abbey Life Co.	349	-13	60.0	54	54	54	54
491	285	Abbey Life Co.	350	-13	60.0	54	54	54	54
492	286	Abbey Life Co.	351	-13	60.0	54	54	54	54
493	287	Abbey Life Co.	352	-13	60.0	54	54	54	54
494	288	Abbey Life Co.	353	-13	60.0	54	54	54	54
495	289	Abbey Life Co.	354	-13	60.0	54	54	54	54
496	290	Abbey Life Co.	355	-13	60.0	54	54	54	54
497	291	Abbey Life Co.	356	-13	60.0	5			

**BUILDING, TIMBER, ROAD**

364	1267	AIME 50s	304	212	1122	33	55
365	1268	Albany	305	213	1123	33	55
366	1269	Albany	306	214	1124	33	55
367	1270	Albany	307	215	1125	33	55
368	1271	Albany	308	216	1126	33	55
369	1272	Albany	309	217	1127	33	55
370	1273	Albany	310	218	1128	33	55
371	1274	Albany	311	219	1129	33	55
372	1275	Albany	312	220	1130	33	55
373	1276	Albany	313	221	1131	33	55
374	1277	Albany	314	222	1132	33	55
375	1278	Albany	315	223	1133	33	55
376	1279	Albany	316	224	1134	33	55
377	1280	Albany	317	225	1135	33	55
378	1281	Albany	318	226	1136	33	55
379	1282	Albany	319	227	1137	33	55
380	1283	Albany	320	228	1138	33	55
381	1284	Albany	321	229	1139	33	55
382	1285	Albany	322	230	1140	33	55
383	1286	Albany	323	231	1141	33	55
384	1287	Albany	324	232	1142	33	55
385	1288	Albany	325	233	1143	33	55
386	1289	Albany	326	234	1144	33	55
387	1290	Albany	327	235	1145	33	55
388	1291	Albany	328	236	1146	33	55
389	1292	Albany	329	237	1147	33	55
390	1293	Albany	330	238	1148	33	55
391	1294	Albany	331	239	1149	33	55
392	1295	Albany	332	240	1150	33	55
393	1296	Albany	333	241	1151	33	55
394	1297	Albany	334	242	1152	33	55
395	1298	Albany	335	243	1153	33	55
396	1299	Albany	336	244	1154	33	55
397	1300	Albany	337	245	1155	33	55
398	1301	Albany	338	246	1156	33	55
399	1302	Albany	339	247	1157	33	55
400	1303	Albany	340	248	1158	33	55
401	1304	Albany	341	249	1159	33	55
402	1305	Albany	342	250	1160	33	55
403	1306	Albany	343	251	1161	33	55
404	1307	Albany	344	252	1162	33	55
405	1308	Albany	345	253	1163	33	55
406	1309	Albany	346	254	1164	33	55
407	1310	Albany	347	255	1165	33	55
408	1311	Albany	348	256	1166	33	55
409	1312	Albany	349	257	1167	33	55
410	1313	Albany	350	258	1168	33	55
411	1314	Albany	351	259	1169	33	55
412	1315	Albany	352	260	1170	33	55
413	1316	Albany	353	261	1171	33	55
414	1317	Albany	354	262	1172	33	55
415	1318	Albany	355	263	1173	33	55
416	1319	Albany	356	264	1174	33	55
417	1320	Albany	357	265	1175	33	55
418	1321	Albany	358	266	1176	33	55
419	1322	Albany	359	267	1177	33	55
420	1323	Albany	360	268	1178	33	55
421	1324	Albany	361	269	1179	33	55
422	1325	Albany	362	270	1180	33	55
423	1326	Albany	363	271	1181	33	55
424	1327	Albany	364	272	1182	33	55
425	1328	Albany	365	273	1183	33	55
426	1329	Albany	366	274	1184	33	55
427	1330	Albany	367	275	1185	33	55
428	1331	Albany	368	276	1186	33	55
429	1332	Albany	369	277	1187	33	55
430	1333	Albany	370	278	1188	33	55
431	1334	Albany	371	279	1189	33	55
432	1335	Albany	372	280	1190	33	55
433	1336	Albany	373	281	1191	33	55
434	1337	Albany	374	282	1192	33	55
435	1338	Albany	375	283	1193	33	55
436	1339	Albany	376	284	1194	33	55
437	1340	Albany	377	285	1195	33	55
438	1341	Albany	378	286	1196	33	55
439	1342	Albany	379	287	1197	33	55
440	1343	Albany	380	288	1198	33	55
441	1344	Albany	381	289	1199	33	55
442	1345	Albany	382	290	1200	33	55
443	1346	Albany	383	291	1201	33	55
444	1347	Albany	384	292	1202	33	55
445	1348	Albany	385	293	1203	33	55
446	1349	Albany	386	294	1204	33	55
447	1350	Albany	387	295	1205	33	55
448	1351	Albany	388	296	1206	33	55
449	1352	Albany	389	297	1207	33	55
450	1353	Albany	390	298	1208	33	55
451	1354	Albany	391	299	1209	33	55
452	1355	Albany	392	300	1210	33	55
453	1356	Albany	393	301	1211	33	55
454	1357	Albany	394	302	1212	33	55
455	1358	Albany	395	303	1213	33	55
456	1359	Albany	396	304	1214	33	55
457	1360	Albany	397	305	1215	33	55
458	1361	Albany	398	306	1216	33	55
459	1362	Albany	399	307	1217	33	55
460	1363	Albany	400	308	1218	33	55
461	1364	Albany	401	309	1219	33	55
462	1365	Albany	402	310	1220	33	55
463	1366	Albany	403	311	1221	33	55
464	1367	Albany	404	312	1222	33	55
465	1368	Albany	405	313	1223	33	55
466	1369	Albany	406	314	1224	33	55
467	1370	Albany	407	315	1225	33	55
468	1371	Albany	408	316	1226	33	55
469	1372	Albany	409	317	1227	33	55
470	1373	Albany	410	318	1228	33	55
471	1374	Albany	411	319	1229	33	55
472	1375	Albany	412	320	1230	33	55
473	1376	Albany	413	321	1231	33	55
474	1377	Albany	414	322	1232	33	55
475	1378	Albany	415	323	1233	33	55
476	1379	Albany	416	324	1234	33	55
477	1380	Albany	417	325	1235	33	55
478	1381	Albany	418	326	1236	33	55
479	1382	Albany	419	327	1237	33	55
480	1383	Albany	420	328	1238	33	55
481	1384	Albany	421	329	1239	33	55
482	1385	Albany	422	330	1240	33	55
483	1386	Albany	423	331	1241	33	55
484	1387	Albany	424	332	1242	33	55
485	1388	Albany	425	333	1243	33	55
486	1389	Albany	426	334	1244	33	55
487	1390	Albany	427	335	1245	33	55
488	1391	Albany	428	336	1246	33	55
489	1392	Albany	429	337	1247	33	55
490	1393	Albany	430	338	1248	33	55
491	1394	Albany	431	339	1249	33	55
492	1395	Albany	432	340	1250	33	55
493	1396	Albany	433	341	1251	33	55
494	1397	Albany	434	342	1252	33	55
495	1398	Albany	435	343	1253	33	55
496	1399	Albany	436	344	1254	33	55
497	1400	Albany	437	345	1255	33	55
498	1401	Albany	438	346	1256	33	55
499	1402	Albany	439	347	1257	33	55
500	1403	Albany	440	348	1258	33	55

30	French Connection Sp.	138	1-38	05-25	2.0
24	Exhibit Sp.	141	1-35	33	2.0

[illegible]

73	195	184	110	233	212
56	195	184	110	233	212
198	195	184	110	233	212

[illegible]

### INDUSTRIALS (Miscel.)

INDUSTRIALS		(MISC.)	
130	51 AAF 7-10	133	10 45.27 26.88
131	270 AAN	134	5 9.24 23.74
132	421 AGA AR 725	135	2 13.10 33.97
234	133 BGS Research 11y	178	-3 7.57 19.51
235	128 AIM 10y	216	6 21.36 26.25
338	360 BASCO FI	226	18.52 24.45
385	86 American Bros. 71y	239	-6 14.3 0.9
435	62 American Int'l 10y	365	10 15.5 1.2
543	39 Aberystwyth 10y	385	+1 20.73 29.87

120	Jordan (T.) 10p	129	-3	14.9	2.3
60	W. Just Rubber	105	-5	1.92	2.4

58	254	Malabar 10p	350	-1	1.5	4
71	259	Malabar Group 15p	375	-1	1.38	19
668	283	Kepp Trust	378	-15	16.79	4.0
595	323	Kohay Inds.	530	-	18.75	3.7
*901	93	Kohay Smls	185	-3	4.5	18
345	140	Kohay Securities	290	-	16.0	1.9
435	257	Korston (A) Sp	120	-4	22.5	0.7
215	125	Korston 10p	120	-2	22.25	2.6
915	280	Korston E-Ze Hldg	775	-5	6.6	3.4
325	44	Korston Group 10p	228	-2	4.64	4

743	Gen. Accidents	765	-43	128.0	-	5.1
773	GRE	833	-20	194.0	-	9.7

[illegible]



### INSURANCES—Continued

**PAPER, PRINTING—Continued**

## TEXTILES Cont

**FINANCE, LAND—Cont****OIL AND GAS—Continued****MINES—Continued**

## LEISURE

## PROPERTY

## TOBACCOS

16	Soot. East. Im.	22	-7	76.5
59	Scottish Inv.	361	-7	
91	Soot. Inv. Tr. Writs.	92	-2	

19	W Sappire Pct 50p	36	1	—	—
125	W Sceptre Real	159	1	—	—
985	Shell Trans. Rec	1102	1	143.0	2.0

WWham Creek 20c	125	-10
WWham Res NL	70	

## MOTORS

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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Resent Japan 50p	1981
one (1pc)	81

58	Alonso 10p	58	5	114	5
228	Abispa 10p	228	7	125	1
88	Alonso 10p	88	6	120	3

228	McLeod Russell	415	-10	+6.2%
213	Do & Apr. Com. Pt	438	—	8.4%
011	Morgan CI	522	—	+20.0%

Publishing Hldgs 5p	41	-2
Season Hldgs	93	

## PEERS, PUBLISHERS

Inc 50p	120
Tot 1p	45

Do. Cap. 25 ga.	12
Andrews Inc.	49
Do. 100	84

[illegible]

897	F.S. Chd. 50c	899	1	Q31c
170	Free State Dev. 10c	325	1	Q15c
653	Germany 50c	671	23	1026.5c

on full capital. e Redemption yield. f Flotation yield. h Assumed dividend and yield from capital sources. i K<sub>own</sub> = 10.00%

## ER. PRINTING

Ind. Exp.	60	+1
Ind. Inv.	298	+5
Total Ind.	250	+1

in. Tst. Germany 30p.	42
in. in Success	349

90	Do. Warrants	90		
185	Tyndall Hides	185	13	

670	Gender 40c	5.18	-5	Q230c
14	Gold & Base 127-2p	30	-1	

Sp. ....	ES	.....	Fin. 13% 97/02
17	689	-35	Amortiz

1994年12月

## ES AND LEA

Do. 2nd Cap. 4p.

75 1/2	Carlisle Capel 10p	88	-5	2.75	1
T18	Century 10p	120		5.75	2

175	WCRS 52	192	-8	06.50
45	WCRS 20c	49	+2	06.00

Pace 50 156  
 Testco 28  
 Thom FMI 32

Charter Cities	46	TST	2
Cashbury	46	Udell	2
Common Union	54	Victims	1
Copengrove	32	Wellcome	1
FNFL	32	Property	1
Gas Accident	22	Real Estate	1
GE	22	Land Services	1
Glow	200	MSPC	4
Great West	125	Peachey	4
GUS 34	43		
Guardian	39		
GKN	39		
Hansen Ltd	17	SK Petroleum	1
Heaton Shield	83	Brill	3
ICI	125	Burnhill	1
Jaguar	46	Charterhall	1
Ladbrokes	46	Procter	1
Legal & Gen	32	Shel	12
Life Service	45	Ticofuel	1
Lloyds Bank	45	Uranium	1
Lloyds Inds	79	M&M	12
Marks & Spencer	22	Cos Gold	1
Melland	45	Laurids	2
Morgan Grenfell	36	Ward	1



## LONDON STOCK EXCHANGE

## Nervous selling drives equity sectors lower while Government bonds move upwards

Account	Debit	Credit	Balance
First	100.00		100.00
Second	100.00		200.00
Third	100.00		300.00
Fourth	100.00		400.00
Fifth	100.00		500.00
Sixth	100.00		600.00
Seventh	100.00		700.00
Eighth	100.00		800.00
Ninth	100.00		900.00
Tenth	100.00		1000.00

THE AUTUMN statement on the British economy from Mr Nigel Lawson, the Chancellor of the Exchequer, found a favourable reception on the UK bond market yesterday. Government securities closed firmly, after a good demand in the early part of the session had taken out the \$500m new taper stock issued at the end of last week.

But the response from equities was overshadowed by hints of financial strains among leading manufacturing firms, and share prices fell away sharply in the second half of the day. The weakness in the equity sector, which took market indices back to the lows of the current setback, contrasted with an optimistic opening on the back of Wall Street's overnight rise. The market began to slide as the US dollar turned downwards again, reviving concern that US credit policies might be tightened despite recessionary pressures.

These concerns failed to upset the UK bond market, however, and long-dated issues were 14 points up as the City awaited Mr Lawson's speech to the House of Commons. His forecast of a Public Sector Borrowing Requirement of £1bn this year pleased the market, although prices settled back to finish a net up on the day.

Only a gain of a full point in Index-linked Government issues appeared to show slight concern with the Chancellor's comments on the outlook for UK inflation.

The fixed interest sector still has its eyes fixed on this week's \$22.75bn Federal financing programme in the New York market. Few squalls are likely over yesterday's short term note sale, but the auction of long dated Federals later this week will be keenly watched.

Not all bond specialists foresees a tightening of credit, however. "We don't think the Fed would tighten," said one major US house in London. "Such a move would be too big a shock in the present circumstances."

The gilt-edged sector, having now taken the latest taper issues, may begin to look for further supplies before the end of the week.

The setback in equities was accentuated by a bout of nerves in the marketplace. Rumours of sizeable "sell programmes" were probably exaggerated. James Capel, a major agency broker, said it had done no more than carry out a "normal agency operation, involving sales of around \$50m in 15-20 of the market's Alpha, or larger-sized stocks."

However, the final reading on the FT-SE 100 was 69.8 down at 1653.9.

Another cause for comment was the slide in the new partly-paid shares of British Petroleum, which ended only a few pence above the Bank of England's stated support price.

There were reports of selling of the new BP stock by foreign institutions which had taken shares abroad during the ill-fated underwriting exercise. But more unsettling were suggestions that UK institutions had been "tax-selling and repurchasing" the new shares at close to the Bank's support price.

"If I were the Bank Revenue, I would be a bit suspicious of such deals," said one market specialist.

Trading in BP "old" and "new" shares was considerably boosted by the inclusion of a single deal of 100m "new" shares representing the buy-back of a "bed and breakfast" deal initiated late on Monday.

Total turnover in BP "new" was 245m shares with dealers reporting numerous other large deals, including a single sale of 9m shares at 70p. The "new" shares settled a net 15 lower at 76p. BP "old", which also changed hands, lost 10 to 247p.

Talk of a "sell" programme, largely consisting of financial stocks and carried out by one of the biggest agency trading firms, weighed heavily on banks.

In the big-four Barclays and NatWest dropped 32 apiece to 438p and 588p respectively, while similar falls were seen in Lloyds, 239p, and Midland, 328p.

The merchant banks suffered widespread and often hefty losses. Kleinwort Benson's 545m rights issue at 450p a share closed tomorrow slipped 9 to 438p. SG Warburg dropped sharply and closed a net 35 down at 310p.

Life issues fell across the board, as did positions of two other major players. The latter was revealed that Monday's heavy buying by Kitcat & Atkin was carried out on behalf of US insurance group Corroon and Black, which had bought 10m in Minnet from 25p to 29p.

Not all stories that number of additional defections from the recently acquired Stewart Wrightson group are in the category of classic defence stocks, leading Breweries such as Bass and Allied-Lyons suffered a fresh sell-off. The former closed 17 down at 815p and the latter 10 lower at 389p. Whit-

FINANCIAL TIMES STOCK INDICES											
	Nov. 3	Nov. 2	Oct. 29	Oct. 28	Oct. 27	Year Ago	1987	Low	High	Low	High
Government Sec.	90.14	90.76	90.87	90.14	90.14	93.02	93.32	93.73	127.4	49.38	
Fixed Interest	94.07	93.55	93.76	93.68	93.69	93.11	93.12	93.23	105.4	30.55	
Ordinary 9	1286.1	1342.7	1360.9	1303.4	1286.5	1294.3	1294.2	1294.3	2811.9	67.79	
Gold Mines	305.4	314.9	312.1	309.9	302.8	281.2	497.5	288.2	794.7	48.5	
Oil & Gas	4.81	4.60	4.55	4.76	4.80	4.37	4.81	4.80	4.80	4.80	
Energy (excl. Oil & Gas)	11.96	11.43	11.39	11.83	11.93	10.08	11.96	11.96	11.96	11.96	
P/E Ratio (indus)	10.23	10.70	10.82	10.34	10.26	12.13	10.23	10.23	10.23	10.23	
SEAG (excl. Oil & Gas)	34.78	41.02	39.13	37.61	41.57	-	34.78	34.78	34.78	34.78	
Equity Turnover (2m)	1162.30	1553.99	1390.19	1823.31	1153.26	-	1162.30	1162.30	1162.30	1162.30	
Equity Yield	63.41	63.46	63.47	63.47	63.47	63.47	63.41	63.41	63.41	63.41	
Shares Traded (m)	55.13	73.40	59.93	72.4	49.5	-	55.13	55.13	55.13	55.13	
Opening	1353.4	1349.8	1327.1	1307.3	1302.5	1292.6	1291.8	1295.6			
Day's High	1353.5										
Day's Low	1282.9										

Back 100 Govt. Secs 15/10/87, Fixed Int. 15/10/87, Gold Mines 12/10/87, S.E. Activity 19/10/87, P/E Ratio 15/10/87.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026

under pressure and shed 30 to 205p, while losses of around 5 were marked against Barratt Developments, 160p, and George Wimpey, 189p.

ICI gave fresh ground on currency influences to close 1/2 lower at £10. Elsewhere in the Chemical sector, Coalite revived with a gain of 15 to 309p and Eilex International put on 8 to 154p.

American International remained a weak market, shedding 19 more to 386p. The recent resilient performance of the group's stock was brought to a halt after persistent profit-taking and talk of a "sell" programme involving a number of retailing issues.

Among only a handful of firm stockholders, steady on Monday, British Telecom rose 5 to 145p following Press comment suggesting a possible stake-building exercise in the shares.

Worries over a possible delay of the group's soon-to-be merged HK subsidiaries, Hong Kong Telephone and Cable & Wireless (HK), saw C & W shares retreat 10 to 810p. British Telecom, after a turnover of over 8m shares, closed 5 down at 223p.

Norman Tebbit is joining the company as a non-executive director. The acquisition of US group Signac for around \$80m, under pressure and shed 30 to 205p, while losses of around 5 were marked against Barratt Developments, 160p, and George Wimpey, 189p.

Engineers failed to escape the general setback, with Hawker's 100p shares falling 10 to 409p in the leaders. GKN, which had a more modest loss of 13 at

257p. A reasonably brisk trade developed in Rolls-Royce (around 4.4m shares changed hands) which settled 5 lower on the day at 125p. Camford failed to take the recent recovery movement a stage further, closing 12 cheaper at 153p. AFV gave up 11 to 104p and Laird ended 10 to 201p.

Leading Foods moved steadily lower as general market uncertainties resurfaced. Market makers reported a low turnover, but the group's stock was brought to a halt after persistent profit-taking and talk of a "sell" programme involving a number of retailing issues.

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## FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Tuesday November 3 1987									
Figures in parentheses show number of stocks per section		Index No.	Day's Change %	Est. Earnings Nov 1987 (\$/sq)	Gross Inc. Nov 1987 (Act vs 27%)	Est. EPS Nov 1987 (\$/sq)	est. net income to date	Index No.	Index No.	Index No.	Year ago (approx)
1	CAPITAL GOODS (214)	683.45	-3.4	10.31	4.15	12.18	18.27	707.46	712.88	683.45	644.88
2	Building Materials (30)	896.46	-4.0	10.36	4.10	12.03	22.81	924.74	934.04	896.46	816.05
3	Contracting, Construction (33)	1239.01	-4.0	10.23	4.06	12.03	24.96	1239.01	1301.52	1239.01	1134.82
4	Electricals (14)	1753.25	-3.4	10.33	4.07	12.43	54.41	1857.45	1887.22	1753.25	1724.49
5	Electronics (34)	1252.54	-2.3	10.33	4.06	12.43	54.41	1857.45	1887.22	1252.54	1242.35
6	Mechanical Engineering (60)	1987.87	-3.5	10.46	4.00	12.02	11.03	351.75	364.00	1987.87	1706.27
7	Metals and Metal Forming (7)	681.81	-6.7	9.83	4.13	12.39	9.11	453.77	492.54	681.81	576.78
8	Motors (14)	247.13	-4.6	12.49	4.69	9.38	5.96	254.48	258.25	247.13	258.94
9	Other Industrial Materials (22)	1151.45	-2.3	9.84	4.09	12.39	36.61	1170.97	1215.77	1151.45	1071.23
10	CONSUMER GROUP (182)	981.61	-4.1	10.37	3.99	15.01	17.11	1011.99	1011.99	981.61	912.35
11	Groceries and Distillers (21)	854.44	-3.4	10.97	4.05	11.31	17.52	994.99	995.98	854.44	823.90
12	Food Manufacturing (23)	772.16	-3.3	9.60	4.04	13.46	16.64	798.39	813.54	772.16	713.11
13	Food Retailing (16)	2085.96	-3.5	7.57	2.94	18.48	39.67	2073.13	2084.36	2085.96	1864.45
14	Health and Household Products (10)	1277.16	-5.3	5.66	2.63	17.35	16.41	1278.99	1274.69	1277.16	1154.55
15	Leisure (30)	1038.45	-4.0	7.72	3.98	16.17	28.18	1081.47	1088.18	1038.45	935.55
16	Packaging & Paper (16)	1038.45	-4.0	9.35	3.71	15.39	11.13	994.29	993.55	1038.45	981.94
17	Paints and Printing (15)	3902.57	-2.1	6.80	4.22	22.18	49.69	3975.87	3925.76	3902.57	2767.49
18	Textiles (16)	854.44	-4.7	8.73	3.34	19.49	16.59	877.57	905.99	854.44	774.69
19	TOYS (35)	544.22	-7.0	21.36	4.09	10.36	12.57	564.86	585.18	544.22	501.69
20	OTHER GROUPS (87)	811.85	-2.8	10.72	4.37	12.42	28.82	834.22	844.63	811.85	767.46
21	Agencies (17)	991.97	-2.4	6.25	2.26	22.21	16.79	1024.99	1024.99	991.97	954.36
22	Chemicals (21)	944.97	-3.4	10.21	4.16	11.97	30.10	1001.99	1001.99	944.97	844.99
23	Composites (13)	1274.85	-3.3	10.33	4.09	12.39	22.53	1301.79	1319.49	1274.85	1154.55
24	Shipping and Transport (11)	1274.85	-2.2	9.77	4.75	13.44	51.44	1273.27	1271.47	1274.85	1253.84
25	Telephone Networks (2)	1274.85	-2.4	11.71	4.67	11.39	18.59	806.77	915.57	1274.85	767.91
26	Miscellaneous (27)	1239.36	-2.4	13.29	4.17	9.87	39.87	1157.31	1199.99	1239.36	1113.52
27	INDUSTRIAL GROUP (482)	844.45	-3.4	9.54	3.94	13.20	17.91	866.42	905.92	844.45	772.78
28	Oil & Gas (17)	1019.45	-3.0	10.26	4.07	12.02	65.73	1073.34	1073.34	1019.45	1008.52
29	NON SHARE INDEX (300)	929.29	-3.5	9.45	4.01	13.01	23.48	958.33	969.34	929.29	886.79
30	CONSUMER GROUP (120)	981.61	-4.1	10.37	3.99	15.01	17.11	1011.99	1011.99	981.61	912.35
31	Banks (10)	981.61	-4.1	22.51	4.07	9.87	25.98	966.52	947.49	981.61	940.05
32	Insurance (Life) (10)	702.99	-3.8	-	5.18	-	32.26	699.40	699.40	702.99	628.29
33	Insurance (Non-Life) (7)	494.29	-4.2	-	5.69	-	17.20	505.73	512.49	494.29	457.82
34	Insurance (Brokers) (10)	981.61	-4.5	13.34	4.66	9.60	39.19	989.89	997.39	981.61	1081.77
35	Merchant Banks (12)	702.99	-3.8	12.24	8.49	9.87	25.98	699.40	699.40	702.99	628.29
36	Property (10)	997.27	-2.7	5.30	3.30	23.95	16.82	1014.94	1025.94	997.27	795.16
37	Other Financial (28)	777.97	-3.3	9.04	4.06	14.04	10.99	41.47	415.10	777.97	405.25
38	Investment Trusts (8)	821.42	-2.2	-	3.62	-	15.17	839.94	862.76	821.42	886.35
39	Mining Finance (2)	377.26	-1.7	12.85	4.52	9.35	10.41	424.94	435.37	377.26	378.23
40	Overseas Traders (10)	981.61	-4.1	10.24	4.06	11.44	33.25	994.74	997.39	981.61	912.35
41	ALL-SHARE INDEX (720)	844.34	-3.6	-	4.36	-	22.36	876.99	892.33	844.34	805.05
42	Day's Change	Index No.	Day's Change %	Day's Low	Day's High	Nov 4	Oct 29	Oct 28	Oct 27	Oct 26	Year ago
43	FT-SE 100 SHARE INDEX &	1659.53	-0.8	1717.00	1659.13	1725.17	1690.94	1692.09	1659.44	1763.13	1657.77







100

**Continued on Page 4**



## NYSE COMPOSITE CLOSING PRICES

[illegible]

## AMEX COMPOSITE CLOSING PRICES

Stock	Div	P/E	52	High	Low	Close	Change	Stock	Div	P/E	52	High	Low	Close	Change	Stock	Div	P/E	52	High	Low	Close	Change	Stock	Div	P/E	52	High	Low	Close	Change		
AT&T		509	85	84	84	-1		Darnson		538	56	56	56	+1		Intellig		4	450	5	4	4	-1		Popeye		149	15	14	14	-1		
AmpComp		16	25	25	25	-1		DataPac		183	9	9	9	-1		Intellig		18	10	10	10	10	-1		PresB		119	62	61	61	-1		
Adams		140	125	125	125	-1		Delfin		779	11	11	11	-1		Intellig		11	11	35	35	35	35	-1		ProCom		1790	111	109	109	-1	
Adco		279	37	37	37	-1		Delmar		311	31	31	31	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
Albany		8	26	26	26	-1		Dodge		26	26	26	26	-1		Intellig		9	22	10	10	10	10	-1									
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**OVER-THE-COUNTER** *Nasdaq national market, closing prices*[illegible]

**Continued on Page 4**

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**FINANCIAL TIMES**

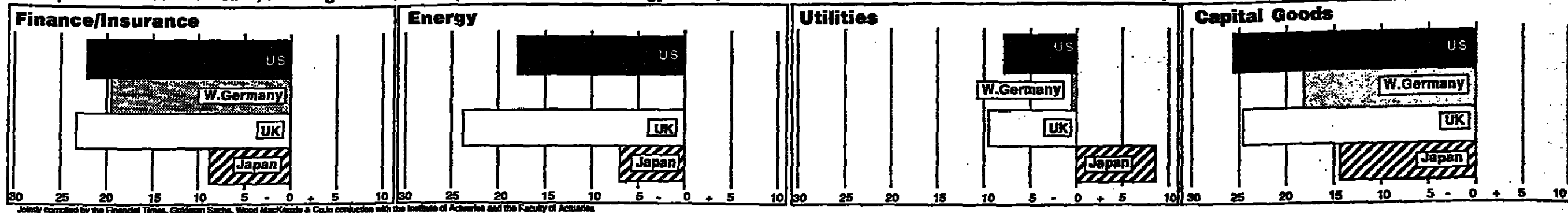
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# FINANCIAL TIMES

## WORLD STOCK MARKETS

Stock performances in October, % change in US\$ terms (note: no W. German energy sector)



### AMERICA

## Budget worries spur heavy selling

### WALL STREET

SIGNS of a state of mind in Washington over budget deficit cuts triggered a new wave of equity selling on Wall Street yesterday as investors grew gloomier about the US economic outlook, writes Roderick Oram in New York.

Following the pattern of recent weeks, the steep decline in stocks caused a flight into Treasury securities in the credit markets. Short-term interest rates tumbled and bond prices rose more than a point helped by a bounce back in the dollar. Earlier in the session bonds had been down about two-thirds of a point because of a weaker dollar.

Stocks opened weakly as some investors took profits after the market's five-session rally. But the selling accelerated as the markets became increasingly pessimistic about the economy.

At its worst, the Dow Jones industrial average was down more than 110 points by early afternoon before some institutional buying helped it recover some of its lost ground to close down 50.86 points at 1,983.53.

Broader market indices followed the same downward path with the Standard & Poor's 500 closing down 4.92 at 250.82 and the New York Stock Exchange composite index finished down 2.63 at 140.80.

Trading volume on the New York Stock Exchange accelerated to 227m from 176m on Monday with the number of declining stocks outpacing those advancing by 1,201 to 492. The exchange lifted its ban on member firms doing index arbitrage programmes for their own account but it continued to deny them the use of its automated order entry systems for program trading.

The selling was broad based, reflecting the general atmosphere. But some stock prices were driven by particular corporate developments. Most notably, Texaco fell 3 3/4 to \$31 and Pennzoil rose 1 1/4 to \$85 1/4, both on heavy volume.

The Texas Supreme Court upheld late on Monday a lower court award to Pennzoil of nearly \$11bn of damages and accrued interest against Texaco. Only two avenues remain for Texaco, which is under bankruptcy court protection: an appeal to the US Supreme Court, which it plans to make, or to negotiate a settlement with Pennzoil.

Other oil groups, which as a sector avoided the worst of last month's market rout, fell again yesterday. Exxon edged down 5 1/4 to \$43 1/4, Mobil dropped 3 3/4 to \$38 1/4, Amoco lost \$1 1/4 to \$70 1/4, Atlantic Richfield gave up \$1 1/4 to \$78 1/4 and Chevron fell \$1 to \$42 1/4.

Computer stocks, one of the hardest hit sectors during October's sell-off, fell sharply again yesterday. IBM lost 2 1/4 to \$121 1/4, Digital Equipment dropped 3 1/4 to \$134 1/4, Hewlett Packard gave up 1 1/4 to \$49 1/4, Unisys lost \$1 1/4 to \$31 1/4 and Apple gave up \$2 1/4 to \$86 1/4.

In the credit markets, bond prices dipped about two-thirds of a point early in the session as the dollar continued to fall. However, they recovered as the currency rallied.

By late afternoon the 8 1/2 per cent benchmark Treasury long bond was up 1 1/4 of a point at 98 1/4 yielding 9.00 per cent. Short-term interest rates started the day higher but the steep sell-off in the equity market brought a renewed flow of money into short-term government securities. The bond equivalent yield on three-month Treasury bills rose almost 20 basis points to 5.75 per cent.

The Treasury began its quarterly refunding yesterday with the auction of \$3.75bn of three-year notes. The rally of bonds and the dollar shortly before the bids closed might have helped stimulate demand for the notes. Domestic commercial banks might be strong buyers because their deposits have risen rapidly recently but loan demand has remained weak.

Canada's early falls on Wall Street pulled Toronto share prices lower in most major sectors, with oil, mines and industrials leading the way.

Among mines, Alcan Aluminium fell by 1 1/4 to C\$29 1/4, while Inco shed C\$1 1/4 to C\$20 1/4. Falconbridge was off C\$9 1/4 to C\$19 1/4, Imperial Oil class A paced energy declines with a C\$3 1/4 fall to C\$30 1/4. Gulf Canada Resources followed, losing C\$2 1/4 to C\$17 1/4 and Shell Canada was C\$1 1/4 lower to C\$24 1/4.

Banks weakened across the board, with the Royal Bank of Canada shedding C\$1 1/4 to C\$27 1/4 and the Bank of Montreal down C\$1 1/4 to C\$25 1/4.

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### ASIA

## Japan's institutions stay composed

### TOKYO

JAPAN'S institutional investors remained optimistic despite the world markets crash, and were quick to buy shares at bargain prices soon to buy the market, writes Shigeo Nishizaki of Jiji Press.

Some major and institutional investors even seem to have anticipated the crash and took precautions to prevent a panic that could have resulted in huge losses.

The day after the Wall Street debacle on October 19, Japan's market plunged 14.9 per cent as individual investors rushed to sell throughout the day.

The record one-day decline reduced the market capitalisation of shares listed on the first section of the Tokyo Stock Exchange by 700 trillion yen (trillion yen is 100 billion dollars).

Mr Kenichi Isaka, President of Nomura Securities Investment Trust Management, said his company cut the proportion of shares in its net assets to less than 30 per cent and strengthened its cash position in anticipation of a sharp market correction.

Institutional investors seem to have followed an unconsciously similar pattern in dealing with the international market slump.

At the end of last March, they accounted for 70.5 per cent of total shareholdings. The danger was that if the market investor decided to sell heavily, others would follow suit, sending share prices into a tailspin and causing huge losses. This does not appear to have happened.

Since the market crash, Nippon Life Insurance has kept buying Y2bn to Y3bn a day - or about twice as much as usual. In the case of Nomura Securities Investment Trust, its daily purchases totalled Y15bn to Y35bn in recent days, depending on market sentiment.

In addition, the Finance Ministry has made repeated calls on life insurance firms and trust banks to buy shares in an effort to prevent prices from falling. This has helped the Japanese markets in a way that has not worked elsewhere.

The market fallout has given institutional investors an opportunity to buy shares at bargain prices, noted Mr Hideo Nakai, director and general manager of the securities investment department of the Sumitomo Trust and Banking.

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### HONG KONG

AFTER A firmer opening, Hong Kong share prices gave up gains to end slightly lower, with dealing still restricted by widespread concern over the liquidity of smaller brokers. The Hang Seng index finished 22.49 lower at 2,180.74 in dull turnover of HK\$1.11bn.

Big securities houses stayed largely on the sidelines, agreeing to sell only for cash. Utilities, however, managed modest gains, with China Light rising 30 cents to HK\$17.90 and Hong Kong Telephone 10 cents higher at HK\$12. Hong Kong Electric, though, dipped 5 cents to HK\$7.50.

Japanese institutional investors are, meanwhile, being urged to decide on their bidding policy at the forthcoming auction of 30-year US government bonds on November 5.

The Japanese institutions have been successful bidders for 30 to 40 per cent of the US long-term government bonds. Fears of a capital outflow from the US after the market slide have drawn attention to the Japanese investors success.

One institutional investor, responding to the Japanese Government's implicit request to buy US bonds, said it is not preferable to buy them when the differential in bond yields between the two countries is just over 4 per cent and when fears of a weaker dollar have not yet been dispelled.

Tokyo was closed for a national holiday.

A BLEND of overseas selling and scattered domestic bargain-hunting left Singapore share prices mixed in quiet trade. Turnover was dampened to 48.7m shares from Monday's 58m by the holiday on the Tokyo exchange. The Straits Times industrial index ended 1.11 higher at 873.45.

Metro started with a 55 cent gain to S\$6.70 and Tractors rose 35 cents to S\$3.20. Singapore Finance added 40 cents to S\$2.00. Keppel, though, fell 1 cent to S\$2.34 and Shangri-La was weaker by 4 cents to S\$3.50. Cold Storage was off 4 cents at S\$4.20. Australia was closed for a holiday.

## Blue chips trail in wake of dollar

WORFUL MARKETS in Europe could do little else but follow the dollar's decline during trading hours yesterday. A late rise in the US currency came after bourses had closed leaving share prices and operators depressed.

FRANKFURT was stung as the dollar fell to a low of DM1.7050. Any efforts to initiate a buying spree for bargain-basement shares continued to be undermined by the fragile state of the US currency and equities markets.

Favourable corporate news from major companies failed to lift depressed spirits and shares edged lower in all sectors. The Commerzbank index lost 20 to 1,453.3 in this market.

The Boersen-Zeitung 30-share index, calculated four times during the session, dropped 9.11 to 303, a slide of almost three per cent.

VW descended DM4.40 to DM268.10 after the company announced a 6.5 per cent rise in net profits for the first nine months.

Other carmakers also fell, with BMW dropping DM23 to DM498, Daimler declined DM34 to DM770 and Porsche lost another DM20 to DM630.

Retailer Karstadt ended DM7.50 lower at DM445 despite announcing a strong rise in third quarter profits.

In banks, Deutsche fell DM18 to DM501.50 and Dresdner edged DM4.50 to DM263 and Commerzbank weakened DM3.80 to DM241.20.

Prices of public authority bonds were slightly firmer in moderate trading, rising as the dollar fell. The Bundesbank bought \$25.5m of paper.

ZURICH was taken lower by the falling dollar which undermined the little confidence that had emerged over the previous two sessions.

Engineering firms were broadly lower as Brown Boveri dropped SF170 to SF12.140 and Saurer fell SF170 to SF12.200.

Holding shares lost most of the gains of the two previous sessions with losses spread throughout the sector.

Among chemical shares Ciba-Geigy fell SF150 to SF2,900 and Sandoz shed SF700 to SF1,100.

Insurers saw Swiss Re bearer down SF200 to SF13,200 and Winterthur SF100 lower at SF5,000.

PARIS lost heart and the little enthusiasm from the steady opening quickly evaporated as upward pressure on French interest rates and the sliding dollar pushed investors to the sidelines.

The CAC index slipped 0.5 to 310.9 but did not reflect the afternoon's losses.

### LONDON

THE CAUTIOUS recovery of confidence in the London stock markets was abruptly jolted yesterday when the US dollar renewed its downward slide, writes Terry Byland in London.

With UK share traders now quick to sense trends in the global marketplace, equities dropped heavily as London assumed that Wall Street would repeat the rout of Friday.

The FT-SE 100 index had lost 69.5 to 1,653.3. The sudden setback in share prices revived concerns for the financial health of some of London's market-making firms.

The City is sensitive because last Monday's equity settlement operation requires trading firms to settle accounts for deals executed during the first week of the market's plunge.

ducer Valeo lost FF11 to FF499. Michelin held up against the trend, gaining FF3.5 to FF744.

The Finance Ministry said that domestic purchasers of shares in the privatisation of Cie Financiere de Suez SA will be required to pay in two equal instalments of FF152.50, the first payment falling due on November 18.

AMSTERDAM saw a dull, listless day as a lower opening on Wall Street and persistent dollar worries kept investors away.

Also plunged FI 18 to close at FI 98.00, after hitting a low of FI 97.00. The chemicals and fibres group reported a 20 per cent fall in third quarter net profits.

Philips closed FI 2 lower at FI 31.50, Royal Dutch slipped FI 1.80 to FI 308.50 and Unilever fell FI 0.50 to FI 104.50.

Avionics group Fokker closed FI 2.30 guilders lower at FI 24.10.

BRUSSELS witnessed a day of mixed. Lefko was FI 75 down at FI 80 and Impala lower by 25 cents at B32.25. Lydenburg and Rustenburg, though, both managed climbs of 25 cents to B34.25 each. Diamond stock De Beers shed B1.75 to B25.

Mining financials were also mixed. Anglo's London listing edged down B1 to B19.50 in mixed industrial issues, while Safra also lost B1 to B22.

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### LONDON: Best and worst performing share prices, % change in 5 terms, Sept 30-Oct 30 1987

TOP	Worst
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The British Government bond sector, however, refused to be distressed by the latest turn of events in the currency markets. The bullish state of the Autumn economic statement from Mr Nigel Lawson, the UK Chancellor of the Exchequer, was "just the thing the market wanted to hear", commented a trader. Bonds gained around 7/8 of a point.

The reaction in equities, which plunged back towards their lowest points, jangled the nerves of already overworked investors. Rumours of impending sell programmes or of financial stresses at major trading firms, resounded in the marketplace, although there was no evidence of either.

One cause for worry was a slide in the partly-paid shares of British Petroleum to within 9p of the 76p payment price guaranteed by the Bank of England. Overseas institutions continued to unload the BP partly-paid stock taken aboard in the unhappy unwinding exercise of the past three weeks.

The Affarsvaeriden general index dropped 17.8 to 737.6. Sweden's financial watchdog, the bank inspection board, said the market wanted to hear, commented a trader. Bonds gained around 7/8 of a point.

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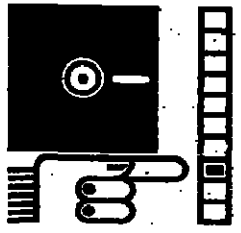
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The



## SECTION III

FINANCIAL TIMES  
SURVEY

The business computer market is showing signs of resurgence, although only a shadow of its performance

earlier in the decade. Many customers are still wrestling with the problem of justifying hefty new investments in computer systems in attempts to secure a competitive advantage, as Alan Cane reports.

## The market improves

THE SIGNS are that business is recovering its faith in computing after two years of hesitation and uncertainty. Two important US indicators, the level of orders for computers and office equipment and the health of the semiconductor industry are both improving.

But it is clear that it has been an extended period of reflection and introspection both for computer users and for the computer industry.

Customers are still wrestling with the problem of justifying massive new investment in computer systems in attempts to secure a competitive edge over their competitors, while the industry has learned that it cannot expect its clients to be blindly impressed with technology.

IBM, in particular, has come to terms with the fact that it can no longer expect wholly to dictate its customers' data processing strategies. In the second of a series of quarterly surveys in management information systems (MIS) departments, the New York stockbroker Paine Webber found there had been a sharp rise in their respondents' impression of IBM's performance between March this year and September.

Paine Webber computer analyst Stephen Smith notes: "IBM's re-

cent moves to improve personal computer and mid-range connectivity are the most likely reasons for the sharp change in users' opinions.

These improvements included the new range of personal computers, PS/2, which Mr Smith says "has already made substantial inroads into the thought processes of MIS departments," the new operating system OS/2 for these machines being developed by Microsoft and, most important of all, a statement of direction which IBM calls Systems Applications Architecture (SAA).

Essentially, this is a commitment on the part of IBM to the notion that every computer in the range should be able to run the same software and that the way each system behaves should seem the same to the user.

Business is, in fact, demanding standards and conformity and the industry is steadily yielding to its demands.

The evidence seems to be accumulating that for small and mid-range machines, the Unix bandwagon has become unstoppable. Faced with a bewildering array of incompatible operating systems, the complex programs which control a computer's internal operations and which de-

termine which application programs can be run, and resending IBM's market dominance, a group of the world's major computer companies put their weight behind Unix as an industry standard.

Although everybody paid lip service to the concept and manufacturer after manufacturer announced Unix-based machines, in reality Unix did not take the market by storm. But now there are signs that it may be achieving critical mass. IDC Europe, the market analysis organisation, notes that of 38,000 small systems shipped in the UK in 1986, 6,500 were Unix-based.

At the top end of the market, the whole question of standards

in operating systems took a sharp twist with the announcement that IBM and Fujitsu had settled a long-running operating system dispute in a way which effectively created a new mainframe standard. Fujitsu builds IBM-compatible mainframes, computers which are functionally identical to IBM's and can run the same operating and application software. Fujitsu went further than other compatible manufacturers by creating its own copy of IBM's operating software.

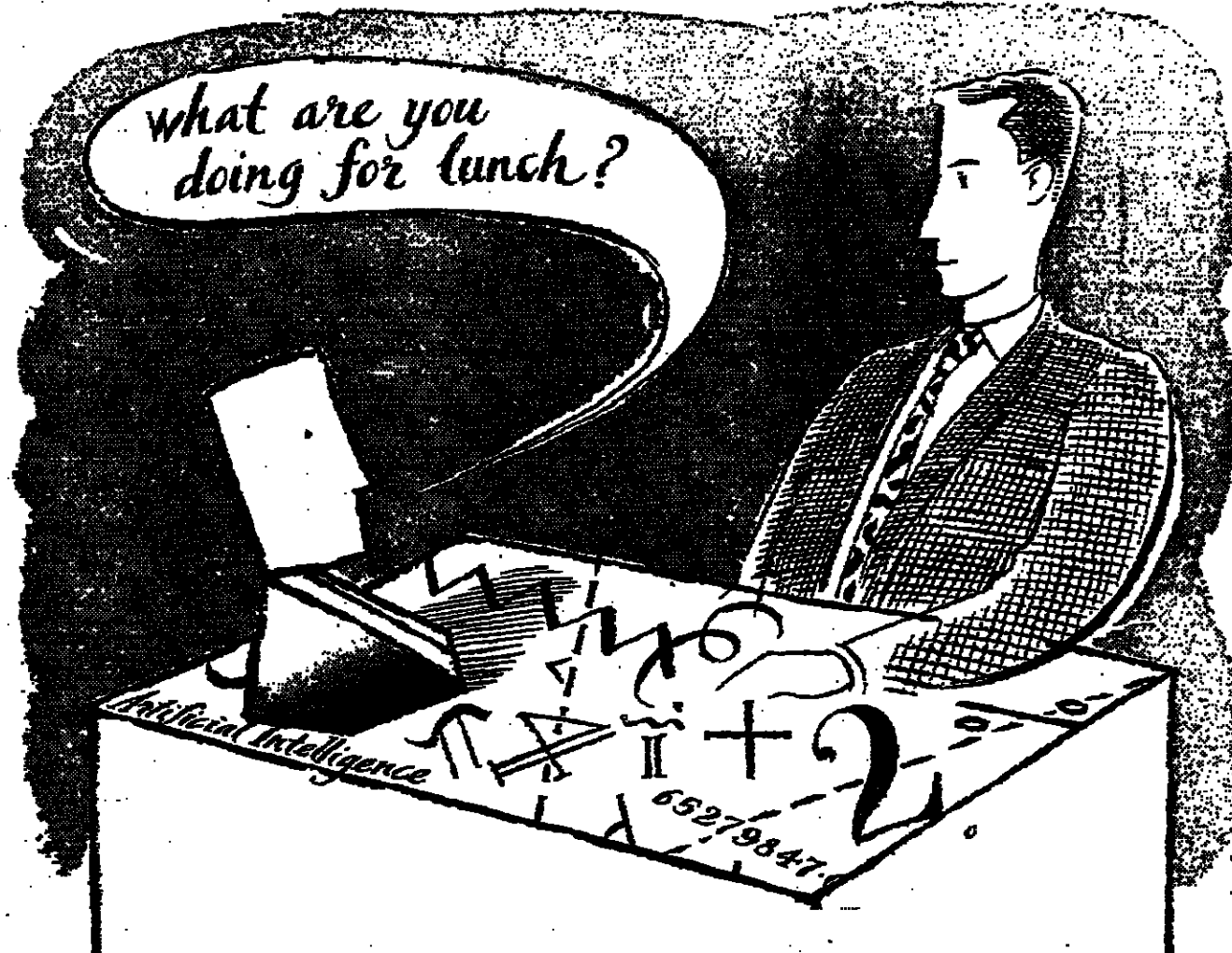
IBM argued that Fujitsu's design infringed its copyright and looked for a settlement under the auspices of the American Arbitration Association. The arbitrators upheld Fujitsu's

claims that it should have access to basic information about the design of IBM software but insisted that it should pay a substantial but undisclosed sum for the privilege.

Mr Smith of Paine Webber comments: "From the perspective of most users and software vendors the settlement put forward by the arbitrators appears to be good news. From the perspective of, say, Unisys, currently the world's second largest computer vendor, the arrangement can be seen as a commitment by two of its largest competitors to exchange critical proprietary information in order to further their own standard to the detriment of other competing approaches to mainframe computing."

Ironically enough, at one time Fujitsu apparently considered abandoning its policy of compatibility with IBM to establish Unix as an alternative mainframe standard. Fujitsu has now launched a family of medium-sized machines in Europe with the idea of securing a position in the fast-growing mini-computer market. It is using, as the operating system for these machines, Pick, a system with some resemblance to Unix which has a small but enthusiastic group of users.

Overall, experts do not expect the business computer market to grow more than about 9 per cent in 1987, better than in the two previous years but a shadow of its performance earlier in the decade.



## Computers in Business

## CONTENTS

The UK: worries over staff training.	2	The personal computer market: Applications for computers in business	5-11
West Germany: Investing in new technology	2	Technology issues: evolving standards	11-15
The US: problems for buyers	3	Networking: input and output; data storage	15-19
Japan: race to produce supercomputers	3	Power supplies; computer bureaux	19-23
		Leasing; skill shortages	23-27

The mainframe computer sector, virtually the exclusive preserve of US and Japanese companies, is not expected to grow much more than 4 per cent, while the medium-scale market should be twice that. The personal computer market, on the other hand, seems likely to grow by about 15 per cent. IDC Europe estimates that shipments from US manufacturers will be worth \$23.9bn, compared to only \$18.25bn for large-scale systems and \$18.2bn for mid-range machines.

Part of the explanation for this was given by Mr Robb Willmot, former managing director of the UK mainframe manufacturer ICL. Speaking to the UK Software Vendors Consortium, he pointed out that only the computer industry charges more for buying in bulk. A microcomputer could deliver 1m instructions per second (mips) for \$10,000, a mini the same for \$10,000 but mainframes can cost up to \$40,000 a mips.

He predicted that large mainframe suppliers would increasingly find it hard to survive as they were forced to reduce their prices 100 times to compete with modern, smaller architectures. The most advanced semiconductor companies like Mips in the US and Immos in the UK have already developed chips with processing power equal to 10 mips for a few hundred dollars or less.

Despite its strong growth potential, the microcomputer sector is still in some confusion as a result of the launch of the Personal System/2 family - which features advanced architecture, graphics and makes use at the top end of the very powerful Intel 386 processor chip - by IBM late last year. There are, however, at least two important trends. First, the return of the personal computer to the data processing domain. Second, the re-emergence of the Apple Macintosh as a creditable alternative to IBM.

The first trend is an interesting example of market dynamics. Corporate data processing used to lie solely in the hands of the data processing staff who controlled the data centre. The emergence of the microcomputer put substantial data processing power in the hands of the real "end users," the corporate executives, and out of the control of the data centre.

There was an uneasy period when DP managers fretted about the amount of data processing in the organisation

which was not under their control and executives worried about the difficulty of making their computers carry out useful tasks - this was when copies of Lotus 1-2-3, the best-selling spreadsheet, would be purchased only to gather dust on office shelves.

But as microcomputers became more powerful with the advent first of 16-bit and then 32-bit processor chips, they again fitted into the DP manager's empire. They became - as executive workstations - part of the corporate information technology strategy.

According to Mr David O'Brien, managing director of Rank Xerox (UK): "If technology is going to support an organisation effectively, then it has to relate to the way people work, think and communicate."

What businesses need is a balance between central control of access to the system plus freedom for end users to interact with the information in a way which suits the way they work. The resurgence of Apple, and in particular the growing success of the Apple Macintosh, indicates that view.

The Macintosh is an idiosyncratic computer designed to be easy to use for people with little computer training but at first it has little appeal in the business world when compared with the formal, data processing approach of the IBM PC.

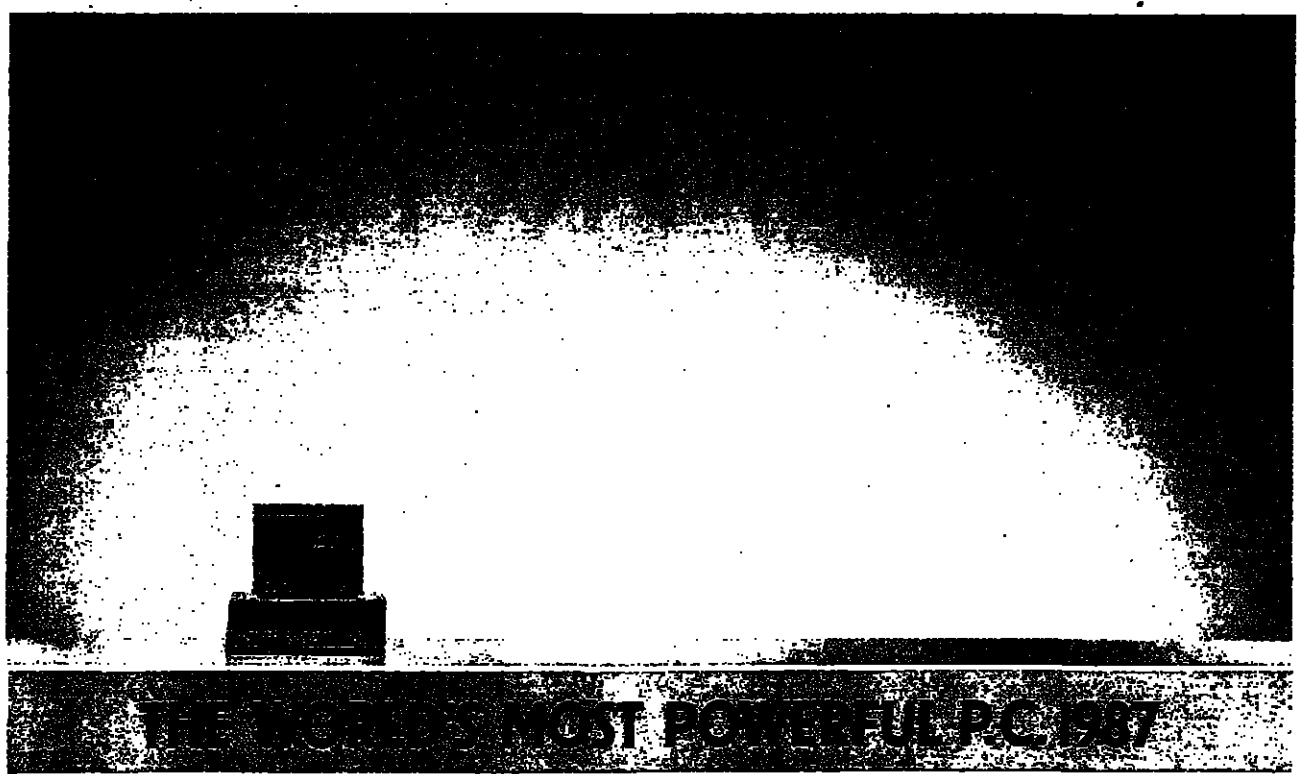
The continued growth of executive computing and the emergence of desk top publishing as a corporate activity changed all that, together with the release by Apple on new and much more powerful Macintosh machines. In the UK the marketing consultancy Intelligent Electronics noted: "Apple has changed its image but it has some way to go to be fully accepted as a dedicated business computer manufacturer."

It has been a period in which more questions have sprung up than have been answered. Among them: How much will the IBM/Fujitsu settlement affect IBM's dominance in mainframe markets? Will Compaq and other IBM compatible microcomputer manufacturers have to follow IBM's PS/2 architecture or is there room for a separate line of products based on the powerful Intel 386 chip?

As the dust settles over the next few months, it should be possible to see whether business computing has been altered irrevocably or whether the status quo will remain unshaken.



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## COMPUTERS IN BUSINESS 2

Prospects for data processing in the UK

## Worries over lack of training

ANXIETIES about the availability and cost of data processing staff are again stalking the UK data processing industry.

Last month Mr Richard Firth of the National Computing Centre warned that if present trends continue, the shortfall could be 53,000 analysts and programmers by 1991. Geoffrey Unwin, managing director of the Hoskyns Group and incoming president of the Computing Services Association said at its annual general meeting that the shortages were caused by a fundamental lack of training within the industry.

It was exacerbated by the inflated salaries some organisations - especially those in the financial services sector - were prepared to pay to help solve short-term problems.

He said: "The biggest culprits are a number of organisations in the City who, particularly during the period of Big Bang, have bid-up salaries in order to attract people and in return have not made their full contribution towards training."

Mr Unwin went on to warn that the industry might have to adopt a transfer fee approach similar to the kind found in sport when a trained computer specialist moved from one firm to another.

The root of the problem lies in the fact that training is the first activity to be cut when times get tough. This was certainly true in the recession of the early 1970s when cutbacks in training programmes created a desperate shortage of staff later in the decade.

That was alleviated to some extent by the newly awakened interest in information technology in the UK around 1978 which brought a flood of young people anxious to learn about computing into the universities, polytechnics and colleges.

Now the picture looks bleak again, at least partly due to the way the financial services industry has sucked in staff by paying over the odds.

Among the ideas which have been put forward to alleviate the shortfall are a return to the old training levy and tax credits for companies which can prove they have made a substantial contribution to training.

The computing services industry training council, COSIT, has taken a positive step in the formation of the industry standard development programme, ISDP, an agreed programme of work which should produce a

**Training in data processing skills is the first activity to be cut when times get tough in the UK**

skilled information technology worker in a minimum of three years.

The key to the scheme is a training log book retained by the employee but supervised by the employer. Once the scheme is in full swing, the log book would serve as recognition of the level of skill attained by the employee and the investment made in his or her training.

The chief shortages are of highly qualified technicians in areas such as database management, data communications and artificial intelligence but just as worrying is the shortage of applications specialists, people qualified both in computing and in specialist areas like accounting, distribution or retailing.

The overall emphasis in UK computing has shifted from a concentration on the physics

and chemistry of advanced computing to an emphasis on the use of computers in industry and commerce.

The 1986 committee, a group under Sir Austin Bide appointed to advise the Government on its strategy following the Alvey programme designed to bring industry and the academics closer together in pursuing high technology was in no doubt of the value of this move.

It warned last November: "More effective development and use of information technology will improve the competitiveness of industry in general. Failure to respond fully and swiftly to the opportunities it offers would seriously damage that competitiveness."

But by most measures, British industry is failing to respond adequately to the IT challenge and there are fears that after the barnstorming efforts of the early 1980s, the Government is running out of steam in its efforts to promote IT.

"It has lost its way and is simply pecking at the problem" one Northern industrialist commented.

These fears have been reinforced by the dismissal after the election this year of Mr Geoffrey Pattie, the minister for information technology who had been closely identified with the move towards applications, and with the Government's failure to announce funding for a programme to succeed the Alvey initiative.

Industrialists and academics alike have been trying to encourage the Government to respond positively to the Bide suggestions - the core of which was a £5bn, five-year programme aimed at applications rather than basic research.

Now they have become pessimistic at the lack of response from the ministers concerned.

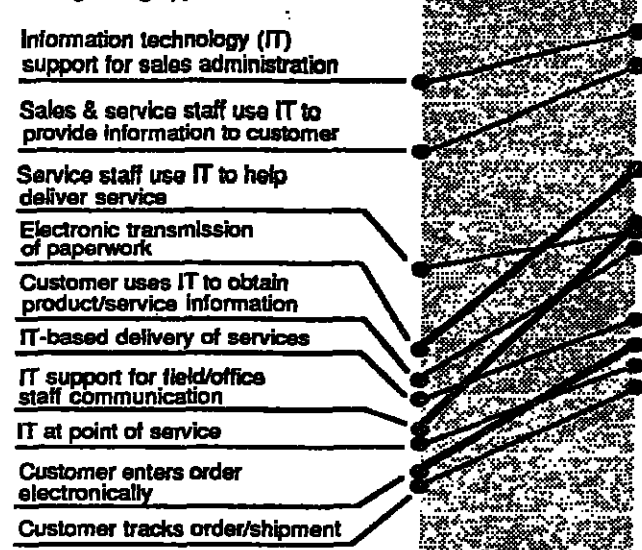
So it looks as if it will be left to British industry and commerce to make the best use of information technology it can.

Significantly, the data processing industry seems to be taking the challenge seriously. There is intense interest, at least within the larger companies, in improving productivity and in using computing power to secure competitive advantage.

The evidence for this is the blue chip quality of the membership of the UK chapter of the Association for Information Management and the success of organisations like the Butler Cox Foundation, aimed at improving the quality of comput-

## Changing applications usage

The shift in information technology applications usage over the next two years



Source: Butler Cox

## ing management.

A new report by the Butler Cox organisation shows that the application of information technology growing at the fastest rate in the UK are the electronic transmission of paperwork, communications between staff in the field and the office and the electronic transmission of customer orders.

## Sales revenue

UK GDP domestic revenue from sales only

	1985	1986
IBM	£1,400m	£1,450m
ICL	£870m	£850m
DEC	£450m	£500m
Other	£1,400m	£1,450m
IBM	£1,400m	£1,450m
ICL	£870m	£850m
DEC	£450m	£500m
Other	£1,400m	£1,450m

\*ICL estimate.  
†Includes some exports made by leasing companies after lease ends in UK.

Source: IDC Europe, "IT Forecasts and Spending Patterns, W. Europe, 1986-1992".

All of these emphasise the importance of the value-added network service (VANS), computing services offered on the telephone network over and above ordinary voice telephony.

They are offered in the UK by a number of major companies including ICL, IBM, Geisec, Intel and EDS. Experts argue that the establishment of an electronic link between a supplier and his customer is one of the most powerful ways of securing competitive advantage through information technology.

Over the next few years businesses ranging from retail and distribution through to leisure and travel should be introducing and enhancing these electronic links in the UK and abroad. But adequate staff will be essential. Managers say that shortage of staff is a bigger block to the use of information technology than any other single factor.

Alan Cane  
Skill shortages: an imbalance of supply and demand; page 12.

Developments in West Germany

## Investing heavily in new systems

WEST GERMAN businessmen have a deserved reputation for their conservative approach to most things new. Initially, this tendency to wait-and-see led to a growing gap between computer-usage in Germany compared to the booming applications' growth in the US, the UK and Japan.

Now that gap is closing as German multinationals invest heavily in new computer technology to help cut production costs. Perhaps because of its slowness to enter the electronic fray in the first place, West Germany offers a large market potential for computer companies.

According to survey by the International Data Corporation, West Germany ranked number two worldwide in data-processing spending last year, with a \$20.5 bn market. The US was far and away the largest at \$173bn.

In West Germany, even the thousands of medium to small-sized companies which make up the backbone of the economy are beginning to see the light of visual display units - in Germany's case, it is a bright green, the colour specified for a computer's "power on" light. There are an estimated 900,000 personal computers installed in West German offices now, although this represents only a third of the potential of a computer market, says Mr Diebold.

This year, the total West German computer market, including hardware and software, should reach Dm45bn, a 9% increase compared to last year. The market is expected to grow at a rate of 16% to 41,000 units shipped, he predicts.

"Prices have been falling 30 to 40% a year, but the average value of a computer is not being hardly changed, meaning people are ordering higher-value products," he adds.

The surge in computer hardware sales (in numbers, if not in value), is rather the result of a market-driven market, with new computer models offering more memory and faster speed at less than last year's prices. But the average price for a personal computer in West Germany is still set at Dm3,300 this year, about five percent more than the average PC price paid in 1984, adds Mr Steding.

But in terms of increased Dm sales, the best market in west Germany now is for software and office communications systems. The major demand from West German computer users is for networking capabilities and OSI compatibility, says Karl J. Duering, a Hewlett-Packard executive in Bad Homburg. The concept of flexible, Unix-based software is being slowly accepted by both commercial and research-minded customers, says the Hewlett-Packard executive.

"Now all are asking for network-compatible systems. But these are software questions, and all firms must deal with it," says Mr Duering. The software development leading to text, data and electronic integration will be the dominant trend for the next three to five years, he says.

Unix-based systems support the standardisation is demanded by most computer-users now. A number of larger West German companies already require new computer purchases which have open OSI capability, says Digital Equipment in Munich.

"The want their Siemens system to work with their DEC and IBM computers. The user wants the equipment to function as easily as a telephone. That's why Unix and OSI capability are increasingly important. There's a definite trend in this direction," says a DEC executive.

The difference in West Germany is that such systems' integration is being pushed more by the computer companies who are rather than being demanded by users, says a market analyst. There is now a 12-to-18 month time gap between developments in West Germany, compared to advances in the computer market in the US, yet major multinationals such as Daimler-Benz, Volkswagen, Bayer, BASF and Hoechst all have advanced data processing departments, says a DEC official.

World economic trends, including the big drop in world stock market prices in late October, has tended to push West German companies towards increasing computer-related investments. The western dollar depreciating almost 40% in value against the D-mark in the past two years, has caused export-

oriented companies to cut costs and seek ways to increase productivity.

The range of computer technologies, from computer-aided design and manufacturing towards the distant shimmering goal of computer integrated manufacturing is especially important for a high-wage economy like West Germany's. With health insurance and pension costs adding 50% or more to wage bills, West German companies often prefer to invest in new technology rather than add new jobs.

Software is the key factor in such information integration systems. The consultancy firm, Diebold, predicts that West German software and computer service sales will increase 15% this year to Dm 1.6bn (the 1986 figure was Dm1.4bn). That trend is double the predicted 8% growth for total hardware sales of Dm 1.4bn this year. (The 1986 figure was Dm1.7bn).

Diebold's statistics for hardware sales for 1986 show that West Germany spent Dm2.5bn on microcomputers (many for home users), plus Dm1bn on small systems, Dm3.6bn for medium-sized systems and Dm7.3bn on mainframes.

The consultancy sees an especially strong market for office telecommunications systems. The 4,000 office communications systems installed in larger West German companies at the beginning of this year should reach 25,000 by 1990.

The recent stock market trauma should not depress manufacturers' investments in computer-related equipment, predicts Gert Wolf, spokesman for the German Machinery and Plant Manufacturers' Association (VDMA) in Frankfurt. "I think that in the next few days the situation will improve. As for manufacturers, long-term plans for investment in computers will generally go ahead," he says. The most recent VDMA statistics bear out his optimistic outlook. Computer sales were improving in August as export orders that month increased 16.1%, compared to the same month a year earlier. Domestic orders increased 11.2%, says Mr Wolf.

Dennis Phillips  
Bonn.

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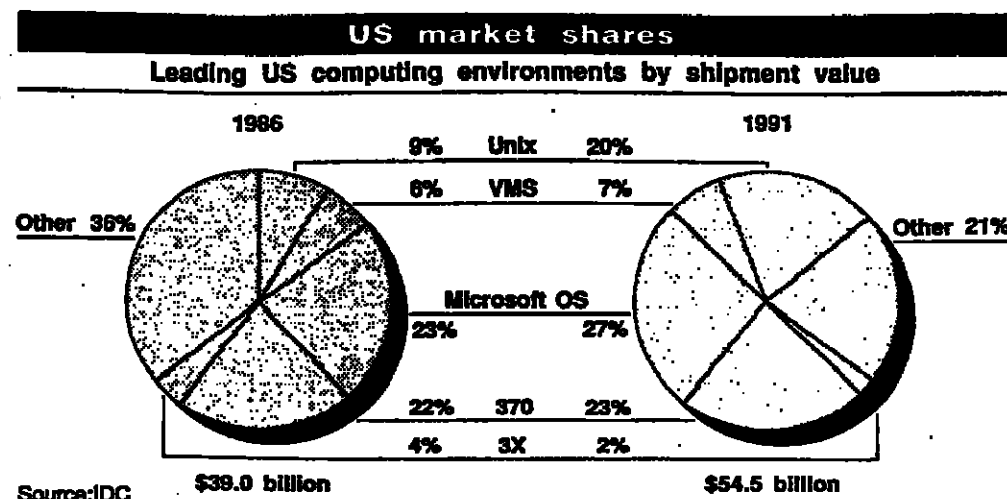
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## COMPUTERS IN BUSINESS 3

Upheavals in the US market

## Buyers facing difficult choices



US computer vendors are intent upon solving the problems of computer communication but to date they offer only patchwork solutions. 'Multi-vendor interoperability' is the goal of users and manufacturers alike. Business computer users want to be able to run different brands and types of computers on an integrated system.

To meet this need, computer manufacturers have pledged their support to the International Organisation for Standardisation's 'Open System Interconnection' model. It will, however, be at least five years before details of the OSI standard are worked out, according to industry experts.

In the US, most network vendors say that they intend to adopt the OSI standard when it is complete. In the meantime, though, they are building their own solutions. Users must either choose a proprietary standard such as IBM's Systems Network Architecture or bet upon one of the computer network company's intermediate 'open' standards.

Another issue in computer networking and data communications standards will be networking in speed. Although inexpensive local area networks can link groups of personal computers to a host 'mini' or 'mainframe' computer, most lack the speed needed for large file transfers. As the power of desktop computers increases, the complexity and size of data files typically handled by these machines also grows and with it the need for high speed data communications to transfer these files.

To address the immediate needs of their customers while awaiting the development of the more increasingly important, computer industry analysts say, taking the place of current concerns over operating system and software standards in the near future. Once standards for communications between different types of computers are established, the characteristics of individual computer models become less important, they suggest.

Louise Kehoe  
California

THIS HAS been a year of hard choices for business computer buyers. New product introductions by each of the major US personal computer manufacturers have significantly lowered the cost of raw computer power. At the same time, however, the computer makers have shattered the *de facto* software standards that have ruled in the business microcomputer world for the past five years.

With its launch of the PS/2 family of 'personal systems' in April, IBM shattered the 'calm' of the personal computer world. While previously business buyers had been faced with the relatively simple choice of 'IBM' or 'compatible', the PS/2 introduction forced them into a complex analysis of the relative merits of a still to be launched multi-tasking operating system versus the known limitations of the established personal computer software base.

Apple Computer added a new dimension to the business personal computer decision with its launch in January of its upgraded 'Macintosh' models that forced business buyers to re-assess the advantages of its unique 'graphics interface' that makes the Macintosh a superior solution for desktop publishing needs.

Most recently, Compaq Computer has added to the confusion by introducing personal computers that outperform

IBM's top models but which do not totally conform to the new IBM standard.

Faced with a plethora of new products, business computer buyers must now bet upon new generation personal computer standards that are increasingly unclear.

**With a plethora of new products in the US, the new generation of computing standards is far from clear**

Will OS/2, the new operating system adopted by IBM but as yet unavailable, offer significant improvements over current standards?

Does IBM's 'microchannel' architecture represent a link to the networking standards of the future, or is it merely an IBM effort to introduce proprietary technology and prevent 'cloning'?

Is Apple Computer ahead of the rest with its proprietary Macintosh technology, or is it out on a limb?

Computer-buyers are also faced with the increasingly confusing array of 'supermicro' computers, workstations and 'supermini' computers that cut across established performance boundaries to introduce new

## The Japanese market

## A race is on to produce faster supercomputers

THE THREE big Japanese supercomputer manufacturers, NEC, Fujitsu and Hitachi, have been engaged in a frantic race over the last year to produce more and faster supercomputer models. Sounding like Formula One racing car manufacturers, the big three keep overtaking each other in speed claims.

Until a few months ago NEC's SX-2 model was the fastest supercomputer to be designed and built in Japan. The SX-2 is capable of crunching numbers at 1.3 giga-flops (billion floating point operations per second).

But now Hitachi claims that its new single processor S-520/90 model is capable of operating at 2 to 3 giga-flops. And Fujitsu says its new VP-400E model can be run at 1.7 giga-flops.

That's like saying a Lamborghini can travel at 300mph or something, one industry analyst says. 'Well, maybe it can - on a long, flat clear road with a tank full of high octane petrol and the best driver in the world.'

Actual supercomputer speeds are dependent largely on the software. And the so-called top speeds are usually only sustainable for brief bursts under optimum conditions.

Supercomputers can be used for scientific and technological calculations, model making - such as for weather conditions; designing new products - anything from ICs (integrated circuits) to aeroplanes; simulations and general data analysis.

The weakness of the Japanese supercomputer industry is that of the Japanese computer industry as a whole: a lack of software. Depending on whom you talk to, there are only 50 to 60 Japanese programs for supercomputers, whereas America's Cray Research, for example, offers 450 programs.

The Ministry of International Trade and Industry (MITI) calls this dearth of programmers and programs 'the soft crisis' and the worst case scenario sees Japan's software programs short by the early 1990s.

The Sigma project, launched by MITI in 1985, is a software development plan. It is also an example of how the Japanese Government targets 'growth' industries - when business cannot supply their needs - to ensure that Japan does not fall behind. Over 100 companies are taking part, including NTT, but half of Sigma's entire budget comes from the Government.

Foreign companies, anxious to keep up with developments in Japanese software, are also involved through their Tokyo subsidiaries - or joint ventures. IBM, Olivetti, Hewlett-Packard, Xerox, and AT&T are some of the firms Sigma uses the Unix system V, which was originally developed by AT&T's Bell Labs, and is seen by some Japanese companies as a way to shake off their nearly total reliance on IBM-compatible software.

But if the computer is equipped with AVM (advanced virtual machine capability) it can run using different operating systems. Fujitsu's supercomputer, for example, can use Unix-based software with other types - notably IBM's.

This month, MITI says, the leading computer firms are beginning to test the Sigma OS (operating system). OS is the master control programme that governs the operation of a computer system. And next year, Sigma will lend the OS to other

computer firms in order to expand its company network.

At Tokyo University, Project Tron is trying to come up with a computer that will work with any kind of software. Some 50 Japanese companies, mindful of their 'soft' dependence on the Americans overall, are working with the project.

In response to Intel and Motorola's refusal to sell Hitachi and Fujitsu designs for the new 32-bit microprocessors, the two Japanese companies are developing their own microprocessors - using Tron chips. And Matsushita and Mitsubishi are working on Tron chips - which will be the prelude to Tron computers.

Although individual investors are a dwindling breed in Japan, they still number over 17m people. And, one way or another, Japanese companies are trying to get them on line.

Comparatively speaking, at some 10m, there are few personal computers in Japan. However, it is now possible to buy stocks from Yamachi Securities by using Famicom - the most popular of the computer games. Nomura Securities - Japan's biggest - planned to introduce its services on Famicom before it was pipped at the post by Yamachi - and says it will probably introduce a home computing system before long.

Sony, working with Daiwa Securities, has come out with a software package on a floppy disc that makes stock charts and does portfolio analysis. Users of the program can also receive on-line real time stock price information from Daiwa.

The race is on in Japan - as elsewhere - to develop a car computer which will tell the driver what the traffic conditions are ahead, and if necessary suggest alternative routes.

Fifty companies are involved in the project. But unfortunately so are two ministries: Construction and the National Policy Agency. The ministries, which have signed up more or less the same firms, are pushing different systems: magnetic and radio-wave.

Computer experts reckon that a combined system, involving gyroscopes to correct errors in magnetic readings and beacons and/or satellites will be the best.

The Ministry of Construction ran road tests on its beacon system earlier this year. And, for its part, the ministry says that the ministry can come up with a working system by the end of the year.

Nissan, one of the car firms working on the project, set up a software company with IBM earlier this year called Nissan Systems Development. The new company plans to provide systems engineering services - initially only to Nissan and group companies, flogging its wares elsewhere after it is firmly established.

AI (artificial intelligence), which somehow has never fulfilled its promise, is used quite widely in Japan as a diagnostic tool. Analysts say that the domestic market for AI will be worth ¥1.6 trillion in the mid-1990s - another growth area.

But so is the Japanese computer industry. Japan produced ¥2.9 trillion worth of computers and peripheral equipment last year, up almost 18 per cent over the previous year.

Ken Martinson  
Tokyo

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## COMPUTERS IN BUSINESS 4

From chrysalis to butterfly...

## The universal workstation emerges

A SUBTLE SHIFT is occurring in the business use of personal computers, a shift that will demand the purchase of new products and the adoption of new skills by business pc users.

But the changes are so subtle that users will have time to absorb the skills necessary to tackle the new applications. In time, users will realise that the subtle change has culminated in the death of the chrysalis of the personal computer and the emergence of the butterfly of the workstation.

The easiest way to judge the uses to which personal computers are put in business is to look at the type and volume of software bought in the UK market to run on pcs. Software packages turn the general tool of the pc into the specific tool of the user needs.

The highest proportion of software for pcs sold in the UK, by units and by value, is for accounting applications, according to the UK market-research company Context. About 28 per cent of the sales by units and 25 per cent by value in the period January to July 1987 were for accounting packages, Context survey results say.

This level of interest has been consistent for some time. It shows that the personal computer is being used by small companies as a substitute for manual accounting procedures

or computer bureau-based services.

The packages are relatively low cost compared to the £1,500 or more that the business will pay for the pc hardware at an average £467, according to Context. The demand for word processing on personal computers is as steady as the demand for accounting packages. Wordprocessing software accounts for 22 per cent of the market by units.

Wordprocessing packages are bought, often along with others for other business purposes, because businesses add wordprocessing to their needs. Using the pc for wordprocessing, in many instances, is a substitute for the stand-alone typewriter, probably an electronic typewriter.

In some cases, however, the personal computer with its wordprocessing software replaces a dedicated wordprocessing system. This ensures that other business applications can be run on the wordprocessing host.

But the average price of the wordprocessing package is not as high as for the accounts package - £292 in the first seven months of the year, according to Context. This pulls the market share by value of wordprocessing packages down to 13 per cent compared to its 22 per cent unit market share.

The vendors of wordprocessing

packages are mostly international companies, in competition across the globe. MicroPro, IBM and WordPerfect are the main contenders with, respectively, their WordStar, DisplayWrite and WordPerfect packages.

The package that turned the microcomputer into the business computer, the spreadsheet, is well down the market shares compared to the leading pair. Some 13 per cent of pc packages sold are for spreadsheets, the average price is £218 and the leading vendor, by far, is Lotus Development with its 1-2-3.

Ashton-Tate has a similar lead in the market for databases on pcs, one of the fastest growing applications that is eroding the position of spreadsheets as the third most popular business pc application. In the first seven months of 1987, 11 per cent of pc packages sold were databases; the average price was £451.

Most users mix their applications on their pc, spreading the cost of hardware investment over one major application and subsidiary one. The major application, of accounts, will have priority. In times when the hardware is not being used for this major application then spreadsheet work by managers or wordprocessing by secretaries is permitted.

In some cases though, the ma-

nor and secondary applications are hard to tell apart because data generated by one is used constantly for another. The most common joint application is those of contacts in the database for wordprocessing applications.

The easiest way to handle these integrated applications is to have an integrated package that has the three traditional functions of the business pc - spreadsheet, database and wordprocessing - in one integrated package. These integrated packages accounted for seven per cent of the UK market by both value and unit in the first seven months of the year, according to Context. The average price was £477. The market leader in units and value is Lotus with its Symphony package.

About five per cent of personal computers are used for computer-aided design (Cad). Cad applications demand more powerful than average personal computers to handle the extra processing involved in manipulating graphics. They also require more storage and specialised screens.

Graphics applications are at the heart of the subtle changes occurring in the business use of personal computers. It is not so much Cad that will take off, if the computer industry has its way, as that the graphical repre-

sentation of data and of applications has plenty of room to expand.

This kind of representation has been available in the minority personal computer architectures of Apple's Macintosh and Commodore's Amiga for some time. But increasingly the mainstream of personal computers built to the IBM PC standard and using the Intel microprocessor range, is being used as the basis for graphical representation.

Part of the move to graphics is a reflection of the development of the desktop publishing market. Standards already exist for desktop publishing despite the fact that it accounts for only two per cent of the package sales by value and units in the first seven months of the year, according to Context.

When IBM puts its seal of approval on a sector of a market, more potential customers take an interest just because of IBM's reputation as the industry leader. As a result, a stronger shift to desktop publishing should be expected as business users realise that it can fill the gap between wordprocessing and higher-quality printing provided by professional printers.

The other subtle change takes the personal computer in an entirely different direction: as the host for communications.

One of the most lively is the use of the personal computer as a telex terminal. Just as the multi-function personal computer displaced the single-function wordprocessing system, so the multi-function personal computer is also displacing the single-function telex terminal.

There are about 108,000 telex users in the UK, a base growing at about six per cent a year. About five per cent of all PCs in the UK were used as telex terminals, according to research by UK market-research company Romtec.

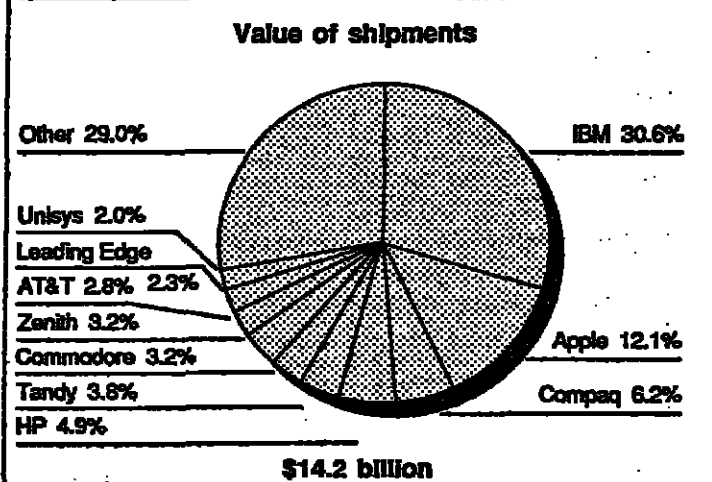
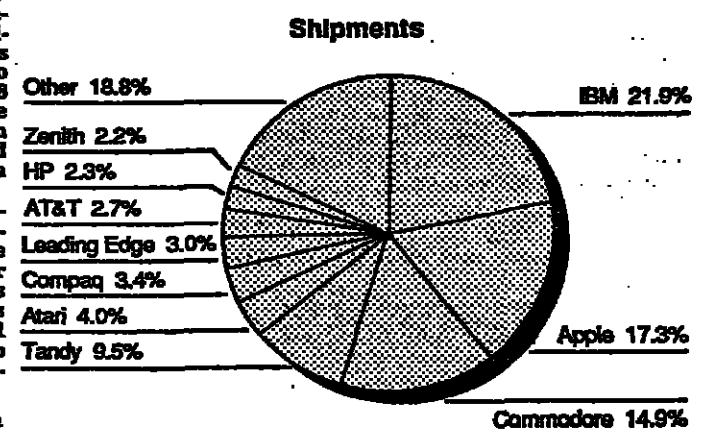
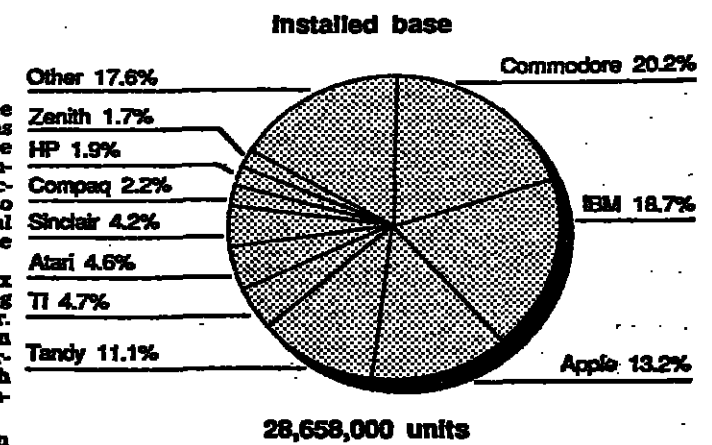
The other major application for wide-area communications is for access to electronic message systems such as British Telecom's Telecom Gold or private networks. A market in its infancy that may grow rapidly to several thousand users in 1988 is using the PC as a facsimile machine, again by putting in communications hardware and software but also by adding a scanner and image printer.

Taken together, these developing uses of the personal computer represent its emergence as the universal workstation for the office worker. Other uses will be created in time as users demand them and personal computer vendors try to keep the pot boiling with new features.

Richard Sharpe

## The US PC market

Vendor sales, 1986



Sourced: IDC

## Guide to the vendors

PERSONAL COMPUTER users are always, rightly, advised to select their software before the hardware. Having selected the software they are often, equally at sea. The technical details are plain but complex. What users say they lack are the market details.

The vendors can be judged by their position in the UK market shares for personal computer vendors. Going down the pc vendors for the first seven months of this year, according to UK market research company Context, is a useful guide to what customers are choosing, and why.

First is IBM with its two personal computing architectures: the single-application MS-DOS architecture and the multi-application OS/2 architecture. The disadvantage of using IBM is that it is the most expensive of the vendors. The advantage is that it is IBM, with all the security that the name conjures up.

In second place is Amstrad with its MS-DOS-compatible pc-Amstrad personal computers are never bought for features, but for price. The disadvantage is that Amstrad wants to shift products and does not have the creation of a market base as its priority. The advantage is that they are low-priced.

Apple is in third place with its own architecture of personal computers in the Macintosh range. The way users interact with Macintosh is different than in other personal computers, and in fact is a precursor of what IBM software will do later in 1988.

Compaq has built a niche for itself as the high-quality producer of IBM-compatible personal computers. The disadvantage is that Compaq will always exist within IBM's shadow, subject to the definition IBM puts on the personal computer market. The advantage is that Compaq will survive and be a credible alternative to IBM.

Tandon has built a niche for itself as the lower-priced vendor of personal computers for the corporate market. It has taken this role over from Olivetti. The disadvantage of buying Tandon is that its financial strength is not up to a long haul in the personal computer market. The advantage is price.

Apricot is now IBM-compatible, carving out a new niche as the IBM-compatible vendor who adds more to its product. The addition this year is a local area network connection in the standard personal computer. The advantage of buying Apricot is that support for the product is local, the disadvantage is continuing concern over its financial health.

Zenith is using large US public sector orders to lower its price in European commercial markets. The advantage is price. The disadvantage of buying Zenith is that it has less than 10 per cent of the market share in the UK.

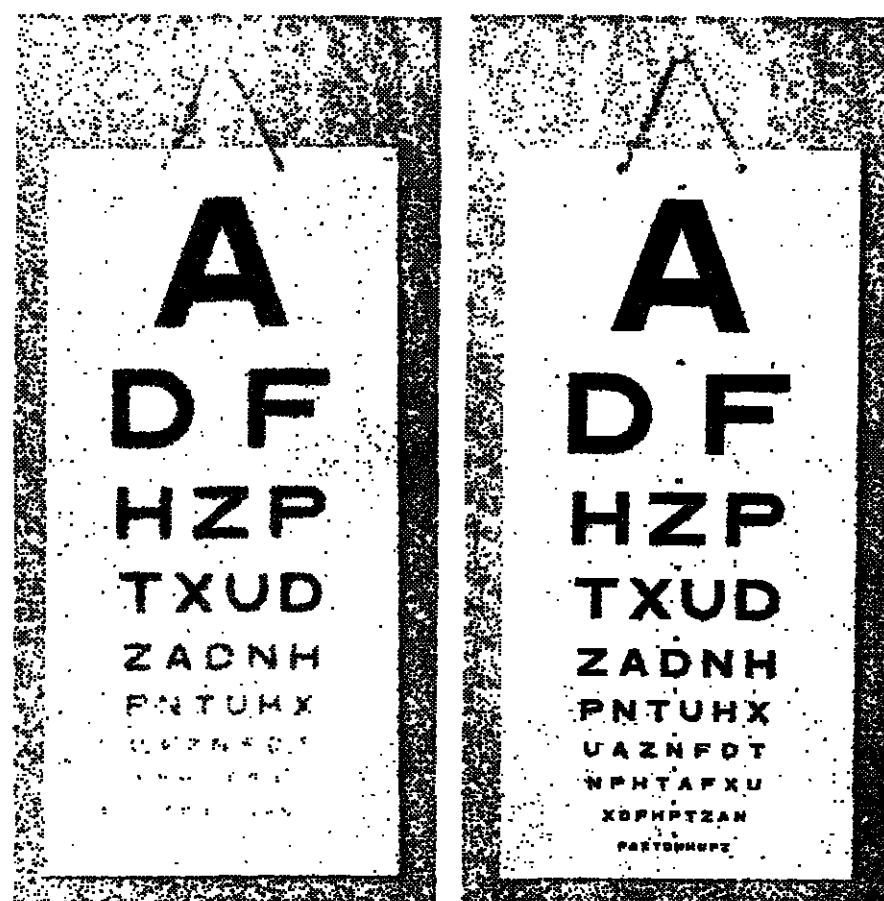
ICL is the leader in multi-user personal computers with 30 per cent of the market, according to Context. To this is added a steady stream of single-user sales to existing customers. The disadvantage of buying personal computers from ICL is that, in the world market, it has no recognised position. The advantage is that it has technical expertise enough to understand the market and assist users in it, as long as the order is big enough.

Victor's market share is growing slowly on the back of IBM compatibility. It does not have enough market share to be a major player but has been long enough to survive.

Unilex, the product of Burroughs' takeover of Unifac, has the advantage of being an established player in computer markets but has the disadvantage of little direct experience of personal computer sales.

R.S.

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## Quest for compatability

**Tony Dodsworth**

For the computer manufacturers this idea involves both a threat and an opportunity: on the one hand, it makes it difficult for them to lock customers into their machines, because it would be perfectly possible for the clients to switch to other products in their next purchases without running the risk

**Tony Dodsworth**



## Hard questions are being asked

**Database management systems are of crucial impor-**

Swift is a good example of a technological development where banks have collaborated to share costs which would have proved too expensive for any single bank. A speedy, secure system for sending payments messages around the globe, it was implemented in mid-1970s technology. Now it is beginning to run out of capacity.

The new suite of programs would have been called "Megabank". Mr. Lockhart, pointing out that the contract with Hogan had been signed before he took over, explained that Megabank was not the way he wanted the

British Telecom's high-speed packet switched network. The software will be the well-proven Base-24 from Applied Communications of Omaha, greatly modified to meet the requirements of the UK system. Base-24

**Alan Cane**

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# PHILIPS



## COMPUTERS IN BUSINESS 6

Automation as an agent for change in retailing and marketing

## New systems provide the competitive edge

ONE of the last independent bastions of British retailing - the corner grocery store - has finally fallen to computerisation.

For many years these small, family-run businesses had resisted the approaches of electronic equipment suppliers offering automatic weighing machines and sleek point-of-sale cash registers.

But now, in the interests of efficiency, better stock control and the need to defend profit margins, these small businesses are joining the ranks of electronic retailers.

One of the interesting innovators in this retail area is the Spar-brand franchise of retailers James Hall of Preston, Lancashire.

Their Telsper Viewdata Service, developed by the company, greatly facilitates the running of small grocery businesses. The system links local shops directly to a programmed computer which handles stock re-orders, pricing, delivery and accounting details.

Telsper, which took two years and £250,000 to develop, gives the computer manager an instant link with the wholesale supplier. This link via a visual display unit and the telephone system can deal with up to 24 retailers' orders at the same time and save the individual lo-

cal store owner perhaps eight hours a week in what would have previously been used for clerical work.

Spar grocers have also greatly improved their stock ordering patterns. Shops have been able to narrow down their stock inventories from 2,400 lines to 1,600, and saving on stock investment by up to 10 per cent.

This example of automation as an agent for change highlights some of the fundamental changes in the marketplace. Arthur Andersen, the London management consultants, point out that, in the past, retailing was a relatively simple business. Most stores were small and the stock range was limited. Information systems were simple because store management held most of the figures in their heads. Today's environment is much more complex.

There has been a move towards specialisation. Transaction volumes and turnover are far greater and the size of the major retail companies has increased significantly. All these factors are compelling companies to re-examine their marketing strategies and store management techniques, says the consultancy.

Four types of systems are identified as vital to the successful support today's managers in retailing. The first are

transaction systems, such as point-of-sale (POS) equipment which handles data collection and assists employees in performing their jobs at the cash point. POS is also becoming commonplace in the support of central distribution operations.

The second type of system is essential for stores seeking to carve out a market niche and win customers to increase competitive advantage - an example would be "frequent-buyer programmes" similar to those operated by some airlines. By using a bar-coded membership card which can be recognised by electronic scanners, customers' purchases can be recorded and shoppers rewarded on the basis of achieving certain spending goals.

The third set of systems are information facilities which can be used by store management to monitor the achievement of objectives. Transaction systems are linked to information systems to provide store performance results - not only to head office, but also to the store manager. With these systems, local managers can take direct action to improve store performance.

The fourth type of systems are host retail management systems which provide corporate management with store-level information and also control the store automation system.

These management systems can be composed of several "merchandising workbenches" to assist buyers in developing store-based merchandising profiles as well as reviewing results and making changes.

"Operation workbenches" can support store operations by reviewing daily and weekly results, for example. It is important to achieve the right degree of balance between central and local control, adds Arthur Andersen.

Another key principle is seen when organisations plan to automate their operations (and are starting from a very low base of computerisation). Then applications must not be merely implemented "one at a time" - since it is important to define the core set of applications which makes store automation beneficial in the long-term. With the plethora of information technology systems on offer today, choosing the wrong system can prove very costly.

Many retailers rely on computer service companies. One of the UK's larger services suppliers is Centre-File, part of the National Westminster Bank group. With a turnover of more than £40m and over 4,000 customers, Centre-File has the resources of not only a major computer bureau and supplier of payroll services, but also of

computer-based solutions to business problems.

The company's computers automatically collect details of each day's routine cash, stock and sales information from clients' tills in a retail inventory management service. The system can also, for example, follow up instalment accounts, including hire purchase, rental, leasing, personal loans and revolving credit.

The major issue facing the retailer and the information technology strategist is to define a system that will stand the pressures of time and provide an integrated operation. As regards systems for small shops, KPG Computer Systems says that "the market is changing almost as fast as it is growing, with even the larger retailers looking for the flexibility and price-performance that only a PC-based point of sale system can provide."

Mr Lew Gray of KPG says that

the numerous, smaller independent retail sector now represents a potentially vast market. Analysts have recently valued the UK market for these retailing systems at around £800m over the next four years, he says.

Such figures must also be encouraging to the major players in the retail industry, such as IBM, NCR and ICL. Traditionally, they have concentrated on the larger supermarkets and department stores - essentially, those with a large number of POS terminals in each store. An example of a smaller but growing company using computers in retailing is Bikes UK, an independent London chain with five shops and turnover of £1.5m. The company uses the KPG Shop-Tech system to provide stock control, the POS data capture. The system operates on a 50 megabyte ICL Quattro personal computer to operate KPG stock-control and accounting packages. Each store is connected by modem and dial-up lines.

Initially, KPG entered 2,000 main stock lines on to the computer at the South London head office, but eventually this will be built up to 8,000, all identified by individual codes. An example of a far larger retailer which has benefited from successful computer applica-

tions is Argos, with a turnover of £500m. In all the company uses 1,000 Epos terminals throughout its 150 stores.

These systems are produced by Smart Terminals, headed by Richard MacMillan, using 160 Kode CP 2000 series micro computers. Mr MacMillan believes that one of the main factors in Argos' success in the market is due to its wealth of management information.

There are between five and seven tills in a typical Argos catalogue showroom, while the five newer Argos Superstores have as many as 23 cash registers. These latter outlets generate too much traffic to hold stock data in the tills, so the files reside on the CP 2000 and are accessed by the tills over an inter-register network, coupled to Kode Computers' implementation of Digital Research's DLX-Net network.

One of the busy retail areas that has derived great benefit from user-friendly POS systems is the fashion store sector where there are fast-changing stock lines.

Typical equipment in this area would include the Autis system from Retail Computing. Another is BOS/Retailer from Software Support Products of Dorset. The system can handle both cash and credit transactions at the same till, automatically update stock and provide a daily or monthly sales analysis.

A very useful and versatile hand-held unit for "price-code look-up" and Chargecard validation at the point-of-sale is the Pison which is being successfully used by Marks and Spencers.

at 275 stores in the UK. Eventually, 60 of the company's smaller stores will use Pison to capture sales information, while 215 of the larger stores will use electronic point-of-sale systems.

In marketing and direct mail sectors there is a growing interest in computerised list segmentation. This is being refined to link in such elements as advertising responses and telemarketing to a computer database in such a way that a market can be continuously "mined" for business.

"Just as a computer should be a trans-curricular tool in education, so it can be applied to fine-tune most business activities," says Martin Shields, an ex-IBM executive who founded Merit Direct, a database marketing company at Stratford-up-Avon.

The secret lies in flexible but focused programming. Once the gearing is right in software terms, the service capability is almost limitless, he says. Database marketing was pioneered in-house by consumer companies wishing to make better use of an existing "customer base." Merit Direct takes the process a stage further "by using the computer pro-actively to chip away at markets on a continuing basis."

In the past, many sales contacts with potential customers have been lost or stored only on inaccessible cards, whereas a computer-linked telemarketing or direct mail campaign can now pinpoint areas most likely to respond with new sales. Anthony Dutton



Laser-scan point-of-sale terminal

In West Germany, a shop assistant checks-out goods using a Westco laser-scan cash-point system which also helps to provide information on store performance and aid accurate re-stocking of goods.

## Menzies' new network

MORE THAN £2m worth of NCR Tower data-processing systems have been installed by John Menzies, the UK wholesale newsagents and retail stores group. Menzies handles around 1,000 different publications daily and supplies 12,000 newsagent customers nationwide. The company's new network system includes the entire Tower range - the Tower XP, the MiniTower and the Tower 32, which are all Unix-based systems. The equipment is being used

in the Menzies network to high street retail outlets and at 50 depots throughout the UK for merchandise management, stock control, goods-receiving and other "back office" functions. Menzies has developed its own retail software at its headquarters in Edinburgh, using the fourth generation language, Sculptor, operating under Unix. The systems use Pricomatix heavy-duty F800 and F800 line matrix printers from Pricomat. Anthony Dutton

## Moves to upgrade systems

AROUND \$1bn a year is now being spent on conversion projects for manufacturing and software operating systems, according to the French-based International software company, CAP Gemini Sogeti. This figure represents around 3% of the total software services market worldwide.

The pressure to convert, either for up-grading to a new operating system or for total replacement, is usually due to the need to maintain a competitive edge.

One of the companies involved in the complex task of transferring data for conversion operations is CGS of Paris, which uses tools developed in the US and refined at its Conversion Support Centre in Munich.

According to CGS, which has carried out more than 1,200 conversion projects, the average

DOS to MVS software conversion costs around £200,000, but a comparable figure when a transfer involves conversion from one type of hardware to another is around £500,000.

The UK arm of CGS, which is based at West Drayton near Heathrow, has carried out a major conversion project for British Gas. This was thought to be the largest-ever Sperry to IBM conversion exercise, involving 2,500 application programs, 50 systems and 1.75m lines of code.

To forecast time-scales involved and to accurately estimate costs, the company used the CGS Infolib tool to evaluate each conversion unit according to its size and complexity. This included programs, sub-routines, screens, file layouts and job-control language. The equipment also estimated the number of man hours required to convert each unit.

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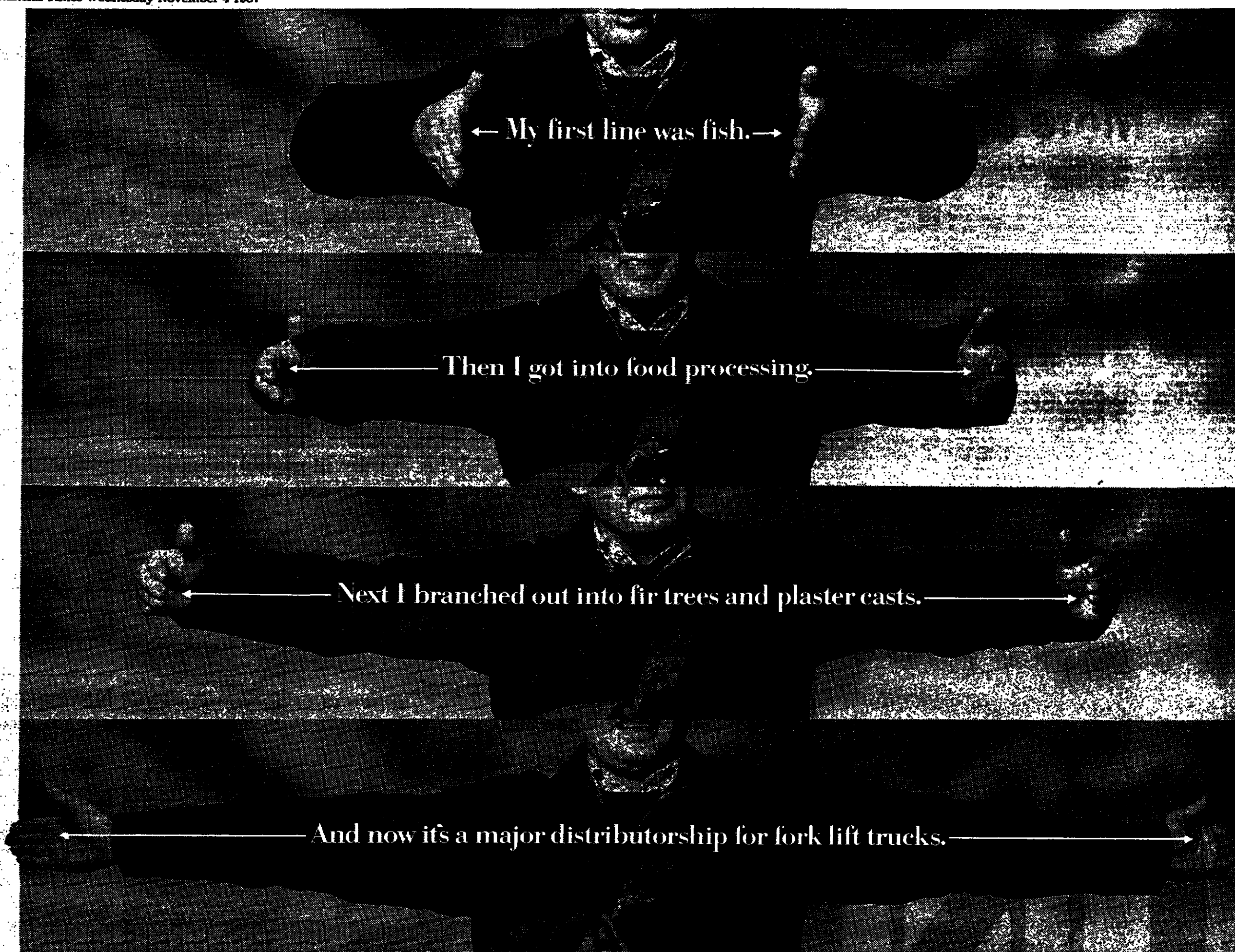
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## A fisherman's tale.

(Or how IBM helped John Hughes deal with rapid expansion).

If you run a small business, you'll realise that once your company starts to grow, so does the amount of tedious administrative work.

In the case of John Hughes, his company, the Hughes Food Group, has had a spectacular growth rate. In two years it has expanded to 24 companies, its activities ranging from cold storage of fish, fir trees and plaster casts to industrial machinery manufacture.

With such a rapid growth rate, a personal computing system was essential.

John Hughes found IBM an "excellent choice." In his opinion they not only provide the most appropriate range of equipment, they also offer all the back-up and support the company needs.

More importantly they offer long term security since, in John's words, "They'll still be around for years to come."

For these reasons, he spoke to his local IBM Authorised Dealer, and together they developed the most suitable system for his group.

Firstly, the computerised accounting system took care of time-consuming work such as stock control, invoicing, payroll and VAT returns, giving John more time for more important things like investigating new markets.

Secondly, as he says, "you can't grow at a fast rate unless you've got overall control," and with his computer system, he has central financial control of all his companies from Aberdeen to Bristol.

John admits that he's not particularly interested in the technicalities of computers. He wants a reliable system that can get on with the job without any fuss, so his dealer keeps in constant contact.

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## COMPUTERS IN BUSINESS 8

Boris Sedacca describes advances in computerised personnel information systems

## More aids to manpower planning

DEPENDING ON which surveys one believes, computerised personnel systems are or are not taking off. According to the 1987 Computers in Personnel survey, carried out by the Institute of Manpower Studies (IMS) and the Institute of Personnel Management (IPM), the number of organisations with a Computerised Personnel Information System (CPIS) has doubled over the last five years.

Management Science America (MSA) on the other hand, which claims to be the world's leading supplier of IBM mainframe applications software, finds that UK companies are slow to adopt computers for human resource management. MSA's survey, compiled from the responses of 150 companies using IBM computers in the UK and Ireland, revealed that almost a quarter still use manual systems for maintaining personnel records, and some 15 per cent had not computerised pensions. One of the primary reasons why companies use computers, and software packages, in particular, for managing human resources is to accommodate statutory changes. This year has seen the introduction of Statutory Maternity Pay and there will be further issues affecting human resource management arising from the Finance Bill. Packaged software, says MSA, helps users to absorb such operational changes quickly and efficiently. Statutory

changes no longer affect only an organisation's payroll, they also involve more personnel administration than ever before. The biggest discrepancy between MSA's and IMS/IPM's surveys lies in their assessments of the use of personnel systems in manufacturing. According to MSA, manufacturing companies, which constitute 45 of its respondents lag behind. Twenty-five per cent still use manual systems for personnel and 12 per cent manual payroll systems.

According to the IMS/IPM survey however, the manufacturing sector in particular is showing a growth in the use of CPIS - 34 per cent came from this sector despite the fact that only 24 per cent of the UK workforce is employed in manufacturing. There are clear indications that more systems are now being bought than ever before and it may be that people are no longer keeping the same systems for long periods of time, says the survey.

Mr Colin Richards-Carpenter, associate director of the IMS, conducted the survey. He believes the growth in the use of CPIS is actually considerably faster than that indicated by the survey because statistics collected in the base year of 1982 were distorted by the problem of defining a CPIS.

At that time many organisations having a computerised payroll systems with some enquiry facility claimed to have a

CPIS. Today's personnel profession has a much clearer view of what a CPIS is.

"CPIS is becoming increasingly important in its own right. No sophisticated company can regard it as otherwise," says Mr Richards-Carpenter. One interesting finding of the survey was that the proportion of mainframe computer usage (MSA's main target) has declined from 76 per cent in 1982 to 46 per cent in 1987, while mini and micro-

**'Today's systems have really come into their own from the days when they were regarded as merely adjuncts to payroll'**

computers have grown from five and four per cent to 15 and 33 per cent respectively.

"Personnel departments are no longer prepared to wait three to four years for data processing to get around to putting personnel administration onto the mainframe," he adds.

"For larger companies, they will usually put their personnel systems onto minis because there is a limit to the number of micros they can network together. The driving force for personnel systems comes from the large companies, but there is a trend for smaller organisations to become more sophisticated in their personnel administration requirements. They get the benefit of being able to buy in the package market."

Given time and patience, and most importantly, skilled computer staff - something which data processing managers always complain is always in short supply - companies can implement their own personnel systems using modern software tools like database management systems and fourth generation languages.

Like "Alice through the Looking Glass", they will probably find that they are running to

everything in job satisfaction, although they have taken some time getting round to putting that principle into practice. Personnel systems are not only growing in size and functionality.

They are also becoming increasingly integrated with payroll and pensions systems into what the Americans call "human resource management" systems. This is a term which some of their British counterparts find slightly less distasteful than "personnel" - used to describe that part of a computer system which is neither hardware nor software.

In other words, people. Human resource management systems provide organisations with facilities such as absence control, applicant tracking, job evaluation, manpower planning, employee relations and health and safety monitoring. Absenteeism, for example, can cost employers millions of pounds per year. A decrease of one or two per cent can show a significant cost saving. An absence control facility can analyse the data within the human resource management system to highlight specific problem areas and to identify potential grievances or disciplinary situations before they arise.

"Two or three years ago, the first level of interest for 90% of our business in our human resource management system was for payroll systems," says Mr

David Stallion, managing director of Cyborg Systems UK.

Nowadays, the lead product is personnel management for about half the cases. The trend is similar in the US where there are legislative requirements for state reporting on the employment of minority groups for racial monitoring.

"It all fits in with their policy of positive discrimination. Companies have to employ certain proportions of people from minorities, and not just in the boiler room either. This imposes complex reporting requirements on companies there."

"The emphasis is different in the UK. We really had to go back to the drawing board when we launched the product here."

The predominant requirement in the UK is for a basic record-keeping function with enquiry facilities to provide facilities like absence control, position control (particularly in larger organisations and the public sector), salary administration/history, skill administration/history, and manpower planning.

"Manpower planning is the toughest bit to define," he adds. "You can talk to five different people within the same organisation and they will give different answers as to what they mean by manpower planning."

## Computer graphics

## Pictures - at a price

THE STAGE is set for a massive increase in the graphical presentation of information through computer systems to the business user. But only success in the market will tell whether business users of a whole range of computer products will be willing to pay for graphics.

Presenting information in pictures instead of data or text was given IBM's seal of approval in the personal computer market by the announcement in April of a Presentation Manager software package which can manipulate graphics for the user. This increased interest in graphics by IBM was underlined by the launch of high resolution graphics displays for the Personal System/2 personal computer from IBM at the same time.

Only a week before, Apple, the company IBM displaced as leader of the personal computer market, launched its new generation of Macintosh personal computers with heavy emphasis on their colour graphics capabilities.

Although personal computers may be the most visible part of the computer industry to the business-user, there are at least four other sectors of the computer industry where graphics are becoming increasingly important. Over the past six months, significant product announcements in each area have brought down the cost of using graphics to extend their appeal among potential users. As a result, marketing plans are being laid today to encourage more users across from text-based computing to graphics-based computing.

The cutting edge of graphics remains the engineering design market where specialised graphics facilities provide high-resolution, high-definition systems. Silicon Graphics, a leader in the field of specialised graphics processors, has already upgraded its product range this year by providing three times the power of previous models. Its products are aimed at solid modelling and simulation applications and are priced at \$25,000 to begin with, running under the Unix operating system.

This increase in graphics processing power in the engineering sphere is reflected in the launch of specialised graphics processors or printed circuit boards that can be plugged into existing systems. One of the most popular computer systems, the Digital Equipment range, based on the Q-Bus for plugging in peripherals, is one area where there has been significant product launches in the past six months.

For example, Dowty Computer Graphics's 25,500 Supervisor CQG plugs into the Q-Bus. System developers may make products like these and build graphics systems for re-sale to business-users by including commercial packages. The third user-area is for graphics in the boardroom or on the desks of more senior managers. Complete executive reporting systems are being sold by Comshare and Metapix, for example. Graphics are vital to these systems. Comshare's Commander Executive Information System (EIS), just launched in the UK, is built around high quality graphics.

The full software suite will cost around \$2000 in the UK. Production facilities have been established at a Kinetic Presentation Centre at High Wycombe, Bucks. (More details are available from John Vale on 0494-4447871).

The traditional data processing environment, based on the mainframe, is also experiencing development of the graphics approach. IBM's Graphical Data Display Manager, (GDDM), a mainframe-based graphics package for business-users, is providing graphics on specialised terminals to increasing numbers of executives.

An updated version of GDDM, developed at IBM's software development centre in Hursley, Winchester, was shipped to customers worldwide in June and July. The new version includes enhanced printing of images.

Providing data in graphical form costs more than providing it in textual or tabular form because of the extra investment in specialised screens, printers and software. Businesses that were willing to pay for these facilities, such as the oil companies, have been using business graphics in their operational systems for some time.

Graphics will not come cheap to the business-user and there is no concrete indication that the increased range of graphics products are yet within the budget of sufficient numbers of users to cause the market to take off for another two years. But the computer industry is going to do all it can to make sure that the business graphics sector takes off sooner rather than later.

Richard Sharpe

## New graphic software package

A NEW graphics software package to help meet the growing demand from managers for better communications support materials will be launched in Europe early next year by Kinetic of Louisville in the US.

The PC-based Kinetic Graphics System is a flexible but powerful tool for the production of a wide range of presentation materials - from simple dot-matrix printed pages to plotter, laser printer and coloured thermal-printed hard-copy or overhead transparencies as well as 4,000-line resolution 35mm slides and larger format film transparencies.

As many as 255 colour tones are available in this easy-to-use system, claims Kinetic. More than 400 companies from the "Fortune 500" list of companies in the US have helped to develop the product which was evaluated on 468 "beta-test" sites during a nine-month period last year.

The full software suite will cost around \$2000 in the UK. Production facilities have been established at a Kinetic Presentation Centre at High Wycombe, Bucks. (More details are available from John Vale on 0494-4447871).

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## COMPUTERS IN BUSINESS 9

Emerging standards in software and hardware

## A difficult process

HISTORY SHOWS that all technologies start life in a number of competing forms. As the technology develops and faces the demands of the market, one usually emerges as the dominant form. In the early days of television, for example, there were several approaches to the technology. But one emerged as the dominant "standard."

In the early 1970s, several audio-cassette tape formats vied for dominance. But only one, the Philips Compact Cassette, emerged as a worldwide "standard." And, more recently, the same process has occurred with video-tape technology, with the VHS format dominating all others.

Computer technology is no exception and, in some areas, standard forms have grown to dominate. The most recent and the most spectacular example of the emergence of a dominant standard form is the IBM Personal Computer (PC).

Launched in 1981, the IBM PC quickly became the system for serious personal computing and is now as entrenched as any technology standard can be.

Before the IBM PC, the same

process occurred with large mainframe systems. Once again IBM's technology dominated. The 360 mainframe design became a *de facto* standard for large-scale data processing systems.

Not all standards emanate from manufacturers, however. Software standards in the com-

puter industry have evolved partly as a result of manufacturers' plans. But they have also evolved from the efforts of standards organisations. The American National Standards Institute (ANSI) and the International Standards Organisation (ISO) have played, and continue to play, an important part in the evolution of software standards.

There is, inevitably, a conflict

between the two. Manufacturers are keen to promote the technology that they have invested in, while the standards organisations such as ANSI and ISO have the unenviable task of reconciling the vested interests of manufacturers, the interests of software suppliers, and the interests of the end-user.

This means that software standards are often compromises between what is technologically desirable and what stems from vested interests. Nevertheless, software standards continue to grow more important as computing spreads to every corner of commerce.

Mr Geoff Morris, president and chief executive of X/Open, says that software standards are crucial to the development and

expansion of the whole computer industry.

"If we can free the industry with standards, we can give the user an opportunity to get involved."

There is an enormous pent-up demand for computing and this will only be released if we can successfully promote open system standards," says Mr Morris.

X/Open was set up by a group of international computer manufacturers to promote the cause of open systems standards. These are a set of standards, currently being evolved, which will allow software to run on any computer that adheres to them.

The main focus of X/Open's efforts is the area between small personal computing systems and large mainframes. Mr Morris sees this as the area with the most potential both as an untapped market for the industry and one where standards are still under-developed.

The penetration of the market for computerised workstations, a key part of the middle area of computing, is still only about 10 per cent. If this market can be opened up, there is an excellent opportunity for the industry," he says.

The central plank of X/Open's strategy is to define what it calls a "common applications environment." When complete, this will provide an interface between hardware from different manufacturers and applications software developed either by users or by the software industry.

But evolving standards is a slow and difficult process. X/Open is committed to accommodating standards laid down by ANSI and ISO, in addition to those *de facto* standards which emerge from the marketplace.

The single most pressing problem which X/Open faces is time - because, while it goes through the necessarily slow process of negotiation and reconciliation with the many vest-



David Firnberg: "Despite the problems, there is a significant level of interest in information technology in British boardrooms."

## Suppliers 'fail to meet needs of top managers'

THE COMPUTER industry, including suppliers and data processing specialists, is failing to deliver what the UK's top managers want from information technology, says a new report.

What is lacking is an appreciation of the way managers really work - the chief obstacles to the more effective use of information technology (IT) are human and organisational, rather than technical, concludes the Government-sponsored report, "Top Executives and IT - Disappointed Expectations," published by the IT consultancy, Eosys.

Typical of the statements from managers who were questioned were: "Time comes in short slices and there is no time to fight the technology...IT needs simplification before it will gain widespread acceptance at senior level."

The two-part study, backed by the Department of Trade's information technology awareness programme, probes the attitudes of senior managers towards technology.

An initial questionnaire, completed by 107 executives, the majority of whom were chairmen and chief executives of 300 of the UK's leading companies, was followed by 19 in-depth interviews with managers, conducted by Mr David Firnberg, managing director of Eosys and formerly president of the British Computer Society and director of the National Computing Centre.

The managers who were interviewed had "quite well-defined requirements and some were even able to present a priority list - but only a few expected these requirements to be met in the near future," says Mr Firnberg.

This view was not so much because the technology could not deliver what they wanted, as in most cases their requirements were not particularly demanding, but because of the constraints of other people. These arose for three reasons:

□ Firstly, there was the problem of interacting through the system with others - this meant that everyone needed to be conscientious users of the system.

□ Secondly, many of the managers interviewed were strongly aware of the amount of work and the cost associated with creating and maintaining a database or other information source.

□ Finally, there was the considerable disillusion about the ability of IT departments to understand and deliver reasonably quickly what was wanted.

But the report nonetheless shows a continuing significant level of interest in IT in British boardrooms.

Despite certain problems with capitalising on the full benefits of technology, all but one of the survey respondents users and non-users - continued to regard information technology as vital to the future of their organisations.

Michael Wiltshire

Input and output of data: fact and fantasy about voice and vision systems

## No simple solutions

A GOVERNMENT-BACKED research project currently being undertaken in the UK has set out to design a computer-based system which can answer a simple telephone enquiry, such as "When is the last train to Waterloo tonight?"

The computer should be able to separate the words, understand the meaning of the question, find the answer and then speak a synthesised response "11.05 pm".

The difficulties that these researchers are encountering demonstrate a fundamental limitation in the way computers, at present, are able to interact with man, or indeed, the outside world - they need to have data and logical inferences carefully set out and, to some extent, pre-digested for them.

Fluent human speech, with its vague meanings, unclear pronunciations and half-formed logical inferences, is a long way from the simple logical instructions which are usually keyed in by computer programmers. It is not just in the field of language that computers have to struggle to understand and interpret concepts and images that present no difficulty to humans. A special computer vision recognition system, for example, can recognise a shape - often at high speed - by matching the image with templates in its memory. It cannot, however, identify, digest or analyse objects which it has not previously been taught to recognise.

The problem of how to give computers the ability to recognise and understand aural and visual patterns has become a central pre-occupation of machine intelligence researchers in Japan, the US and Europe.

Japan, for example, has begun work on what must be one of the most ambitious research projects in its field of science - the development of a machine which can instantaneously translate spoken sentences from one language to another.

Although new input devices have flooded onto the market in recent years, very few significant breakthroughs have been made in this field. Most of the advances have resulted from cheaper electronics and more advanced software techniques.

As Bill Adaway, managing director of vision system specialist Computer recognition

Systems put it, "This is not an area where one would expect a sudden breakthrough to occur - hard slog over the years leads to decimal point improvements."

It is no coincidence that US market analysts predicted huge growth markets for both vision and voice systems in the early 1980s - only to see both the take-up of both technologies crawl along at a decimal point pace.

Optical character recognition (OCR) is one input technology which disappointed the investors. Despite the fact that the technology appeared to be well proven and understood, large numbers of buyers were not forthcoming. The reason, as Mr Adaway explained, is that "when you read text with a computer you are competing against millions of years of evolution. However much you spend, you can't get the accuracy."

Alan Howard, managing director of OCR specialists, Kurzwel, believes that improvements have now been made over earlier systems.

Original OCR machines depended upon having very stylised typewritten text and were very sensitive to any deviation. They couldn't tolerate skew, poor contrast or variation of line spacing. The characters themselves were critical.

Kurzwel now offers a PC-based system, for £2,000, using more powerful processing and advances in software engineering.

Rather than trying to match characters against an image held in memory, it recognises shapes such as loops or descending lines. In this way it is not limited to reading particular typescripts.

The system also matches characters against a 40,000-word dictionary so that if there is any doubt a context can be checked. While this system gives accuracy figures in the high nineties, depending upon the quality of the text, the possibility of error still means a human operator must be involved, limiting its usefulness in critical applications.

Along with OCR, reliable voice-driven word processing also promises to revolutionise the office. Earlier this year IBM demonstrated a personal computer-controlled system which could understand a vocabulary

of 20,000 words with an accuracy rate of above 85%, as long as the system has been trained to understand the speaker's voice and the operator articulates each word clearly.

However, as Mr Adaway pointed out in relation to visual recognition, recognising the first 50% is the easy part. Jeremy Peckham, manager for speech and language applications with the systems house, Logica, believes effective speech-driven word processing to be some way off.

"There is little doubt some suppliers will produce early systems in the next five to ten years. But I think it will be many more years before anyone has a device you can speak fluently to."

He adds that a word processor which actually understands the meaning of the words will come several decades later, if at all. One problem with available speech-driven devices is that they are not speaker-independent - the operator has to speak in the words in order to "train" the system.

Clearly it can be a tedious task if an operator has to articulate several thousand words, several times, before real work can begin.

For all these problems, industrial applications of both vision and voice systems are now common and becoming increasingly popular. This is because they are usually used for simple, repetitive tasks such as inspection and quality control. For example, a vision system can be programmed to recognise a faulty and a perfect part and to differentiate between them.

Similarly a voice system can be trained to understand simple words such as "Bear office door scratched". Logica has implemented systems with 200-300 words which are used effectively in industry.

By comparison with the input of data, output is a relatively trivial task. Chips and tapes can be used to synthesise human syllables, words or sentences, while the abilities of printers and video screens is well-known. There is, however, work to be done. Research has shown that humans concentrate on the way machines speak and consequently retain less information.

Andrew Lawrence

Building a computer system that fits any requirement is like finding a key that fits any hole.



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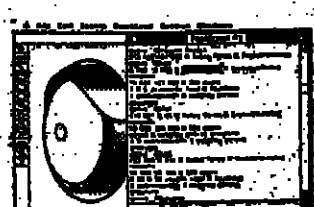
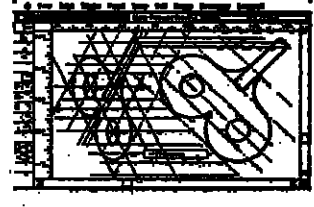
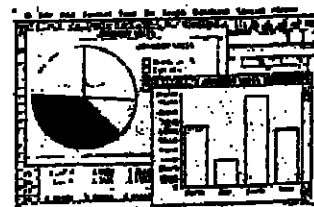
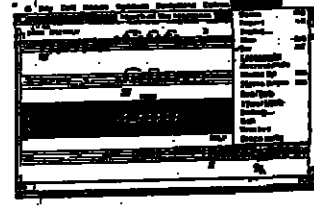
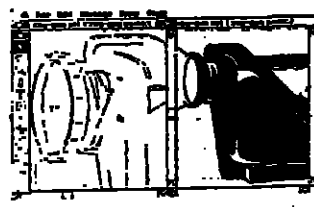
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## COMPUTERS IN BUSINESS 10

Data storage and optical disk technology

## Still at an early stage

IF A group of the world's leading computer scientists had sat down together 15 years ago and drawn up a list of technological breakthroughs achievable before the next century, optical disk storage would have featured high on the list.

For many years it has been viewed as the most likely successor to magnetic disk storage, a technology which some feel is nearing its practical limitations. The importance of optical technology lies in the fact that it can be used to store huge volumes of information on compact, rugged platters.

A floppy disk for a personal computer, for example, might hold up to a megabyte, while a fixed magnetic disk might hold 40 megabytes. By comparison, optical disks already on the market store anything between 100 and 2,000 megabytes.

Optical disks also have longevity. Scientists estimate that the lifetime of the disks is at least 20 years and may be longer. In contrast, users of magnetic media are usually advised to move their data on to new tapes and disks every few years in case of corruption.

The promise of optical storage has inspired the major electronics corporations around the world to invest heavily in research and development - some estimates say that \$4,000bn has been spent so far. In the case of the recently revived Storage

Technology of the US, the expenditure was a key factor in bringing it to its knees in the early 1980s. Since then Philips, Hitachi, Control Data, IBM, Sony and others have all entered the market.

The first widespread application for optical storage products is already reaching maturity in the form of the compact disk music-player. But although the home entertainment market is important, it is as a data storage medium that optical holds most potential promise and presents the most demanding technical challenges. The high research budgets accorded to optical storage have largely been targeted at solving a handful of problems which are seriously impeding its progress in the computer market.

Optical disk products fall into three distinct categories. The CD-Rom (compact disk - read only memory), like a record, is pre-recorded with permanent information by distributors and publishers and sold for perhaps £10 to £20 a disk. The Post Office, for example, will supply a CD-Rom with all 23m names and addresses on one disk. The reading equipment costs about the same as a compact disk player.

A stage more advanced than this, the 'worm' (write once, read many times) is a blank disk on which the user can write non-erasable information.

These systems are now widely available for use with personal computers and other larger systems. Because they cannot be erased, such systems are most useful for archiving data or creating large libraries of information which are to be used regularly.

Stewart Vane Tempest, marketing director of supplier, Magstore, believes that for many applications, for example for recording financial transactions, there is a definite advantage in not being able to erase because 'nobody can cook the books'.

He points out, however, that optical disk devices should not be compared with high speed erasable magnetic storage devices - 'they fill a gap between disk and tape'.

Although market researchers Frost & Sullivan estimate that the market for write-once devices will be worth \$2.5bn in the US alone by 1990, the most important limitation to the take-up of optical storage lies in the fact that the cost-effective, long-lasting, erasable disk still eludes researchers. On the face of it, this limitation immediately prevents the optical disk from being offered as a replacement for the floppy or fixed hard disk.

The race is now on to offer a reliable and cost effective product. SM has already begun shipping test devices to some cus-

tomers, while Philips and several Japanese companies are expected to make major announcements next year.

Dr Meino Noordenbos, who heads the Optical Filing Group at Philips in Eindhoven, says that reliable erasable devices will come. He points out, however, that magnetic storage products have been available for several decades, and that it took Philips eight years after developing optical storage before it was first able to offer a 'worm' system.

It will take time for the technology to become established and for applications to be developed. Until then, says Dr Noordenbos,

The technological and marketing issues which are associated with optical storage are labyrinthine. In order to overcome some of the problems, such as the initial costs to the user and the slow access time for the retrieval of data, suppliers are pursuing several different technologies, most of which are incompatible with each other.

This suggests that, despite the work on standardisation among CD-Rom suppliers, the market for optical storage devices will be fragmented for many years with different types of disks available for different types of drives. This is already being

Networking technology provides the 'glue' that allows computers to interact, thus offering big advantages to users

## The demand intensifies

## Local area networks

Value of shipments in the LAN market place in \$m.

	1987	1988	1989	1990	1991	1992
West Germany	86.5	102.5	120.6	137.3	154.3	174.8
France	38.1	70.7	104.7	130.7	154.3	185.3
United Kingdom	114.6	132.0	148.5	165.7	178.1	193.1
Italy	32.7	51.4	75.4	98.7	119.9	134.1
Netherlands	22.5	31.3	38.9	48.8	54.2	60.3
Belgium	10.5	15.5	20.2	24.5	27.7	30.1
Sweden	24.0	28.5	32.1	34.7	37.7	38.1
Denmark	14.2	16.5	18.0	19.5	21.5	22.4
Norway	12.3	14.9	17.6	20.0	21.6	22.4
Finland	12.0	14.6	16.8	18.5	19.5	19.8
Austria	15.1	18.4	22.3	24.6	26.0	28.2
Switzerland	5.4	7.7	10.3	12.9	14.9	16.1
Spain	11.4	13.9	16.1	17.4	18.3	19.5
Total	483.3	641.8	800.0	923.8	960.9	1058.2

Source: IDC

THE LONG-AWAITED era of computer networks has arrived in Europe. The market for networking technology in Europe is expected to grow in value at an annual rate of 25 per cent between now and 1992, according to a report just published by the market researcher International Data Corporation (IDC).

The total value of annual shipments of network systems by 1992 is expected to be nearly \$1,000m compared with \$280m in 1986.

Mr Ken Fairclough of IDC says that the bulk of this growth is expected to take place in countries where networking technology has yet to make an impact. The UK, for example, is a relatively mature market for networks and the annual growth rate over the next five years is forecast to be about 17 per cent.

But Germany and Spain, where networks are relatively new phenomena, growth is forecast to be 44 per cent and 65 per cent, respectively. Mr Fairclough also expects the price of networking technology to fall - 'The growth rate by units shipped in Europe is about 30 per cent while the growth by value of sales is only 25 per cent. This means that the price will fall', he says.

Networking technology is the glue which allows computers to talk to each other and a crucial component of, among other things, the 'office of the future'. Networking technology includes the hardware, in the form of a special circuit board to physically connect a computer to a cabling system and the software which controls communications.

There are two distinct types of networking technology: terminal systems and local area networks (LANs). Terminal systems are the traditional networks, like those used by the large banks and financial institutions. They consist of a number of terminals serviced by a large computer system.

In the last few years, however, the demand for networking technology has been greatly stimulated by the spread of personal computing. Personal computer users who have outgrown their systems are searching for ways of expanding them and networking promises a solution.

At the same time, larger companies are looking for ways to connect their personal computers into the corporate computer system with networking technology. Personal computer networks are based on LAN technology and this is what most people mean by networking now.

There are many advantages that come from this technology when used together with networking. Computer manufacturers have built their businesses on their own unique or 'proprietary' computer designs. This means that they all do things differently. The difference may only be slight, but it makes computers from different suppliers difficult to link.

The industry's way round this problem has been to evolve a set of standards, which are acceptable to all manufacturers. One of the most important of these is the International Standards Organisation's model for open-system interconnection (OSI). This model, which was proposed in 1980, specifies the 'language' that computers are

expected to speak to each other. Although it has yet to receive universal acceptance, many manufacturers have committed themselves to the OSI model and it has helped to speed up the development of networking technology.

But putting international standards in place is a slow process and, in the past, the lack of coherent standards like OSI and tendency for manufacturers to go their own way, has led to the development of many different approaches to networking technology.

The two technologies which have emerged as the leaders in LAN technology are the Ethernet system, originally developed by Xerox with help for Intel and DEC, and the token-passing ring technology used by IBM. Most LAN systems conform to one of these technologies.

The most popular LAN products for linking IBM personal computers are those marketed by the US companies, Novell and 3Com. Their products are relatively low-cost when compared to IBM's LAN product. The cost of personal computer networks is calculated by the cost per workstation connection. According to IDC this cost is typically about £500 but can

range from as low as £200 up to £1,000. But prices are already dropping and the UK company Segesoft last month launched a low-cost network package which brings the workstation connection cost down to £140.

The hardware technology used in LANs is gradually becoming less important, however. Noel Leaver, a network specialist with the UK software company BOS Software, says that most LAN technology is up to the demands placed on it by PCs.

'The main limiting factor is not the speed of the networking technology. It is the speed of the PC and the connection which governs the overall speed and response time of the network', says Mr Leaver.

He adds that the pressing problem in networking is to make the control software transparent to the PC-user.

'What we are trying to create is a 'black box' so that users neither know nor care whether they are using a network or not', he says.

This ideal, which PC-users certainly want, which manufacturers are striving for, has still not been achieved. A recent book, published by Online Publications and called 'Local Networks in Practice', examines the experiences of network users in the US and West Germany. The authors conclude: 'In general, the use of local area networks is still far from being in the condition promised by the prospectuses issued by manufacturers.'

'Local Networks in Practice' is available, price £36, from Online Publications, Pinner Green House, Ash Hill Drive, Pinner, Middlesex. The LAN Marketplace in Western Europe, 1986-1992 is available, price £1,800, from IDC, 2 Bath Road, London, W4 1LN. Philip Manchester

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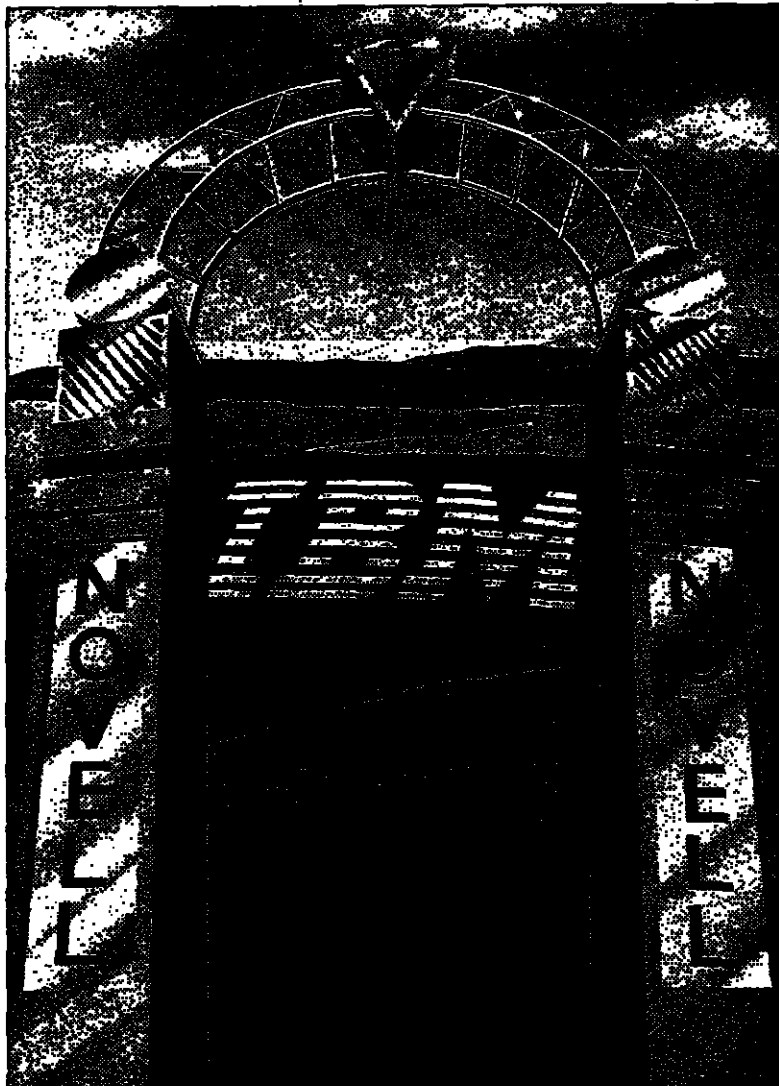
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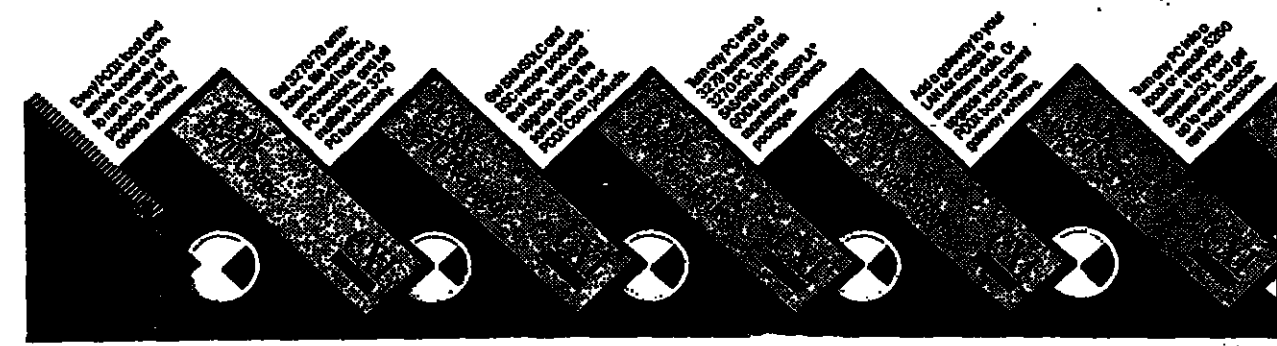
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## Concern over stable power supplies

## Ways to safeguard the system

THE TRAUMAS experienced in the City of London last month when hurricane winds caused the worst power failures in 40 years has added to the growing concern among computer managers to install uninterruptible power supply (UPS) equipment.

While some dealing rooms experienced as many as five power cuts within ten minutes, the companies which came through best were those with a combination of UPS systems which help to keep data intact in the computer's memory, and emergency diesel generators to cover more prolonged outages.

The hurricane havoc on Friday, October 17, was exceptional, since full-scale electrical blackouts, lasting 30 minutes or longer, are fortunately not common in the UK main supply. But according to independent power equipment suppliers, the UK main supply can fluctuate between 230 volts and 250 volts, with momentary surges of up to 1,000 volts.

In addition, various phenomena

such as "brownouts" (i.e. no power for up to 20 milliseconds) are common in developing countries - and probably more common in industrialised nations than most computer-users suspect.

Such problems can cause disk corruption and even physical damage to a hard disk or disk drive. Now, with the steadily increasing number of computer-users at all levels of business, the question of stable power input is becoming a key issue for even the smallest business using stand-alone computers and word-processors.

While short power fluctuations are not detectable in most items of powered office equipment, they can nevertheless cause serious problems to the delicate semiconductor chips and computer circuitry which process data at unimaginable speeds. A power failure of only ten-thousandths of a second can mean the loss or corruption of significant amounts of information.

But the mains power which drives office computers is "anything but stable," according to Mr Colin Lewis, managing director of Power Equipment of North London, makers of UPS systems.

While fluctuations occur in all national power supplies (and in suppliers from back-up generators), power surges or power drain can be caused by external influences such as lightning, heavy electric plant start-ups, and with old or unshielded electric motors.

Computer networking compounds the problem, says Mr Lewis. When computers terminals are linked (by telephone or landline) to a central processor, and then used to add information to a central database, the effects of corrupted data are even more widely spread throughout the system.

Thus, if corrupt information is unknowingly used to update the database, this will, in turn, be used by other computer-users as a basis for their transac-

tions.

"This situation can be particularly damaging to a business if the files being updated are payroll records, stock control returns, sales figures, production schedules or shipping manifests," he adds.

The loss lies not so much in the time spent re-buying new data, but in the cost of inadvertently working with incorrect information.

Although there are a number of UPS suppliers - such as the French-made systems of Marlin Gerin; as well as G and R Electronics; Chloride Power Electronics; Erskine Systems; Central Power Products; Emerson Electric; and Claude Lyons - half the computer installations in the London area still have no form of power back-up or protection, according to Mr David Sewell, sales manager of the power supplies division of Power Equipment.

Some dealing houses still have no emergency generators, but since last month's blackouts

there has been a rush of inquiries, he says. "If last month's storm had occurred during London dealing hours, the effects would have been far more catastrophic."

Power supply instability can be overcome by installing a line-conditioning unit between the mains socket and the computer. These devices smooth out such electrical variables as transients, spikes and surges and also dampen interference from nearby electrical sources.

Blackouts and brownouts can be prevented from damaging data and equipment only by having an instantly available source of back-up power. One method is to install a UPS unit which, as well as acting as a line conditioner, can supply emergency power for up to 90 minutes.

This at least gives operators the chance to complete work in hand and then, if necessary, to shut down the computer to avoid physical damage.

Michael Wiltshire

## Computer bureaux

## Companies take on specialised roles

UNTIL QUITE recently, computer bureaux were so expensive that few companies could afford to buy them. It is only since the microprocessor brought the price down at the beginning of the 1980s that computer power has been available to anyone who wants it.

Before the age of the microprocessor and the low-cost personal computer many companies had to rent computer power from a service company. These computer bureaux, specialising in "selling" computer time, in the early days provided raw mainframe computer power to their customers. They also provided consultancy and operations support for customers' systems, and even software.

The role of the bureaux has changed significantly since the beginning of the 1980s, however. "It was then that the classic idea of the bureau selling time began to change," says Peter Bedalla, sales and marketing director for Sherwood Computer Services.

"We have specialised in selling a bureau-based solution to a specific market and have adapted that to fit in with the customer's application."

Sherwood specialises in supplying computer services to Lloyd's underwriters. But the service goes beyond the provision of pure computer power to include the application software and support services.

"Underwriters do not have room where they are working for large computers. So they use a small terminal connected remotely to our computers," Mr Bedalla explains.

The software developed for the bureau service has been written so that it can be sold as a software package. This means that the software can be run on

a customer's own computer under their own control.

Sherwood, in common with many other companies in the service industry, will also take on full management responsibility for a customer's system - facilities management - and this is an increasing trend in the service business.

Doug Eytens, director-general of the Computer Services Association, says that facilities management is one of three key areas for service bureaux to move into against the background of a decline in their traditional business. "Pure bureau business continues to decline as it has for some years. We expect bureaux to move into three possible areas: value-added networks (VAN); on-line databases and facilities management."

"In fact, facilities management has shown itself to be the most popular," Mr Eytens says. The trend is reflected in figures released by the UK government's Central Computers and Telecommunications Agency (CCTA) on expenditure by government on external computer services.

In the year from April 1985 the UK government spent nothing at all on facilities management. In the following year from April 1986, the CCTA estimates that £20m was spent in this area. And in the latest year, from April 1987, expenditure is expected to be £40m.

Ron White, managing director of Computer Management Group, sees other opportunities for traditional bureaux stemming from changes in government policy. "Much of our new business, especially in the financial services area, has come as a result of increased privatisation."

The trend, even in large companies, is towards placing the payroll application in the hands of an external payroll processing bureau. "Customers cannot afford to take resources from their core systems to maintain a payroll system," Mr White says.

The future of bureaux, therefore, is tied closely to the provision of total services such as payroll processing or special processing demands of specific business. But the days of selling computer power on its own would appear to be over.

Philip Manchester

## West German chemical companies put computers to good advantage

## Time-saving boon for research

WHITE-COATED chemists stand in front of the 10-metre work benches, carefully examining the hundreds of glass test tubes containing odd-smelling, colourful mixtures.

Row after row of similar work areas fill the immense laboratory, a scene repeated on every floor of Bayer Chemical's seven-story research centre at Leverkusen. In a small office in a corner of one of the laboratories, Lab Chief Ulrich Niewoehner sits in front of his computer terminal.

"With this we can type in a formula, or even draw a chemical molecule, and ask: Did someone make this? And if so, How did he make it?" explains Mr Niewoehner.

A layman might think computers and chemicals do not mix, but Bayer's research chemists cannot now conceive of getting along without their "electronic catalysts."

Computer terminals are used to tap the Chemical Abstracts Service's data bank in the US, which contains more than 4.5m different patented chemical compounds, says Mr Niewoehner.

Another useful data bank used by Bayer chemists is "Orac" (Organic Reactions Abstracts by

Computer), developed by the University of Leeds in 1984. With 30,000 chemical reactions in the data bank, research chemists can save a lot of time by first checking the work already done by others, says Mr Niewoehner.

The Orac data bank is organised to find a chemical compound either by its formula or else by matching a researcher's drawing of a chemical molecule on the computer screen. Anything similar soon flashes on the screen, showing who made it - and when - and what chemicals were used.

Bayer, one of West Germany's big three chemical companies, along with BASF and Hoechst, reported Dm40.7bn worth of sales last year. Producing everything from drugs to pesticides to man-made fibres, the company spent Dm 2.1 bn for research and development this year (equal to 5% of worldwide sales).

Some of the company's 12,000 researchers first used computers for toxicology studies back in 1974, said Guenther Kinast, co-ordinator of research and development.

"The more we use computers, the more we realise we need them," he says. "But if we didn't have it, we

could probably close-up shop here," he says. "You find computers in every lab - they are used for process control, checking a mixture's temperature and, in fact, just about everything."

The computer centre at Bayer headquarters, one of 600 buildings stretched along the Rhine at that point, employs 700 computer experts, says Mr Kinast.

While the computer experts write software (the brains telling the computer what to do), chemical researchers use their personal computers as a tool to get the job done, he says. There is an Apple Macintosh on his desk - a computer he prefers for its easy-to-use graphics. A decade ago it was "always IBM for management, Hewlett-Packard for engineers and DEC computers for the chemists," he says. But now a "revolution of users" is leading the way for user-friendly machines such as Apple, he adds.

Back in the laboratory, Mr Niewoehner proudly types in the codes to show off "Orac", a software program which can display chemical compounds tested by all Bayer's researchers.

Typing in the chemical formula

for a compound, the chemist pointed out how "active" compounds were displayed in white, with "inactive" mixtures in red.

The graphic display shows researchers which compounds "are promising and which molecule sections are doing nothing," therefore we no longer waste our time with inactive compounds," he explains.

With one chemist now able to test an estimated 200 compounds annually, and 10,000 such tests statistically necessary to produce one marketable product, it would take one man

50 years to produce a new drug, he notes.

Pointing to the computer, he says that "this changes the direction of the work" and emphasises the red and white chemical molecules shown on the display. "You don't have to look up so many inactive compounds. This allows you to ask the right questions about a molecule."

If a computer can do that, no wonder chemical researchers cannot live without them.

Dennis Phillips Bonn

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## New integrated image system

A FULLY-INTEGRATED capture, archival, indexing and retrieval system for all non-computerised information is being launched in Europe by Wang Laboratories.

Letters, forms, signed documents and so on can now be stored digitally on Wang integrated image systems (WIS) - "so that the traditional filing cabinet may now start to be replaced by a system that is not only much cheaper, but also allows those records to be tracked down far faster," claims the company, which is among leading suppliers of computer-based integrated information processing systems, including word, data, image and voice processing.

Images are "captured" using digital scanners or microfilm cameras. They are stored on optical and magnetic disks or

microfilm.

The filing, search and retrieval is one of the most powerful features of the new Wang WIS system. It is achieved through the company's database management system of "Pace" (Professional application Creation environment). These WIS images can also be exchanged between users and systems using the Wang "Office" mail service.

The makers believe that one of the main potentials of WIS lies in its integration into the core applications of business users. The system is compatible with the entire range of Wang VS computers - "thus an image system can start relatively inexpensively, but grow with the needs of the business until it may be storing thousands of millions of images," says the company.

Wang Laboratories (Europe)

£2.55m for the year ended June, 1987) has its headquarters in Lowell, Massachusetts. Wang (UK) has a turnover of more than £15m and employs 1,400 people in manufacturing, sales, engineering and user support.

## Bank's system for personnel

LLOYDS Bank has become one of the first major clearing banks to introduce a core computer system running on networked IBM PCs for personnel management.

Around 45,000 employees in 16 areas of Lloyd's operations in the UK are covered by the system. Software developed by Percom has been installed to provide systems for personnel management, absence control and recruitment. Percom has also supplied a range of facilities which handle transaction logging, corporate consolidation and data transfer for payroll to and from the central mainframe at Lloyd's head office in London.

Lloyds spent two years evaluating the software ahead of installation. The system allows the bank to simplify its routines and clerical burden. Other advantages are in the areas of manpower planning and improved record-keeping.

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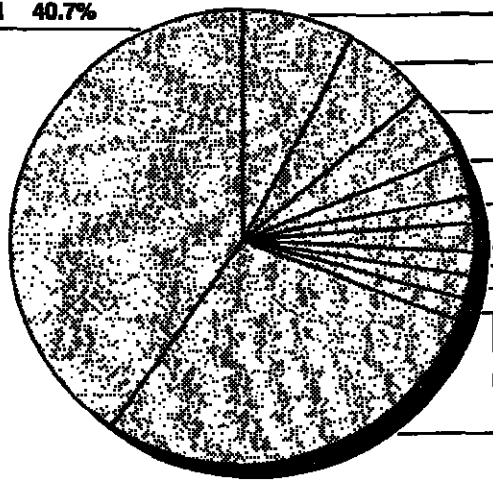
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## Worldwide computer sales

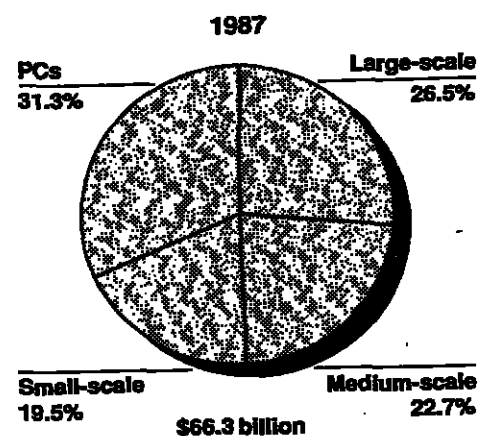
Vendor shares of worldwide computer shipment value by US-based manufacturers, 1986

IBM 40.7%

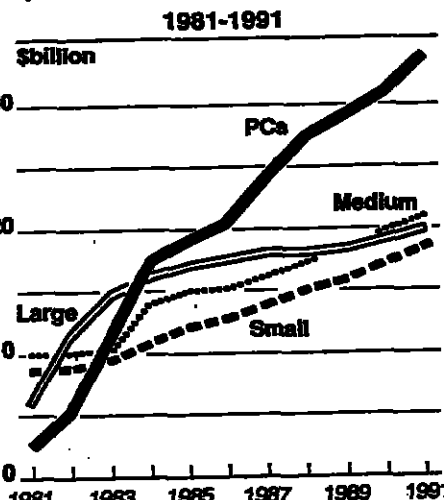


\$66.3 billion

## Value of worldwide computer shipments by size class



\$66.3 billion



Source: IDC

OVER THE past 18 months the computer leasing business has been through a period of dramatic but widely predicted change. Of the five independently quoted UK companies which were competing for a share of a huge domestic and world market, only one, Atlantic Computers, is still trading under its own name. The other four, United Leasing Comcap, Premier Dataserv and IBL, have all been absorbed into larger groups.

The last and the most notable of these casualties was IBL, which despite phenomenal growth in the years leading up to flotation, lasted just over two years as a public company. By the time it was bought by the Swiss group Inspectorate last month, IBL was one of the world's largest computer specialist leasing companies with a turnover of £342m. Yet, ravaged as much by the fast pace of change in the international leasing environment as by its managerial problems, it changed hands for less than its asset value, bounded by City analysts and without the confidence of its bankers.

Leasing specialists view the takeovers and mergers as an inevitable consequence of the increasing internationalisation of the computer financing business and the associated series of structural changes affecting the industry. All are agreed that, despite the headlines, there is no recession in computer leasing. When the dust settles it is clear that there will be far fewer players in the market for leased computer equipment - worth an estimated £1.4bn in the UK alone in 1986 - but those survivors will be able to offer their customers a greater variety of financial packages along with a wider variety of computer

and information technology products.

Until recently there were, with a few exceptions, only two types of customer for a leased computer product. There were those who wanted an IBM mainframe and associated peripherals, and there were the rest. The large, reliable second-user market for IBM mainframe equipment, and the relatively predictable future value of that equipment, has for many years enabled computer leasing companies to construct special flexible deals for IBM users which take into account the second-hand 'residual value' of the system to be installed.

Knowing this value to be relatively stable, specialist computer leasing companies have been able to win business by deducting this amount from the total leasing fee. Growth has been ensured by the fact that once a customer signs a financing agreement, he usually returns whenever an equipment upgrade was required.

Users of other makes of equipment have not been so lucky. With the second-hand market uncertain, they have had to make do with whatever bank or general lease finance they could arrange or secure through their supplier. Only with the increased competition and the need to diversify into new markets have leasing companies begun to offer 'operating leases' on non-IBM equipment.

According to Mr Jeremy Crame, Atlantic Computer Systems Division managing director, leasing companies have been the victims of their own success - 'too many small companies became medium-sized companies.' This has not only led to increased competition in domestic markets, but made it essential for leasing companies

to operate internationally. 'One of the consequences of moving into 'international markets is that the core business in the UK becomes more profitable,' says Mr Crame.

With larger players able to bring in finance and equipment from all over the world, all the major players have sought to grow either through merger or acquisition. For some, there was no choice but to be acquired. Mr Phil Consensus, who was the founder and chairman of IBL, believes that the consolidation process is not yet complete. 'One way or another, all the existing leasing companies in Europe will be amalgamated into one or two,' he says. He argues that one reason for this is IBM's determination to meet the needs of its customers without independent involvement.

IBM now operates a large worldwide leasing subsidiary which is competing successfully against its many independent rivals. While the Swiss group Inspectorate has bought both of its main rivals, IBL and United Leasing, Atlantic Computers has grown and now dominates the UK market. In the space of four years its turnover has grown from £200m to £320m and its profits from £1.7m to £21.6m. No longer content with its image as a leasing company, it now describes itself as an international financial and technology services group.

In common with the efforts of other computer leasing companies, Atlantic has diversified, partly to look for new areas of growth and partly to reduce exposure to IBM. It now not only offers leases on DEC and ICL computers and medical equipment, but has established subsidiaries operating outside leasing altogether. Despite the persistent predic-

tions of its imminent demise, leasing continues to thrive and spread in both its forms - straightforward financial leasing and the more creative operating leasing. A recently published report from the market research company Frost & Sullivan estimates that one third of all new computer and telecommunications equipment installed is leased at present and that by 1991 this will rise to 45 per cent.

One reason for the expansion will be the spread of operational leasing outside the traditional IBM market. However the flexibility that leasing gives is also expected to boost the mar-

ket for the conventional leasing of smaller computers.

Finance companies such as Combined Lease Finance have recognised the potential of this market and are offering all-in finance, insurance and maintenance agreements to attract business. Other companies such as Livingston Hire and Inspection's subsidiary Meridian, having overcome copyright and licensing problems, are offering software leases - a development which reflects the fact that software now accounts for the greater proportion of a computer user's outlay.

Andrew Lawrence



The upsurge in the economy in general and the demand created by Big Bang in the City, in particular, means that there is a substantial shortage of skilled computer staff in London. Above: a dealing room in the City.

## Skill shortages

## An imbalance of supply and demand

THE RECRUITMENT gain from a shortage of skills - the training and recruitment industries - say that the imbalance of supply and demand has reached a point where it is beneficial to no-one. Computer recruitment agencies, which for years have fed off an imbalance in demand, claim that the situation is now the point where the overall lack of skilled staff is affecting the expansion of their business.

The skills shortage is concentrated in the South-East, with experience in project management, IBM systems, computer networking and financial systems in particularly high demand. But a recent report from the National Computing Centre, 'The IT Skills Shortage: A Prescription for Action', discovered that the shortage has spread throughout Britain with only Northern Ireland reporting a modest surplus in appropriately skilled staff.

A survey by the London Chamber of Commerce in 1986 found that the lack of skills was cited as the main impediment to investment by 24 per cent of organisations, with the next most commonly cited reason - no suitable application - being cited by only 7 per cent of respondents.

There are at least three reasons why the problem has suddenly become acute. Firstly, the sudden upsurge in demand created by 'Big Bang' in particular and the upsurge in the economy in general. Secondly, the changing requirements, which have rendered some skills obsolete and put others at a premium. And thirdly, the fact that some two-thirds of computer-using companies do no training in information technology at all.

It would be wrong to conclude from this that there is a dearth of training companies or good in-house training programmes - the problem is that few companies are willing to invest in training at all. Mr Philip Virgo, the author of the NCC report, found that while large corporations do run training programmes, small companies rely on buying in expertise from outside.

The computer services industry, which needs skilled staff to survive, trains heavily. The top nine systems houses, for example, recruit and train 2,000 graduates a year. Their problem lies in finding ways to stop their experienced and qualified staff from leaving to join financial institutions in the City.

Like the computer staff recruitment industry, the training industry itself is enjoying fast growth, but not in relation to the rate of growth of the information technology industry itself. Government figures estimate that £46.5m was spent on formal training in 1986. In 1987 this is expected to reach £58m.

Mr Roger Graham, the chairman and managing director of

the systems house and training company BIS, and a former chairman of Cosit, the computer services industry Training Council, estimates that the training industry is growing at about 20 per cent a year, the same rate as the computer industry as a whole.

But he points out that in addition to the fear of losing trained staff, there are other impediments to training. By far the greater part of the cost of training, for example, is not the course fee or materials but the cost of losing the individual from productive activity while he or she is being trained.

Despite the very high quality of some courses, the training industry on the whole is not well-equipped to meet the current demands. Mr Virgo said that the training industry was fragmented, with many of the certificates in computer skills of limited value.

Most courses are drawn up by the education sector. They are always asking for input, but they rarely get it. The result is that a lot of courses are not suitable, he says.

Initiatives are now underway to rationalise the training industry, with courses sponsored by the Manpower Services Commission being given special attention.

There are also hopes that 'distance learning' techniques, such as the use of computer-controlled videos, educational software packages and easy-to-use touch-screens, can be used to ease the burden on the employer. Other ideas include the extended use of aptitude tests within organisations so that they can recruit in-house.

However, as the main problem lies with companies which will not train at all, the debate about skills has concentrated on how to encourage training about skills has concentrated on how to encourage training about skills has concentrated on how to encourage training about skills.

Mr Virgo has called on the Government to exempt trainees from National Insurance contributions - a proposal which has the backing of many in the computer industry but has yet to win much support in government circles. The proposal would encourage the training of raw recruits and, co-incidentally, stimulate the growth of the training industry.

Some organisations have taken matters into their own hands. The US-owned systems house, EDS, which puts its new recruits through a rigorous training programme, requires its trainees to sign a 'promissory note' saying they will pay back a proportion of the cost of the training if they leave within two years. The contract may seem draconian by modern, or British standards, but it has been upheld in the courts and has proved effective in the US.

Andrew Lawrence

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